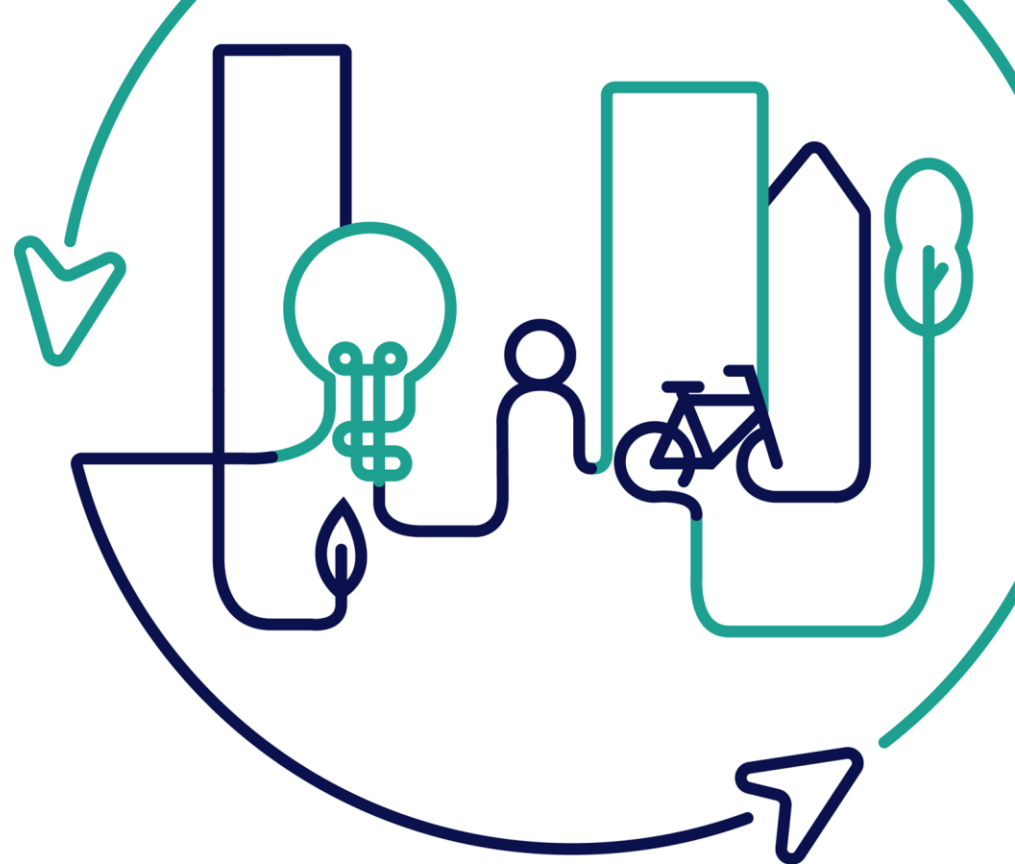


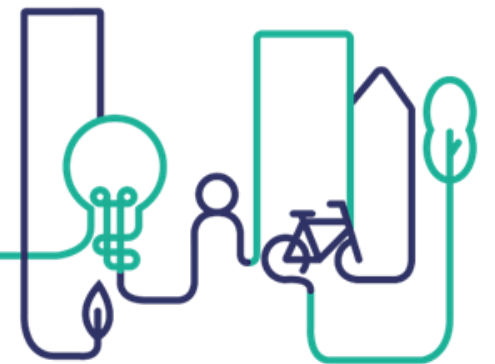
EUROPEAN U R B A N INITIATIVE



Co-funded by
the European Union

How City-Region Cooperation Crafts Sustainable Innovative Ecosystems

An EUI Capacity Building Workshop



Co-funded by
the European Union

Today's programme

09:30

Setting the scene

09:45

Back to the basics of multi-level governance

10:00

Schaerbeek & Bilbao: presentation & discussion

10:50

Coffee break with matchmaking game

11:20

Vaasa & Hauts-de-France: presentation & discussion

12:10

Transforming mission impossible into business as usual

12:30

Networking lunch



Welcome!

Romain Nivelles

Director of the Brussels Representation
Hauts-de-France Region

Anne Wetzel

Director of European Department
Hauts-de-France Region



**Welcome
from EUI!**

Eilish O'Loughlin, European Urban Initiative

**European
Urban
Initiative
in short**

FUNDING FOR INNOVATIVE
PILOT PROJECTS



SUPPORT & STRENGTHEN CITIES'
CAPACITIES



URBAN KNOWLEDGE AT ONE
REFERENCE POINT:

PORTICO



Capacity Building in short

One target

- EU cities working on **Sustainable Urban Development (SUD)**

Two objectives

- **Build cities' capacities** in integrated, participative approaches
- **Improve design and implementation** of SUD policies & practices

Three activities

- **City-to-city exchanges**
- **Peer reviews**
- **Events**



Capacity Building Get involved!

City-to-City Exchanges

- Short **visits** between 2-3 cities
- Tackling any challenge **related to SUD**
- **Simple** application
 - Topic, situation, policy, interest in integrated approach, gain, outputs
- **Quick & easy** to implement
 - 5-month timeframe, short report and participants list required
- **Support for matchmaking, moderation & funding**
 - Travel costs (4 people from applicant city, 2 from peer city)
 - 350 EUR staff costs per day for peer city staff



Ongoing open call
Apply any time!



Capacity Building Get involved!

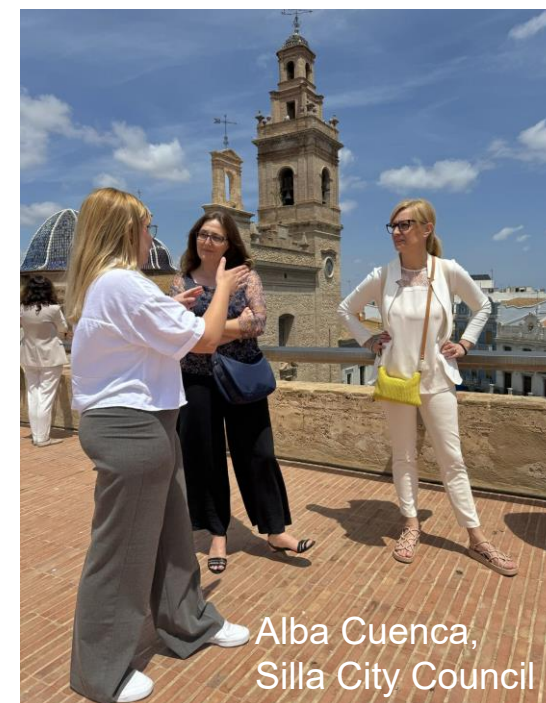
Spotlight on an exchange

Beneficiaries: Municipality of Borgomanero, IT (applicant) requested Silla, ES (peer) to share experience developing lake activities through intercommunal cooperation

Challenge: How to develop strategic vision to shift towards sustainability mobility while making the place more attractive for residents and tourists?

Key takeaways

- Plan to enhance role of touristic activities within of Urban Area Strategy for an aggregation of 31 municipalities coordinated by Borgomanero
- Addition of tourist services to development of intercommunal bike path from Borgomanero to beach to increase enjoyment of route



Alba Cuenca,
Silla City Council

Capacity Building Get involved!

Peer Reviews

- Cities come together for 2-day event to solve challenges related to SUD strategies (those financed through art.11 ERDF)
- Each PR: 3 **cities under review** & 15 **peer reviewers**
- **Fixed methodology** and implementation of 4 to 6 months
- Support from a **team of experts** throughout the process
- Travel costs for all, 1750 EUR staff costs for peer reviewers
- 4 peer reviews held so far (EL, PT, PL, RO), 2 upcoming (CY, IT)



Call open for 2025 peer reviews
Apply by 13 November!



**Capacity
Building
Get involved!**

Spotlight on a Peer Review

Three Cities under Review:

- Jiu Valley (FUA, Romania)
- Usti Nad Labem (Czechia)
- Prievidza (Slovakia)



Main challenges tackled:

-  Citizen participation & trust-building
-  Innovative funding with private investors
-  Multi-level strategic planning (FUA & metropolitan cooperation)
-  Setting realistic, achievable indicators
-  Prioritizing integrated projects

**Capacity
Building
Get involved!**



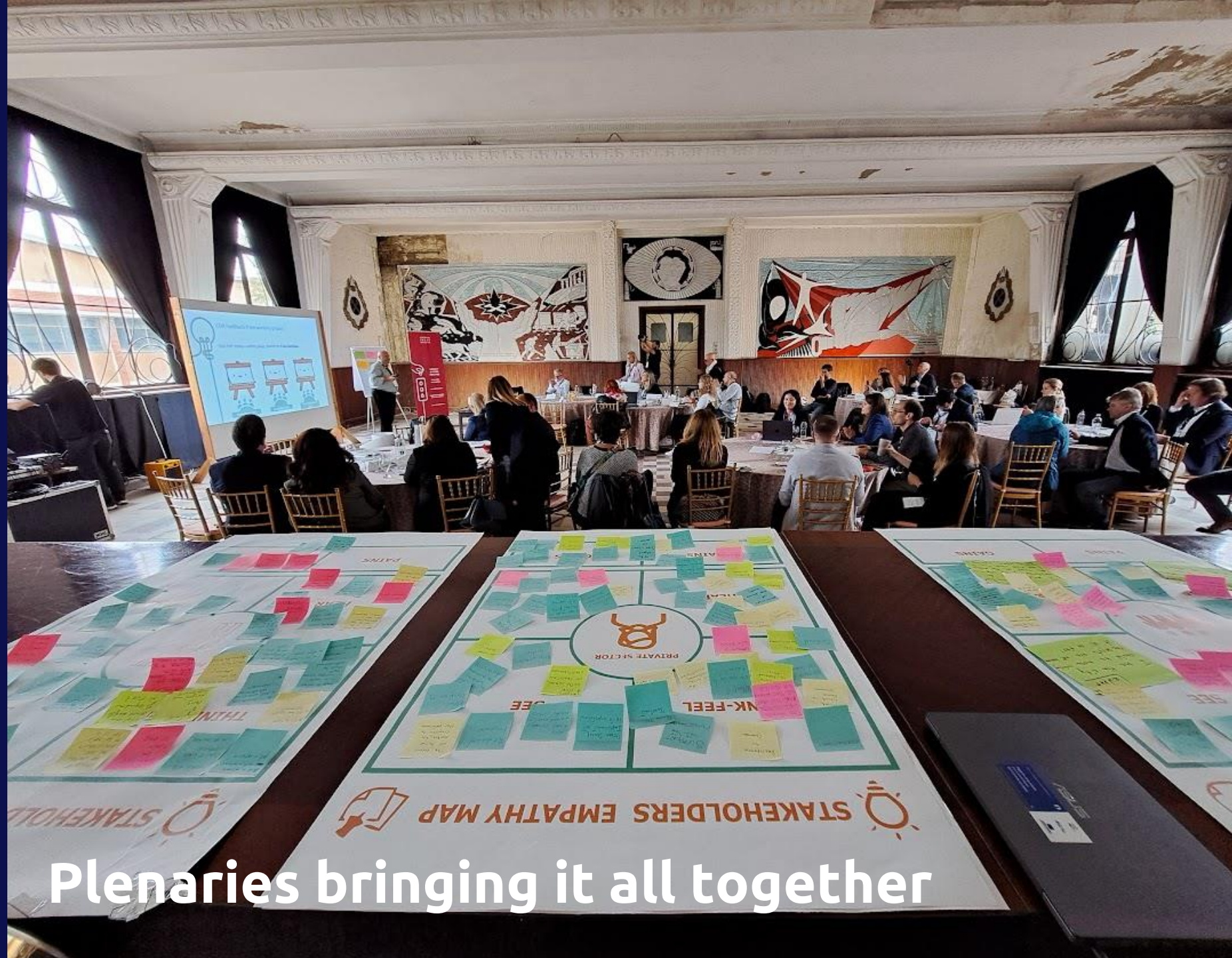
Workshops tackling guiding questions

**Capacity
Building
Get involved!**



Interactive joint sessions

**Capacity
Building
Get involved!**



Plenaries bringing it all together

Capacity Building Get involved!

