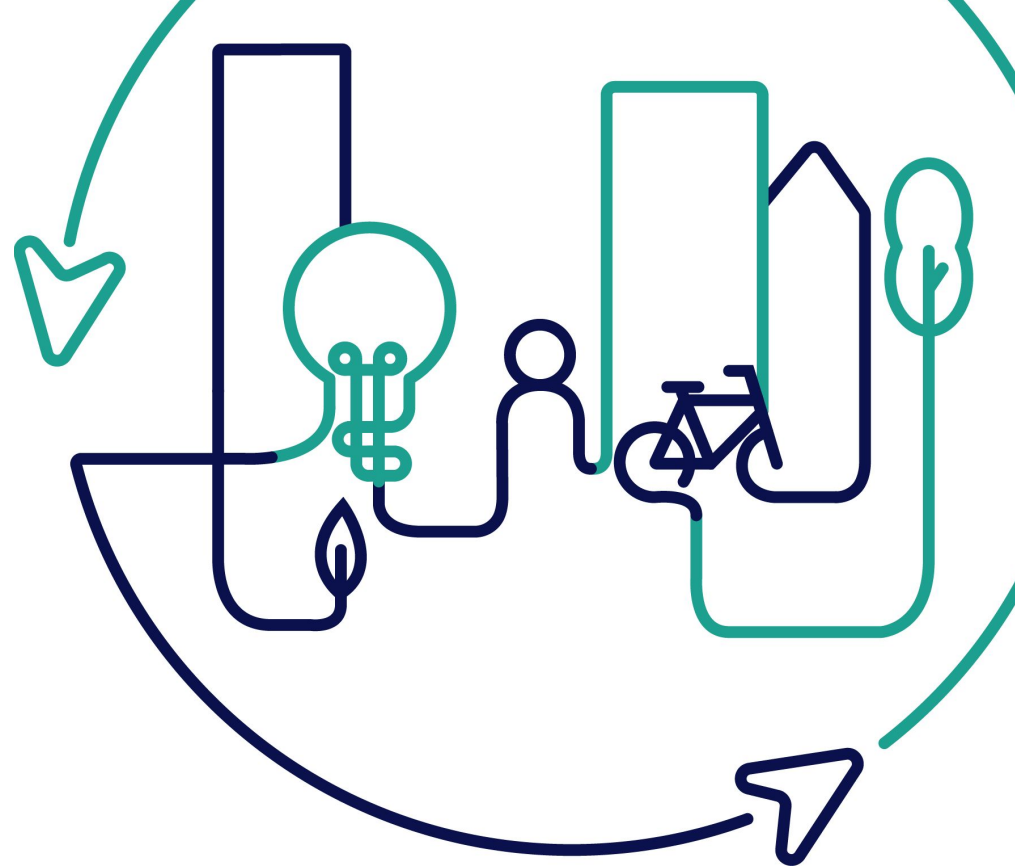


EUROPEAN URBAN INITIATIVE



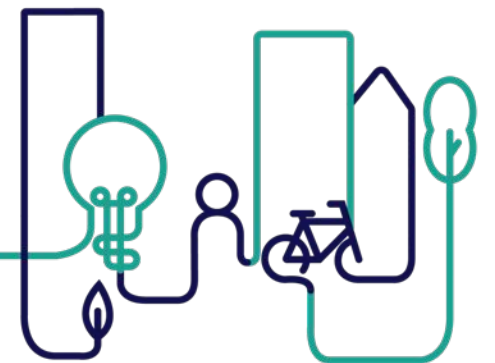
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EUI PEER REVIEW N° 5

30-31 OCTOBER 2024 ATHIENOU

Welcome to Athienou

Mayor of Athienou– Kyriakos Kareklas

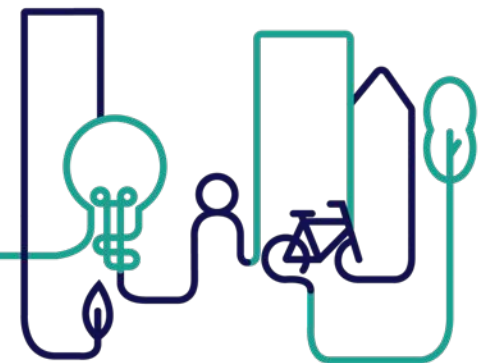


EUI PEER REVIEW N° 5

30-31 OCTOBER 2024 ATHIENOU

European Commission

Gabriel-Calin Onaca – DG REGIO





Sustainable Urban Development of Cohesion Policy 2021-2027

EUI, Cyprus, 30 October 2024

Gabriel ONACA Programme manager, REGIO.03
Inclusive Growth, Urban and Territorial Development

Territorial development in the European Union

- Article 174 of the TFEU refers to the Union developing and promoting actions leading to the **strengthening of its economic, social and territorial cohesion** to promote overall harmonious development, and
- in particular aiming at **reducing disparities between levels of development** of the various regions and the backwardness of the least favoured regions.
- Article 176 of the TFEU provides that the European Regional Development Fund (ERDF) is intended to help **to redress the main regional imbalances** in the Union.

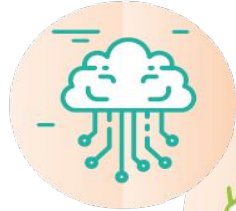
Integrated approach and bottom-up local initiatives in urban and non urban areas

- **New Leipzig Charter** adopted by EU ministers in November 2020 defines green, just and productive cities, social innovation and green transition, integrated and urban development strategies at neighbourhood or functional area level.
- **Territorial Agenda 2030** adopted by EU ministers in December 2020 highlights the cooperation between and across spatial levels, including urban-rural partnerships.

Both highlight the principles of a place-based and integrated approach, and multilevel governance

- Commission set out a **long-