Capacity Building Events

Bring together **urban authorities, managing authorities** and **key stakeholders** to exchange information with each other and EC on policy issues related to SUD

Objectives:

- provide a 'space' for exchange
- facilitate the creation of a growing community of cities
- provide easier access to knowledge and capacity building

8 held to date at various geographical scales:

EU-level (4), Cluster of MS (1), Country-specific (1)



Capacity Building Get involved!

Spotlight on Croatian Event

Hands-on capacity building through scenarios

“A mobility project is under consideration to link a business incubator located in a suburban municipality with the population of the core city municipality and wider area.”

Participants worked in groups, each playing the role of a different institutional actor involved in decision-making process.

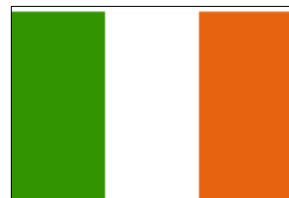


Key learning points

- Need to clearly determine local needs and potential impacts of projects in municipalities across the FUA – even those in which projects are not physically located.
- Importance of engaging mayors within FUA in a steering group to prioritise common strategic objectives over immediate individual interests and ensure projects align with FUA strategy.

**Capacity
Building
Get involved!**

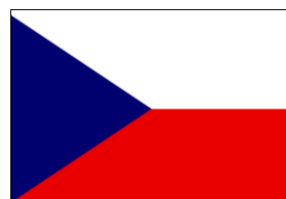
National events still to come in 2024



12-13 November 2024

Limerick, Ireland,

Integrating NEB values in SUDs



27-28 Nov 2024,

Prague, Czechia

Delivering high-quality ITIs in Czechia



3-4 Dec 2024 (TBC)

Gothenburg, Sweden

Governance and Green goals for SUDs

Multi-level governance with EUI Capacity Building

City-to-City Exchange - Applicant City-to-City Exchange - Peer city Country-specific Capacity Building Training EU-wide Capacity Building Training Peer Review

Ústí nad Labem: How can metropolitan cooperation be effectively targeted
Peer Review #4

Leveraging innovation ecosystems for sustainable cities
Capacity Building Training for Finnish cities

Liepāja: Striving for digitalization and active citizen engagement
City-to-City Exchanges

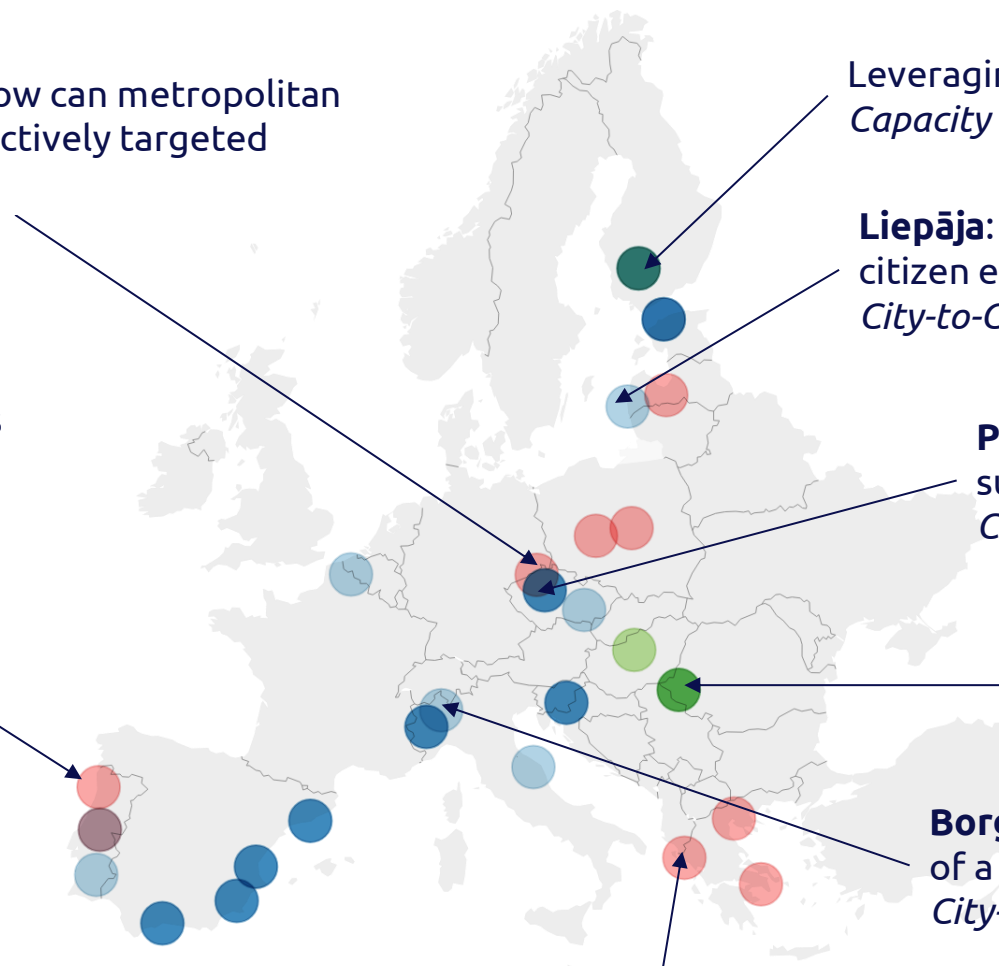
Maia: How can we integrate a wide range of programmes and initiatives to support our SUD's strategy?
Peer Review #1

Prague: Integrating user-centric services, sustainability and innovation in the city strategy
City-to-City Exchanges

Delivering high quality community-led local development in urban areas
EU-wide Capacity Building Training

Borgomanero: UAS Borgo: unlocking the potential of a territory of 32 municipalities
City-to-City Exchanges

Igoumenitsa: How to engage the stakeholders in order to boost the implementation of the SUD strategy?
Peer Review #1



The background features abstract, thick lines in teal and dark blue. A teal line starts at the top right, moves left, then down, then left again, ending in a dark blue line. Another teal line starts at the bottom left, moves right, then up, then right again, ending in a dark blue line. A third teal line starts at the bottom left, moves right, then up, then right again, ending in a dark blue line. A dark blue line starts at the bottom left, moves right, then up, then right again, ending in a teal line.

The fundamentals of multi-level governance & partnerships

Marion Cugnet, EUI Expert



Key points

1

What is Multi-Level Governance

2

Why Region-City cooperation matters

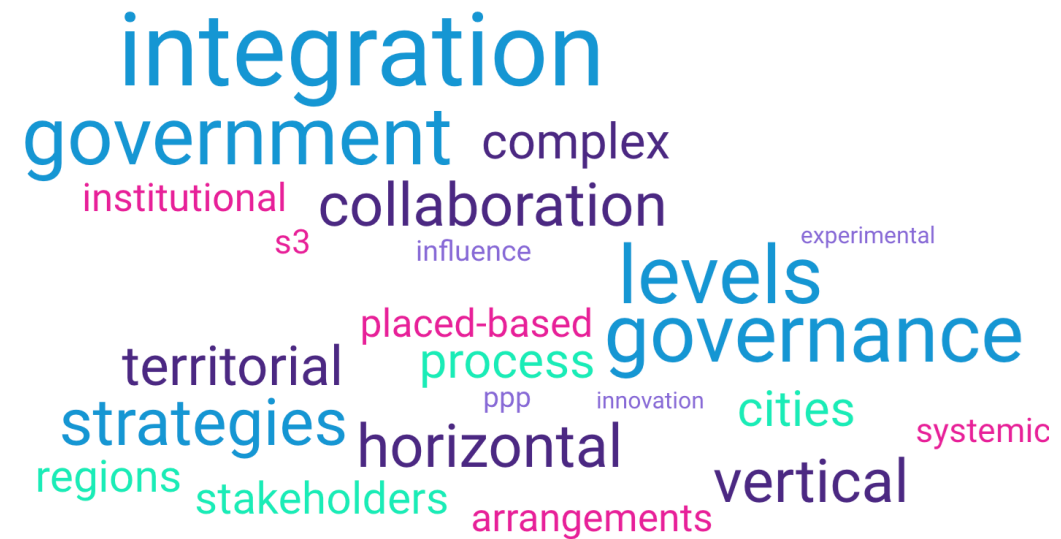
3

Overview of MLG frameworks

What is Multi-level governance?

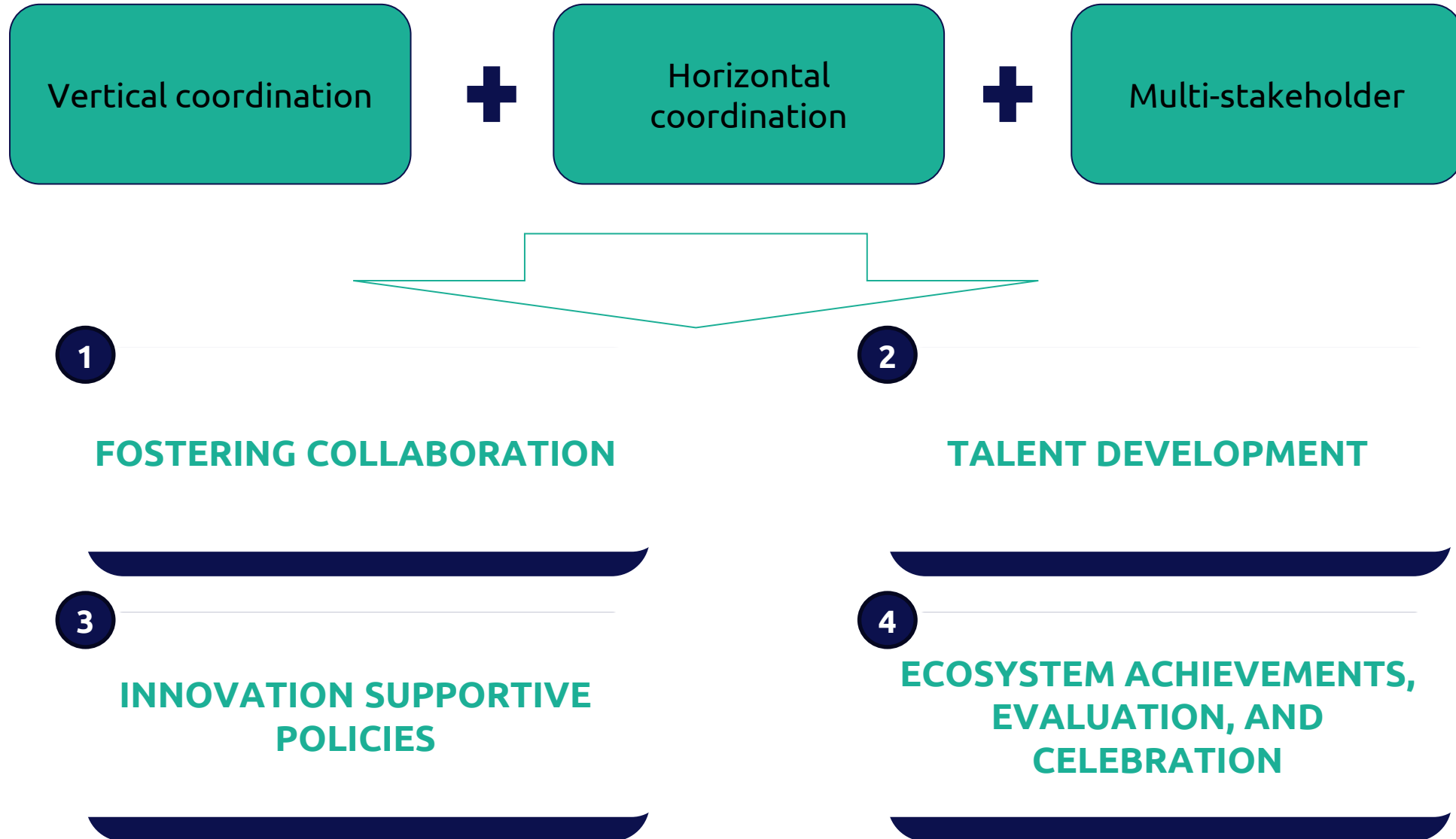
A complex process of collaboration,

- Across different government levels (sub-regional, regional, national and EU level), and/or
- Different (innovation) actors
- For territorial development strategies and/or
- The development and implementation of policies
- In different policy sectors
- Through institutional arrangements to favour systemic interactions
- Both formal and informal means



MLG: A “coordinated action by the EU, the Member States and regional and local authorities according to the principles of subsidiarity and proportionality and in partnership, taking the form of operational and institutionalised cooperation in the drawing-up and implementation of the European Union's policies. (CoR, 2011)

What is Multi-level governance for?



Why Region-City Cooperation Matters

- Urgency and complexity of challenges, e.g. climate change, digital transformation, post-pandemic recovery
- Need to bring a systemic perspective
- Territorial cohesion: better coordination of urban and regional policies
- Ensuring rural areas are not left behind in urban-driven innovation policies
- Involves local stakeholders (civil society, businesses) to ensure inclusive governance

- Strategic synergies
- Effective decision making
- Empowerment and shared ownership
- Better use of, and access to, funding

MLG for EU territorial development strategies

Territorial development beyond cities, functional urban areas and metropolitan areas

6 Building Blocks

Strategic Dimension

Territorial Focus

Governance

Cross-Sectoral Integration

Funding and Finance

Monitoring

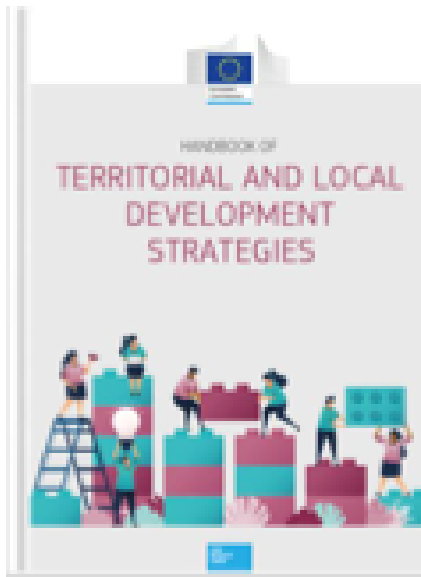
4 MLG challenges

How to identify suitable governance structures

How to ensure coordination between actors at different governance levels

How to engage relevant stakeholders and citizens throughout the policy process

How to build capacity at local, regional and national levels



- Place-based approaches - functional areas
- Local-regional-territorial level
- Soft and/or formal territorial cooperation arrangements
- Stakeholder engagement across the quadruple / quintuple helix
- Policy-design and integrated territorial strategies

MLG for Smart Specialisation Strategies (S3)

The 4 pillars of MLG for S3

Complexity
(dealing with
conflicts)

Emergence
(learning through
the process)

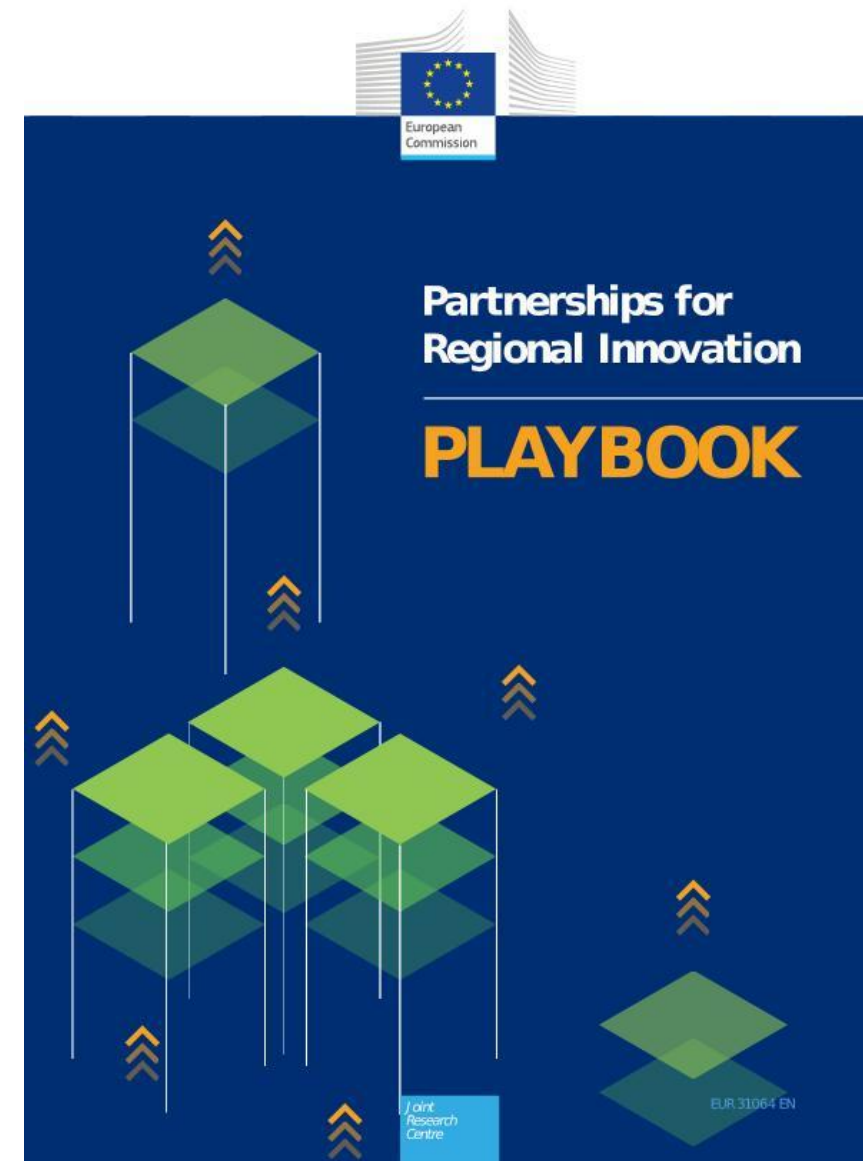
Context
specificity
(different regional
experiences)

Reciprocity
(recognising each
other level of
governance)

- Place-based approaches within smart specialisation
- Region-city level, cross-regional and cross-border
- Entrepreneurial-led and innovation-led
- Bottom up & experimental approach
- Partnerships with universities, research centers, industries, and other public authorities
- To develop innovation strategies

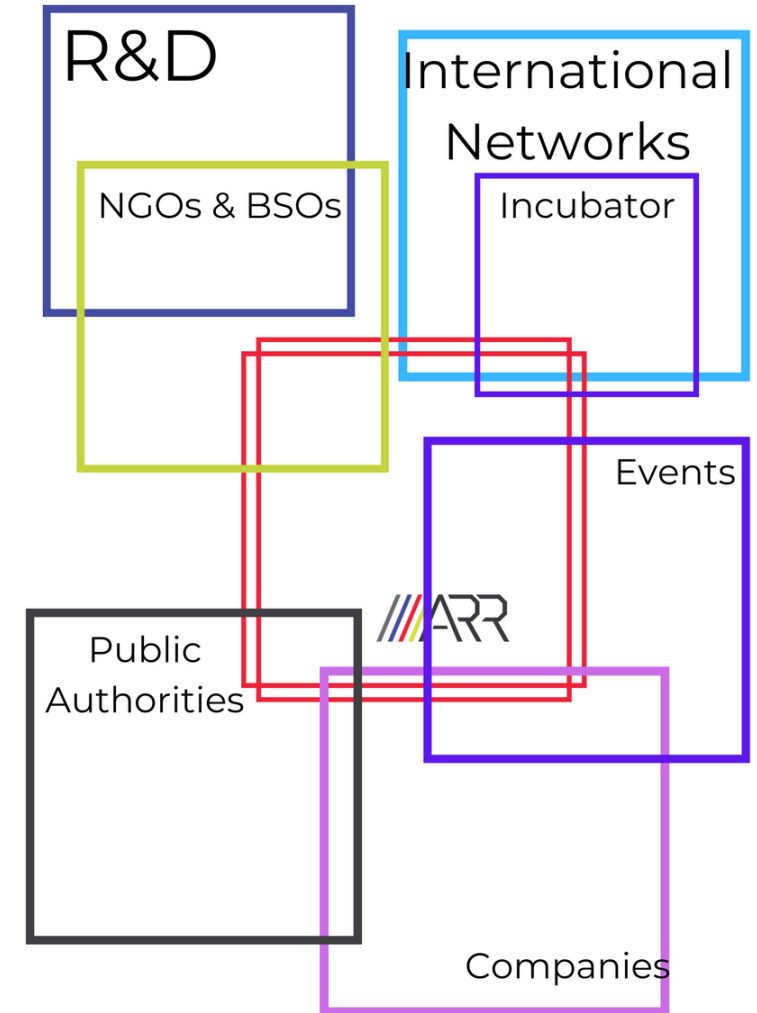
Partnerships for Regional Innovation

- Launched by European Commission and the European Committee of the Region to support the realisation of the European Green Deal
- Innovation-driven territorial transformation
- Builds on S3 multi-governance (participatory) governance
- Regional - National - EU level
- Links EU priorities with national plans and place-based opportunities and challenges
- Increased co-creation with and by practitioners, experts and stakeholders including users, grassroots and civic society organisations
- Open Discovery Process



Public-Private(-People) Partnerships for Territorial Innovation

- Diverse forms of PP(P)Ps
- Sharing /spreading of responsibilities, benefits and risks
- Any level of government, market actors and people
- Foster delivery of innovation and knowledge transfer
- Living Labs PPP of city governments and private companies aims to create a user-driven open innovation ecosystem
- (Regional) Digital Innovation Hubs



Bielsko-Biala Innovation ecosystem

Challenges to MLG

While multi-level governance offers many benefits, it also faces challenges:

- Coordination issues: risk of overlap, inefficiency, or miscommunication
 - Lack of added value, goldplating, increased coordination costs
- (Lack of) Political leadership
- Varying / imbalance skills and capacities: Local or regional governments may lack the capacity or resources to fully engage in governance processes, which can lead to imbalances.
- Diverse interests: conflicting priorities, requiring careful negotiation and compromise between actors
- Dominant leadership, Low ownership

Today's programme

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Transforming mission impossible into business as usual

12:30

Networking lunch

Problem-solve with our four case studies!

1

Schaerbeek & Innoviris on
How to translate informal cooperation into a more formalised efficient cooperation, without additional burden?

2

Bilbao on
How to create a sense of ownership of the initiative shared across all levels of governance?

3

Vaasa on
How can multi-level governance help address the needs of effective infrastructure for both the export industry and human logistics, and on a broader security policy & preparedness level?

4

Hauts-de-France on
How to collectively define the intensity of smart specialisation?

Problem-solve – Round#1

1 Hear from our case studies

Schaerbeek & Innoviris on
How to translate informal cooperation into a more formalised efficient cooperation, without additional burden?

Bilbao on
How to create a sense of ownership of the initiative shared across all levels of governance?

2 Break into groups

City-Region Collaboration Workshop - The 5 Whys

EUROPEAN URBAN INITIATIVE

Problem

Why is it happening?

Why is that?

Why is that?

Why is that?

Why is that?

Why is that?

Root cause

EUROPEAN URBAN INITIATIVE

Reframed problem

Relevant projects / Good practices from other regions and cities	Most relevant ones for the city
Ideas and recommendations	Next action / step for the city + any other comments

3 Collectively share what you learned



**Let's hear about
Empower**

Maria Giovanna Zamburlini
City of Schaerbeek

Victoria De Meue
Innoviris

EUI CAPACITY BUILDING TRAINING

How City-Region Cooperation Crafts Sustainable Innovative Ecosystems: a Capacity Building workshop | EUI

09/10/2024

09h00-14h00

Victoria De Meue, Innoviris, Project manager "Mission Smart Cities"

Maria Giovanna Zamburlini, Schaerbeek, EU programs and partnerships, EMPOWER project

Brussels-Capital Region: Mission Cities

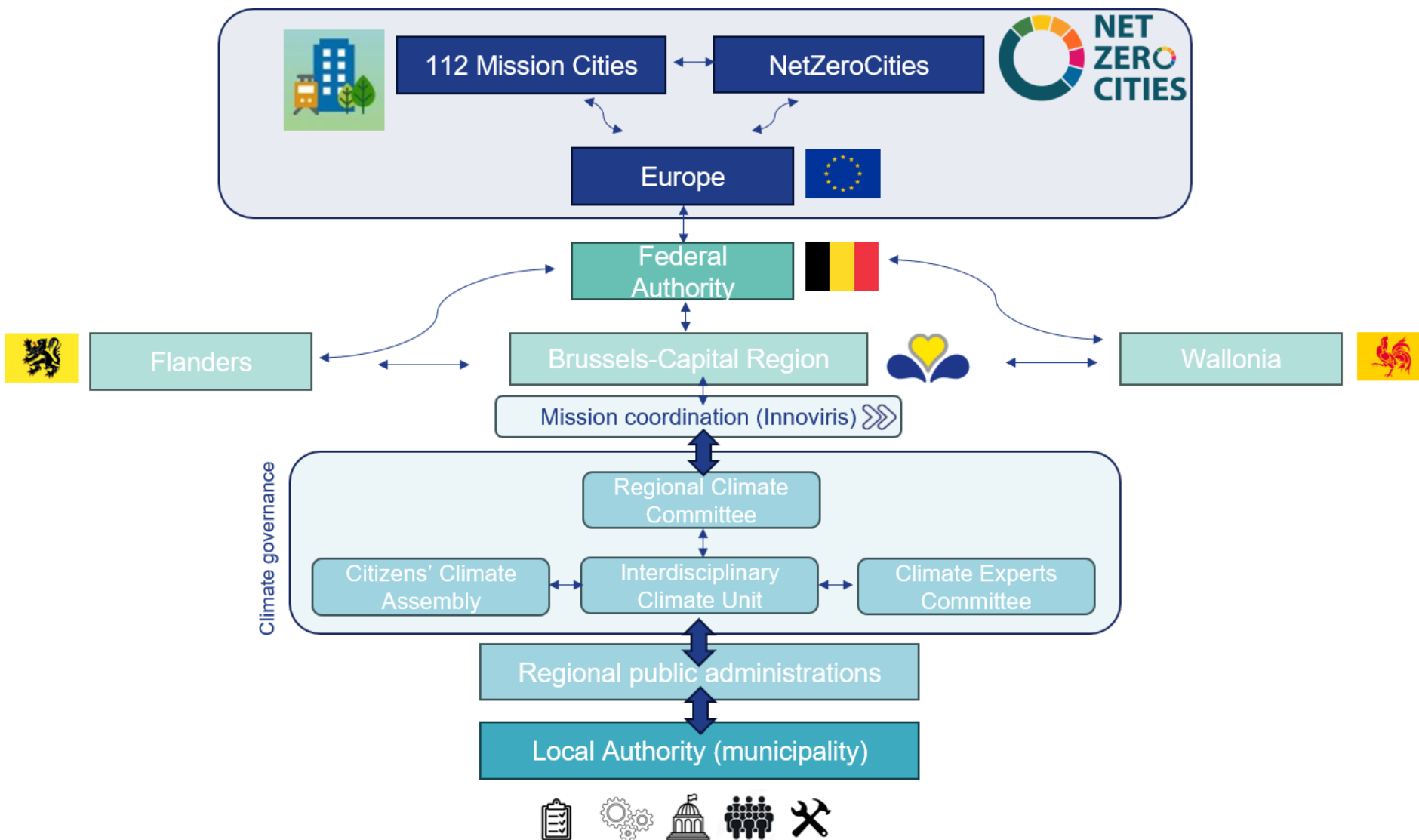
- Launch of the Mission Sept 2021
- Expression of Interest Jan 2022
- Laureate April 2022



Brussels-Capital Region is one the 112 Mission Cities

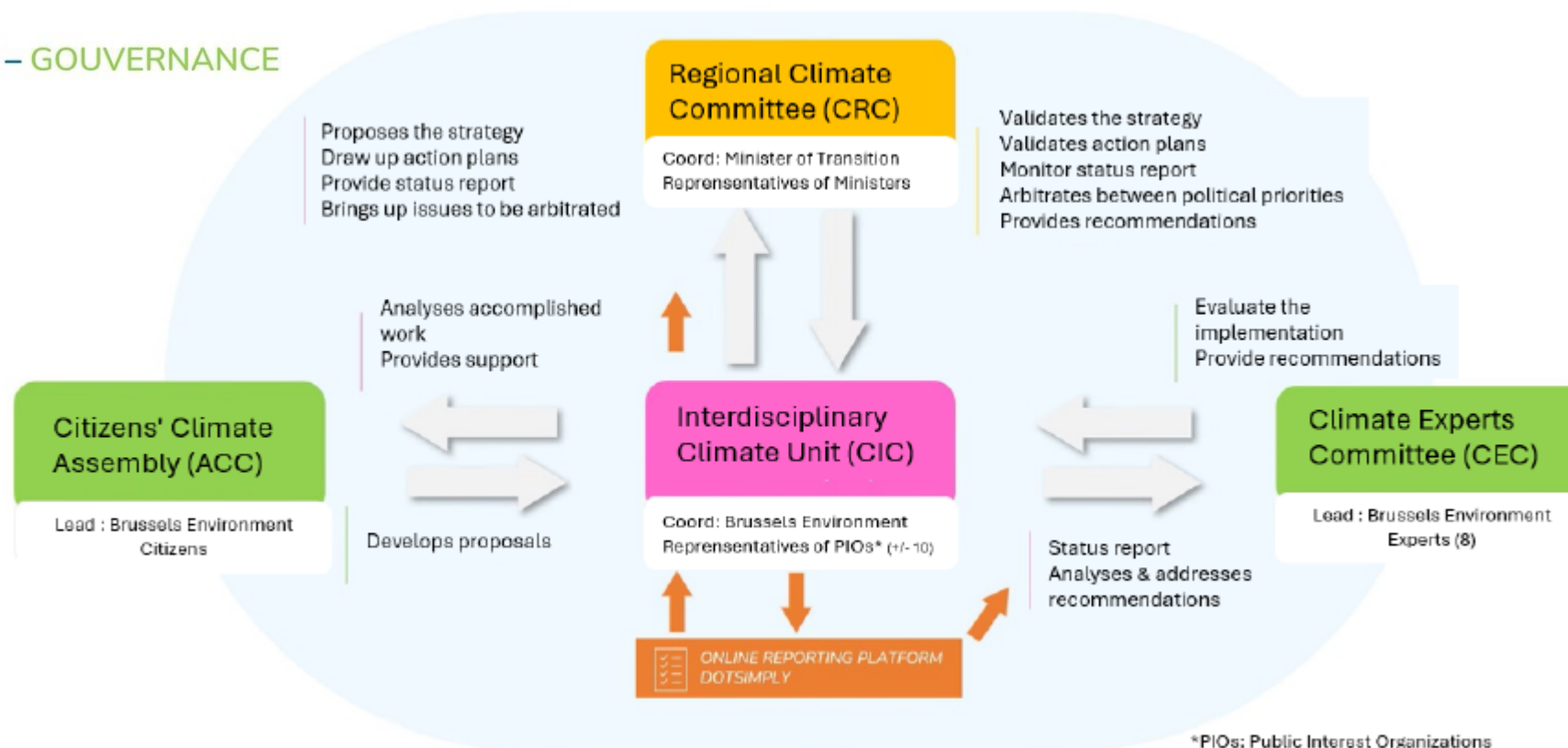


Multi-level governance in Brussels-Capital Region for climate action



Multi-level governance in Brussels-Capital Region for climate action

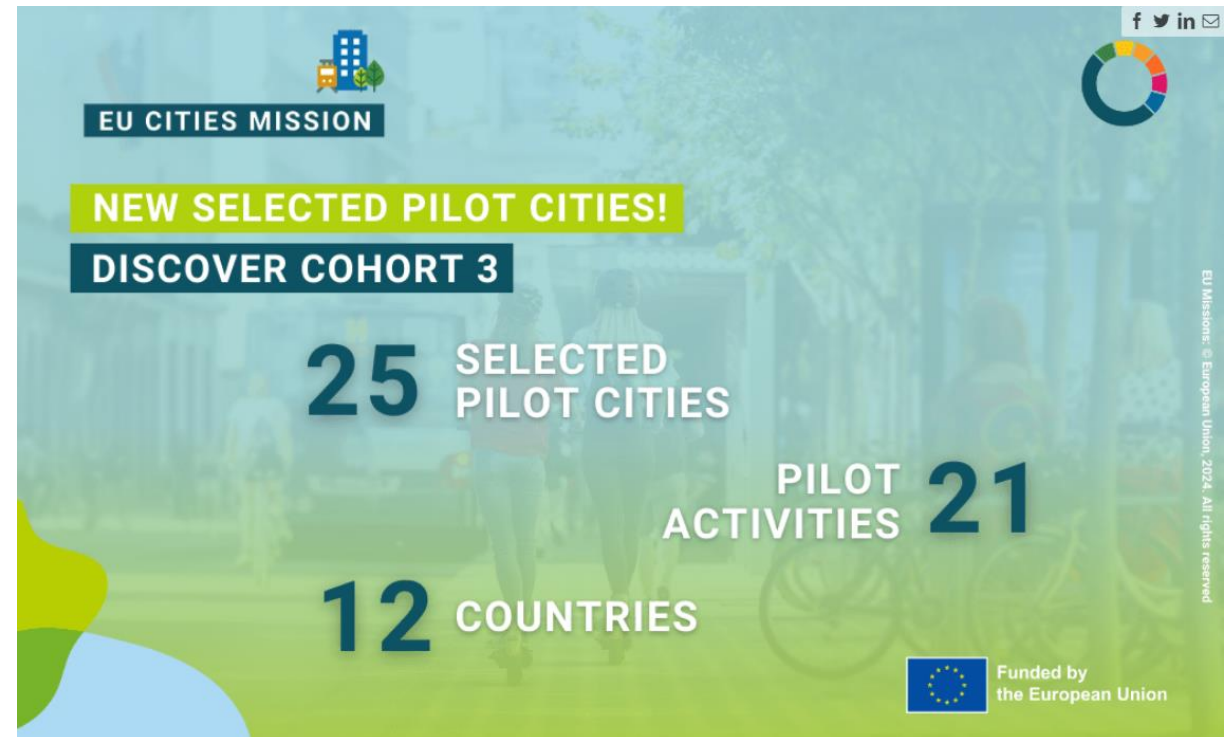
PACE – GOUVERNANCE



From PACE 2023

Next Steps

- Evolving process → Mission label attribution post-poned
- Ongoing process: strengthening intra-Brussels governance
- Call NetZeroCities: open to municipalities
 - Laureate in May 2024

An infographic titled "EU CITIES MISSION" with a subtitle "NEW SELECTED PILOT CITIES! DISCOVER COHORT 3". It features a background image of a city street with people walking. The infographic displays the following statistics: 25 SELECTED PILOT CITIES, 12 COUNTRIES, and 21 PILOT ACTIVITIES. It includes social media icons (Facebook, Twitter, LinkedIn, Email) in the top right corner, a small version of the NET ZERO CITIES logo, and the European Union flag with the text "Funded by the European Union" at the bottom right. A vertical copyright notice on the right edge reads "EU Missions: © European Union, 2024. All rights reserved".

Category	Count
Selected Pilot Cities	25
Countries	12
Pilot Activities	21

Empowering local energy independence through electricity sharing & solar production

Empowerment

local authorities: clarification of their role as members or facilitators

citizens and the region (reappropriation of means of production, combating fuel poverty)

Local energy & solar production

Developing photovoltaic production in Brussels for the benefit of Brussels residents

Decarbonising electricity for buildings and mobility

Electricity sharing

Test different forms of sharing (energy communities, peer-to-peer, etc.) and different models (self-managed communities or communities supported by an economic player).

Focus on electricity (not gas)

Project profile



Parteners

- 3 municipalities in BCR as part of the CCC
 - City of Brussels, Ixelles and Schaerbeek
- 2 technical partners
 - Energy Cooperative
 - Local association active on energy sharing initiatives

Budget

- 500 000 € (personnel, subcontract and travel)

Duration :

- 2 years (Sept 2024- Aug 2026)



A long journey...

September 2022

City of Brussels, Schaerbeek and Ixelles chosen by Innoviris to lead Brussels bid

November 2022

1st version of the project –

Project rated highly by evaluators but Project not selected due to strong competition on energy topic

November 2023

2nd version of the project

Ineligible due to a change in the rules of the call for projects

March 2024

3^e version of the project

Focus on energy communitiies

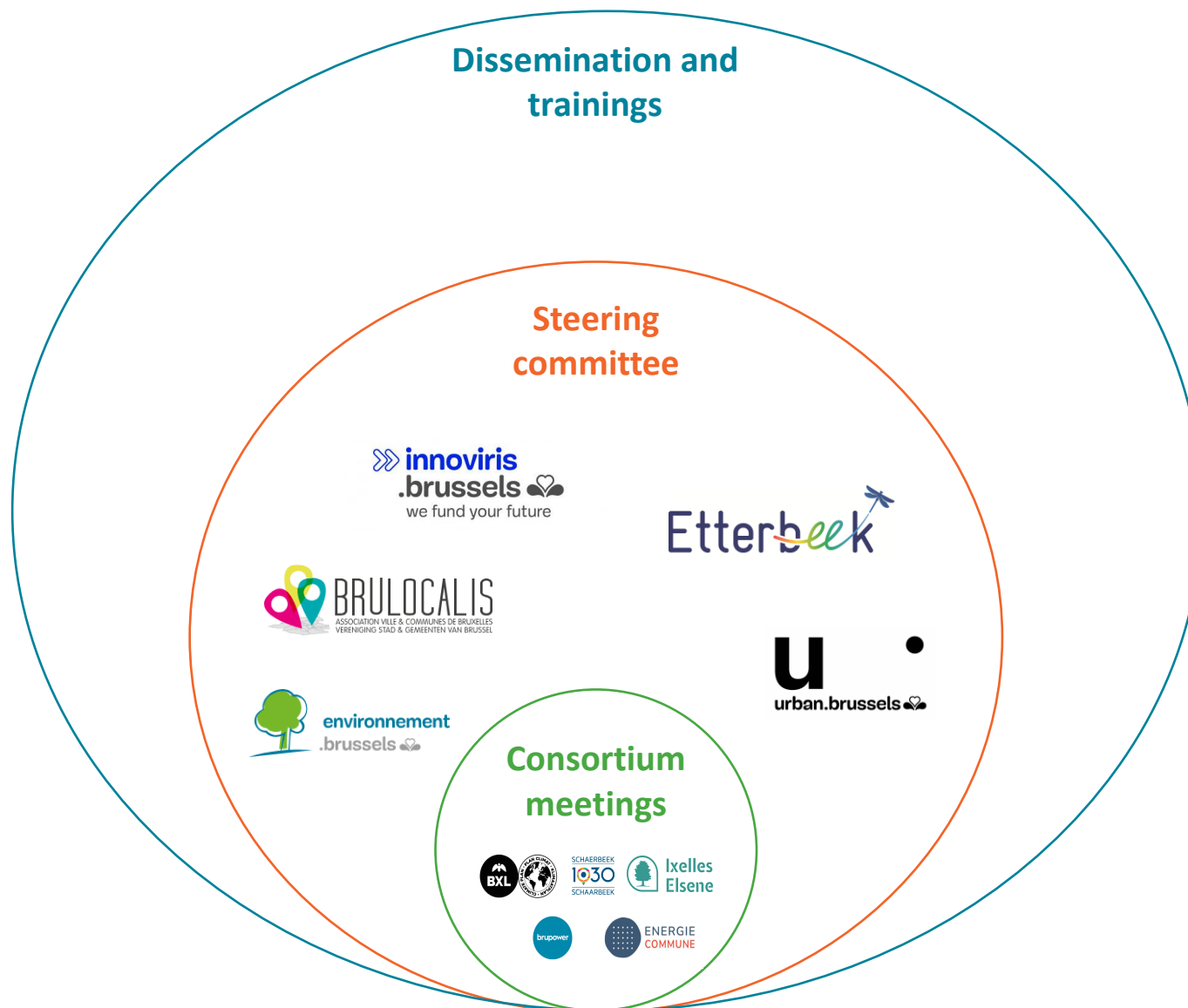
June 2024

Project selection

Take aways

- An exciting project refined over time
- A great collaboration between 3 municipalities and more Regional support: Cabinet of Minister Maron and Secretary of State Trachte, Brussels Environment, Brulocalis, Urban...
 - International support: Energy Cities, Rescoop, Dijon, Birmingham, Helsinki, ...

Project Governance



Questions for the Workshop:

How to translate / convert informal cooperation into a more formalised efficient cooperation, without creating additional burden (lasagna symptom)?

- How to enlarge the collaboration with other municipalities under EMPOWER?
- How to make the collaboration long term, beyond the EMPOWER project, within the CCC?



**Let's hear about
Bilbao**

Oihana Eizmendi Sasiain

Bilbao Ekintza

EUI Capacity Building Event

Collaborative Governance in Bilbao

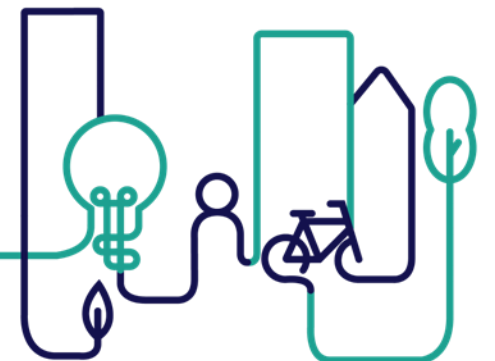


Bilbao



Bilbao

9th of October, Brussels

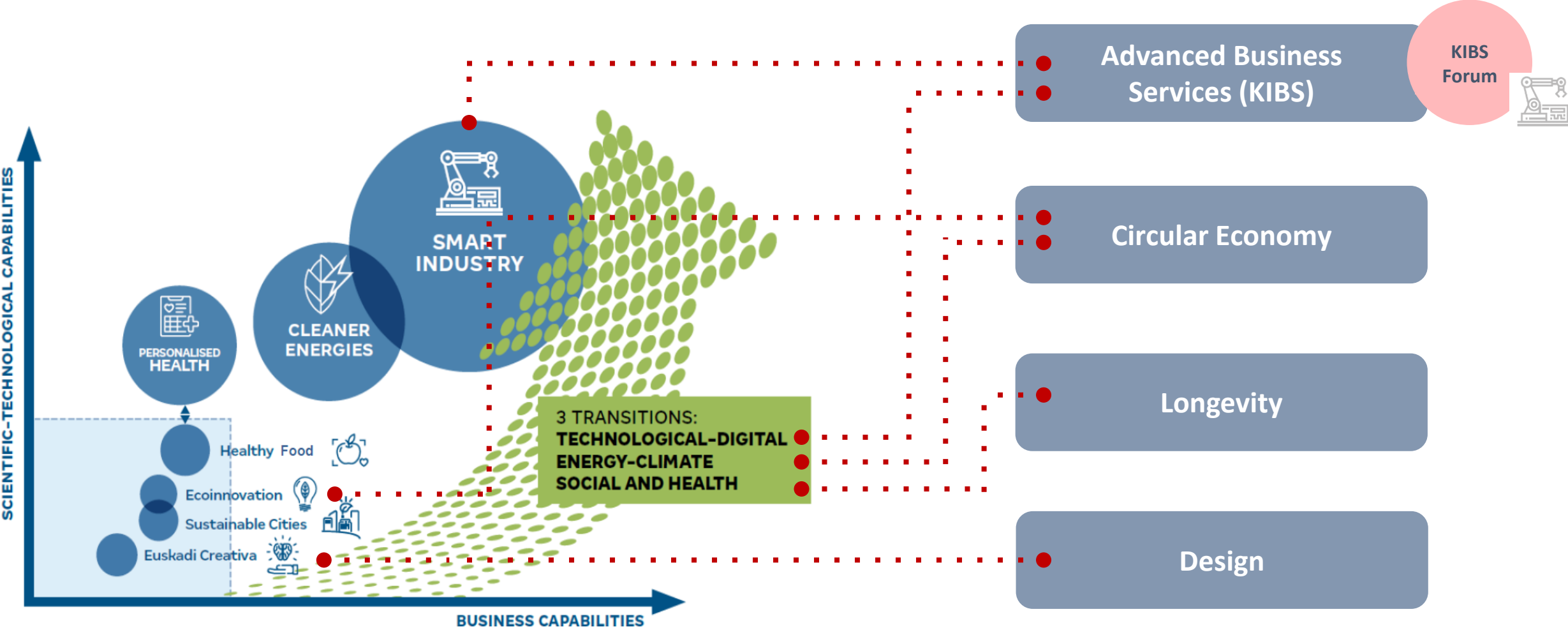


RIS3 Basque Country Strategy 2030

Areas of smart specialisation

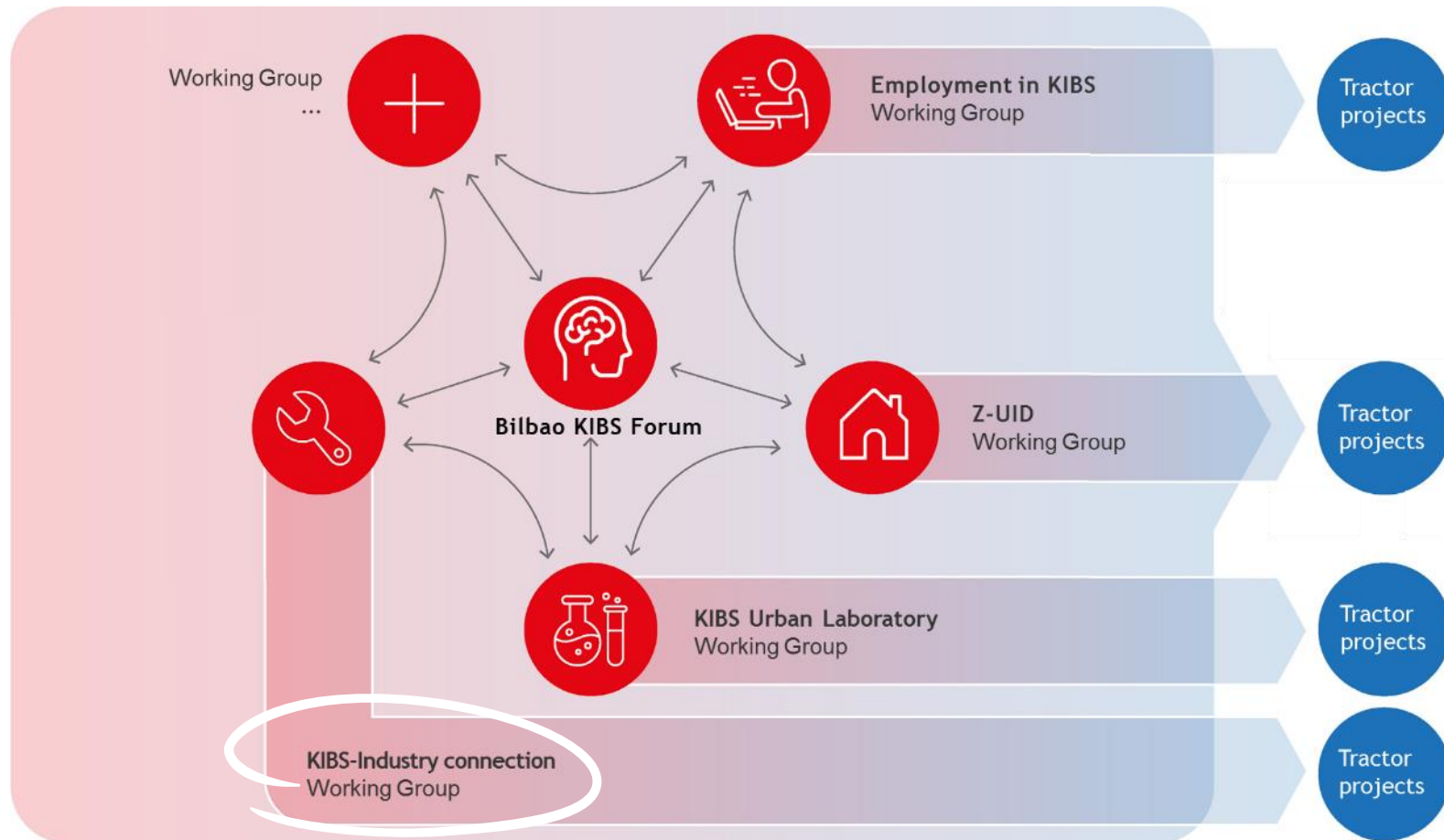
Bilbao

Strategic sectors



COLLABORATIVE GOVERNANCE

A new model of relations between triple helix actors, enabling the co-design of efficient policies for Bilbao's competitiveness through shared vision and leadership



Bilbao Ekintza

Orkestra
BASQUE INSTITUTE
OF COMPETITIVENESS
DEUSTO FOUNDATION

CEB



WG KIBS
Industry
Connection



18

Actors
involved

3

Workshops



PRIORITISATION OF CHALLENGES
November 28



LINES OF ACTION DEFINITION
February 13



PROJECT PROPOSAL DESIGN
March 19





WG KIBS
Industry
Connection

CHALLENGES

Sense of **ownership** of the initiative



*This is an interest of the City and Bilbao
Ekintza has to lead it, we can do diffusion*



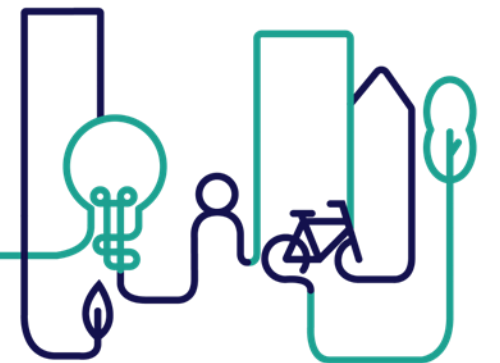
*I cannot do something only for Bilbao, I need
to cover whole Biscay/ Basque Country*

B

Bilbao

Eskerrik asko!

Merci beaucoup!



Problem-solve – Round#1

1 Hear from our case studies

Schaerbeek & Innoviris on
How to translate informal cooperation into a more formalised efficient cooperation, without additional burden?

Bilbao on
How to create a sense of ownership of the initiative shared across all levels of governance?

2 Break into groups

City-Region Collaboration Workshop - The 5 Whys

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Reframed problem

Relevant projects / Good practices from other regions and cities	Most relevant ones for the city
Ideas and recommendations	Next action / step for the city + any other comments






3 Collectively share what you learned



**Collective
Feedback**

Find your match!

Step 1: find your challenge

-  *How to translate informal cooperation into a more formalised cooperation, without additional burden?*
-  *How to create a sense of ownership of the initiative shared across all levels of governance?*
-  *How to collectively define the intensity of smart specialisation?*
-  *How can multi-level governance help address the needs of export industry, human logistics & security policy /preparedness?*
-  *I have another challenge*

Step 2: pin it to the map where your city is

Locate the pin where your city is & write its name on the map

Step 3: let us do the rest!



Problem-solve – Round#2

1 Hear from our case studies

Vaasa on

How can multi-level governance help address the needs of export industry, human logistics & security policy /preparedness?

Hauts-de-France on

How to collectively define the intensity of smart specialisation?

2 Break into groups

City-Region Collaboration Workshop - The 5 Whys

EUROPEAN URBAN INITIATIVE

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3 Collectively share what you learned



**Let's hear about
Vaasa**

Susanna Slotte-Kock

City of Vaasa

Suvi Aho

City of Vaasa

Cross-border Cooperation in Kvarken A Key to Success

V A S A .

V A S A .

10/2024

DSc (Econ) SUSANNA SLOTTE-KOCK & MSc SUVI AHO
External Relations Officer & Strategy and District Service Manager
City of Vaasa, Finland



V ^ ^ S ^ .
V ^ S ^ .



KVARKEN
REGION

KVARKEN
REGION

V Å S Å .
V Å S Å .



UMEÅ

VAASA
VASA

V A A S A .
V A S A .

*Carta Marina
Olaus Magnus
1539*



UMEÅ AND VAASA TRUE TWINNING CITIES

A unique multilingual area
with long history of
cooperation across all
fields.

A rapidly growing
crossborder region.

Quintuple cooperation on
various levels is part of our
DNA.

UMEÅ 2023
133 091 inhabitants
72 638 jobs
32 500 university students

UMEÅ

80 km

VAASA

50 min
80 km

SEINÄJOKI

VAASA 2023
114 520 inhabitants
51 917 jobs
14 300 university students

95 km
60 min

JAKOBSTAD

130 km
80 min

KOKKOLA

IN TOTAL
484 371 inhabitants*
in these city regions in 2023

230 880 jobs
+19 636 jobs in
2005-2022/2023**

56 800 students in
higher education

V A A S A .
V A S A .

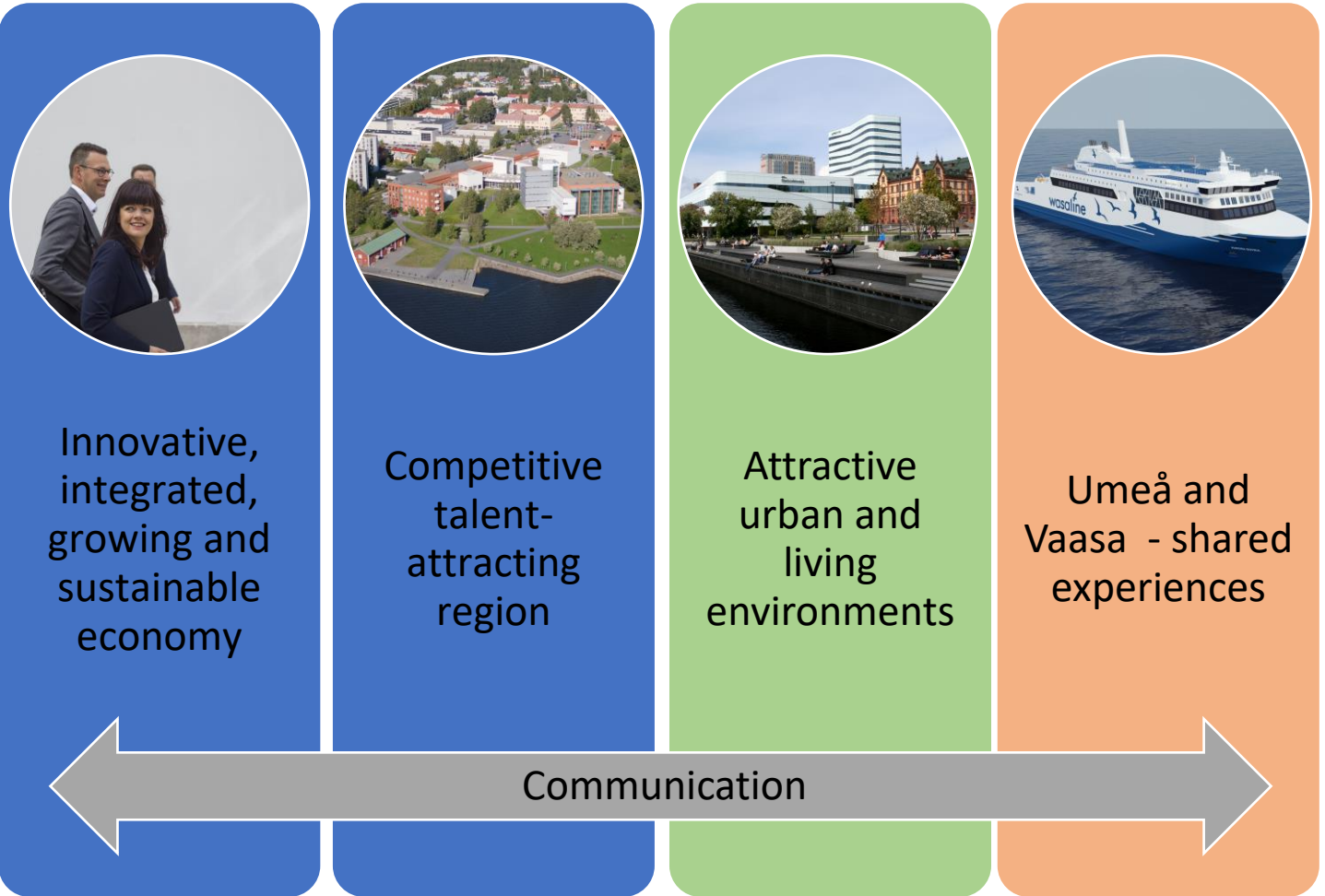
Umeå and Vaasa 2030

Unlimited Opportunities in a Sustainable Growing Region

- A joint development strategy across country borders



Prioritized focusareas



International departments



Politicians on regional and national level



Connecting infrastructure and businesses

Joint ferry company

Business developers



Kvarken Ports

Companies in the region



Stronger international cooperation and visibility

Attractive urban and living environments

Ecosystem of Co-Creation
Added value for both
Umeå and Vaasa

City planning departments



Competitive, Talent Attractive Region

Vaasa - Umeå Shared experiences



University and student union cooperation
HR departments



City officials & third sector organizations

Umeå 2016, 2017 and 2018



European Commission
(2019)
A Sustainable Europe by 2030



Nordic Council of Ministers
(2019)
The Nordic region – the most sustainable
and integrated region in the world 2030



A Green Nordic Region

A Competitive Nordic
Region

A Socially Sustainable
Nordic Region

The Kvarken Council EGTC
Cross-border development
strategy 2030



Umeå-Vaasa 2030
**Unlimited opportunities
in a sustainable growing
region**

Innovative, integrated,
growing and sustainable
economy

Competitive, talent
attracting region

Attractive urban and
living environments

Umeå and Vaasa
- Shared experiences



Talvitie & Eranti 2024

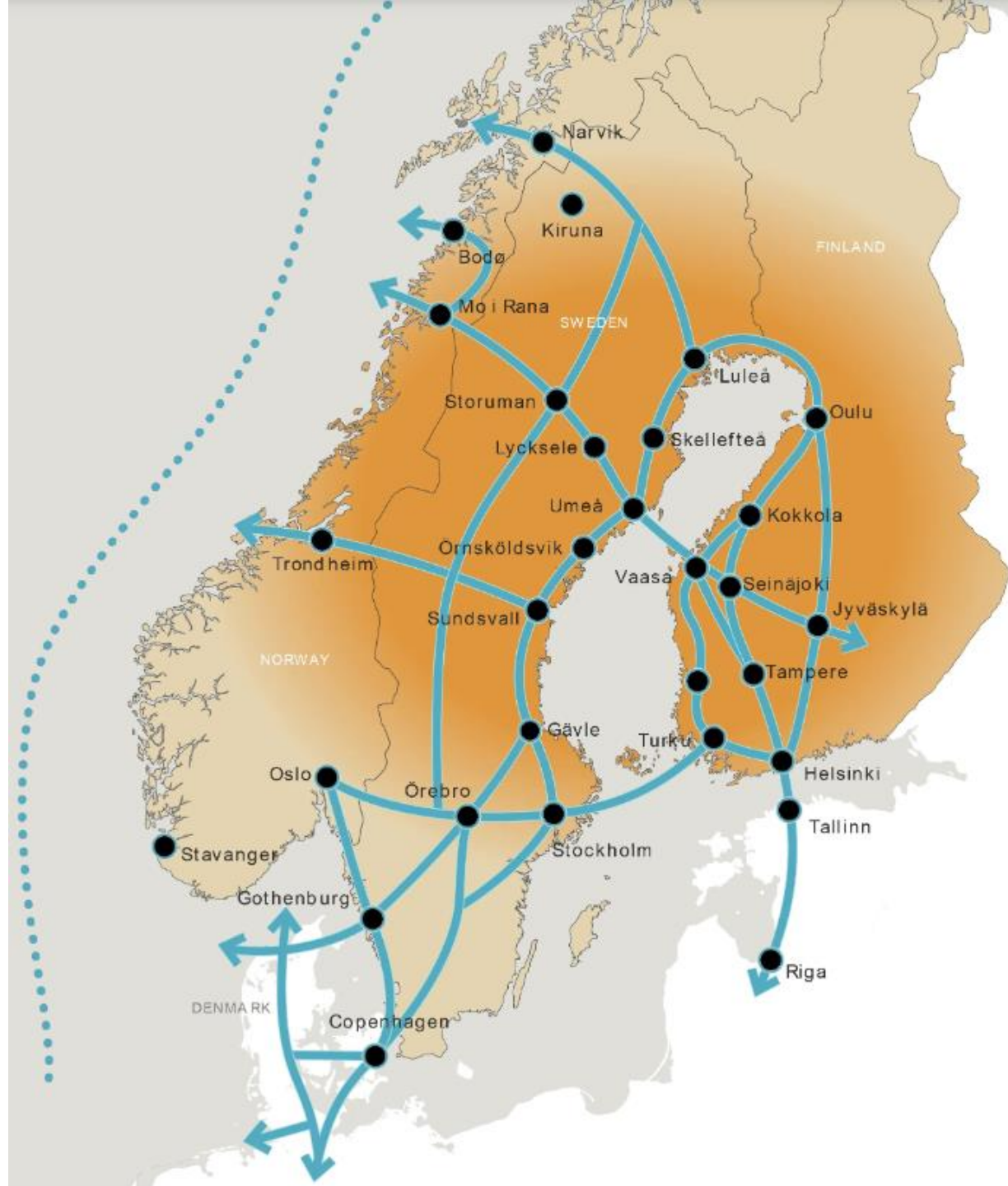
**We have the ferry, now we aim for the Nordic Connector
– A fixed Connection in the Kvarken region between Finland and Sweden**

ENHANCED PREPAREDNESS

The fixed connection is highly relevant as it is expected to play an important role in the new geopolitical situation. The connection will strengthen preparedness both in the region and across a significantly larger area.

Finland and Sweden's NATO membership has increased the interest in better east-west connections. High-ranking military have also expressed support for improved connections, underlining the strategic importance of the Nordic Connector.

The fixed connection is expected to improve military mobility and offer supply security for Finland, Sweden, as well as Norway.





Challenge:

The dual use of infra: How can multi-level governance help address the needs of effective infrastructure for both the export industry and human logistics, as well as on a broader security policy and preparedness level?

Will multi-level governance in fact help or hinder?

V A A S A .
V A S A .

Thank you for listening and helping us with our challenge!

V ^ ^ S ^ .

V ^ S ^ .



**Let's hear about
Hauts-de-France**

Mélanie Vallée
Hauts-de-France Region



Région
Hauts-de-France

Smart Specialisation Strategy S3

Policy and ecosystem

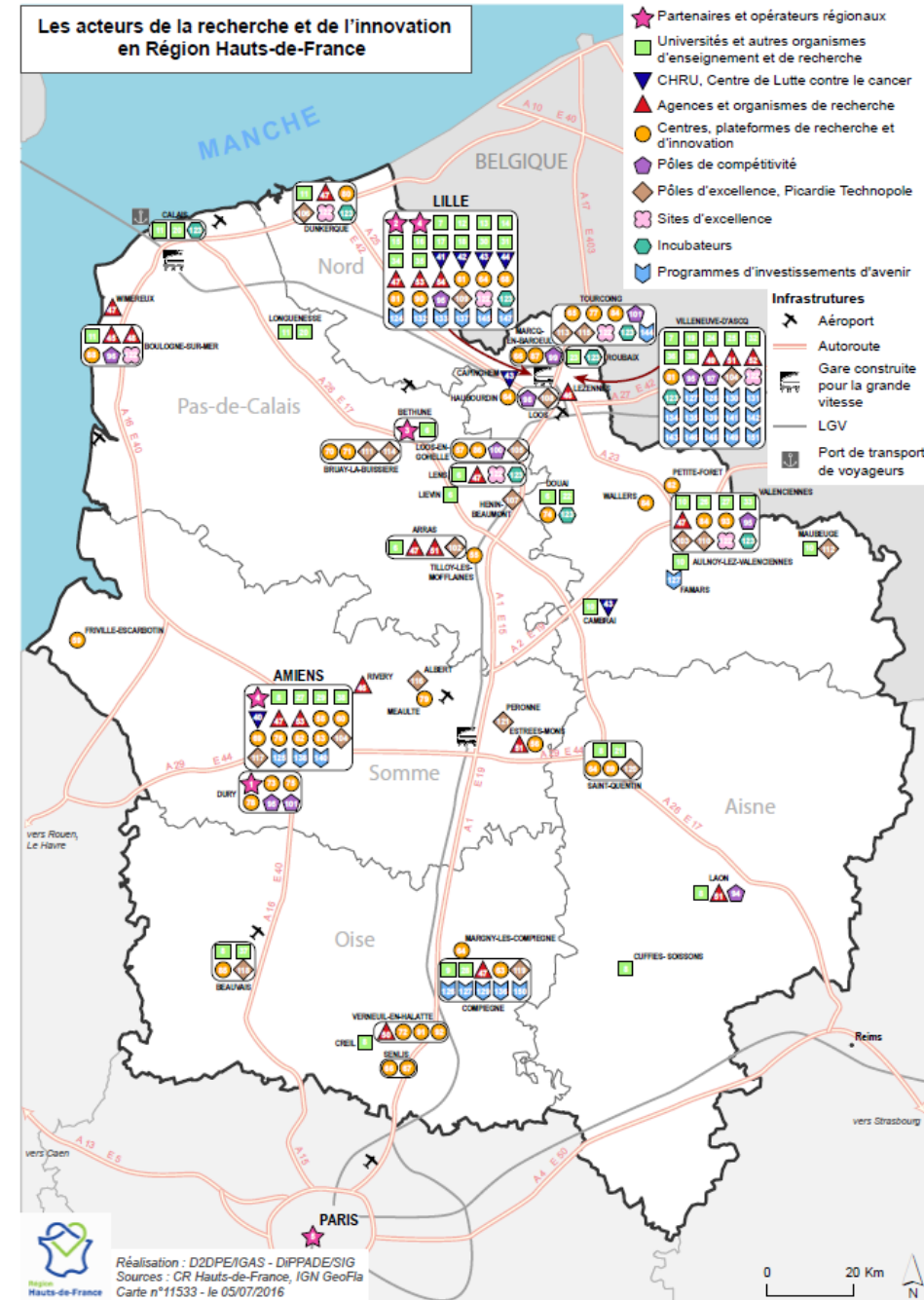


**EUI CAPACITY BUILDING TRAINING
9TH OCTOBER 2024, BRUSSELS**

**THE BEST LEVEL OF SPECIALISATION INTENSITY FOR RESILIENCE ?
STRONGER TOGETHER : COOPERATION/COMPETITION**

An overview of our region

- A region at the heart of North-West Europe
- 6 million inhabitants (rank 5 in FR)
- France's "youngest" region : 1/3 of the pop. under 25yo
- GDP : 174 billion € (rank 5 in FR)
- 344 000 companies
- 11 390 researchers (2020)
- Main economic strengths : rail and automotive industries (1st), agri-food (3rd), health (3rd), chemical industry (3rd), logistics, energy production & hydrogen
- 6 universities / 11 public research centers / 20+ higher education and research organisations / 2 university hospitals
- Around 50 organisations dedicated to innovation and technology transfer (cluster, innovation parks, incubators ...)
- Ambition : become Europe's region of the 3rd Industrial Revolution (REV3)



WHAT IS A S3 ? WHY ? WITH WHO ?

▶ an economic development strategy [S3 2021-2027](#)

**required by the EU and
an opportunity for the
Région:**

To implement EU funds
for the whole Region

**integrating different
dimensions**

Research, Innovation,
Entrepreneurship,
International, Training, Low
carbon transition,
Digitalization, Inclusive
growth...

requiring choices

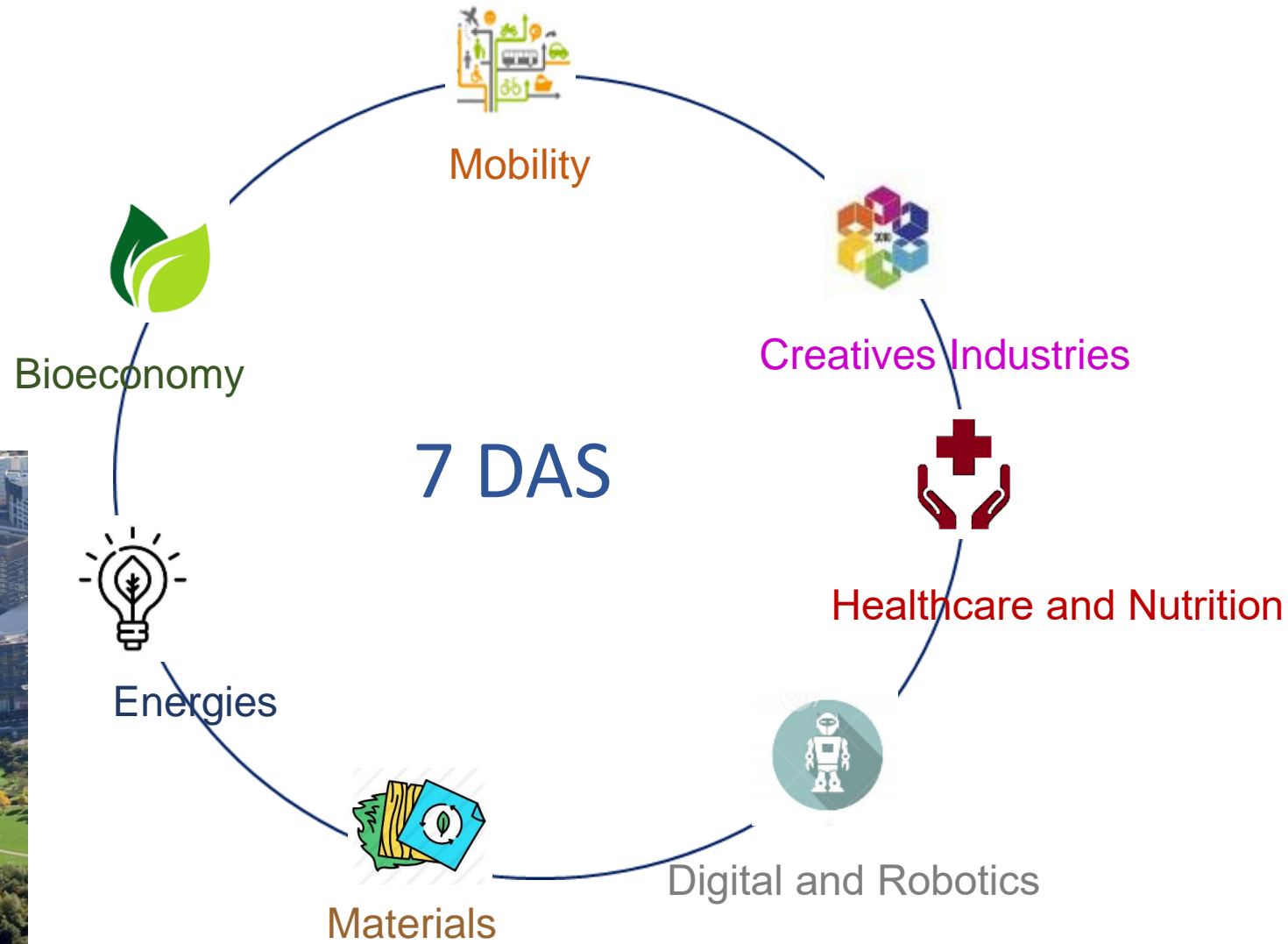
To take position at
european level with our
strengths and specificities.

A S3 LINKED TO THE EU PROGRAMMS AND REGIONAL POLICIES :

- ❑ ECONOMIC DEVELOPMENT, INNOVATION AND INTERNATIONALIZATION REGIONAL STRATEGY 2022-2028**
 - ❑ HIGHER EDUCATION RESEARCH AND INNOVATION REGIONAL STRATEGY 2022-2028**
 - ❑ REGIONAL SUSTAINABLE PLANNING (SRADDET)**
- ⇒ STRONG LINKS WITH LOCAL AUTHORITIES (EPCI)
MAIN CITIES INVITED TO S3 GOUVERNANCE**

S3: 7 STRATEGIC SECTORS (DAS)

CPOI



8 SMART SPECIALISATION TRACKS & 5 CROSS-SECTORS ACTIONS



The economic ecosystem

- Sectorial clusters
- Competitiveness clusters : collaborative R&D projects
- Innovation parks : incubators to develop startups
- Technical centers

Coordinated by a leading partner in a global offer

Thank you for your attention

Mélanie VALLÉE melanie.vallee@hautsdefrance.fr

Problem-solve – Round#2

1 Hear from our case studies

Vaasa on

How can multi-level governance help address the needs of export industry, human logistics & security policy /preparedness?

Hauts-de-France on

How to collectively define the intensity of smart specialisation?

2 Break into groups

City-Region Collaboration Workshop - The 5 Whys

EUROPEAN URBAN INITIATIVE

Problem

Why is it happening?

Why is that?

Why is that?

Why is that?

Why is that?

Why is that?

Root cause

EUROPEAN URBAN INITIATIVE

Reframed problem

Relevant projects / Good practices from other regions and cities	Most relevant ones for the city
Ideas and recommendations	Next action / step for the city + any other comments

3 Collectively share what you learned



**Collective
Feedback**

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Opportunities for Capacity Building

→ Apply for a **Peer Review!**


- Call open until **13 November 2024** at 12:00 CET
- Focus on sustainable urban development strategies



→ Apply for a **City-to-City Exchange!**

- Call permanently open
- Focus on any topic related to sustainable urban development



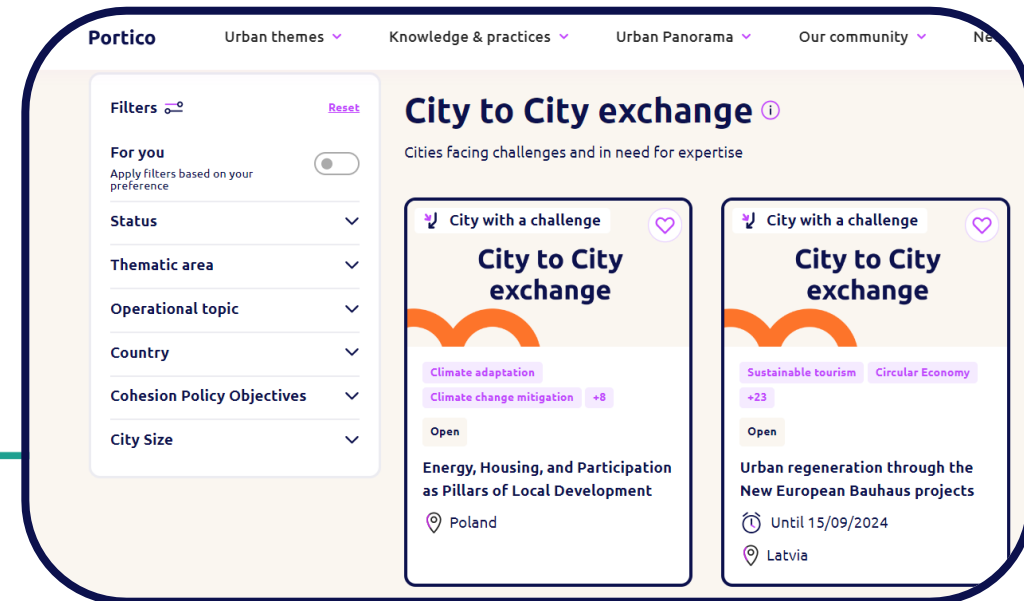


**Matchmaking
results**

Matchmaking for City-to-City Exchanges

Still looking for the perfect fit?

- Explore the Portico Urban Match Maker
 - tool that helps cities match with each other to share knowledge & expertise
 - <https://portico.urban-initiative.eu/urban-matchmaker>
- Contact the capacity building team of EUI
 - capacitybuilding@urban-initiative.eu



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**What is one key takeaway
from this training that you
can put in practice?**

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**Did this event meet your
needs and expectations?**

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Do you intend to apply to one of the Capacity Building calls?

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**For future matchmaking:
share your city and
challenge**

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Thank you for your participation!

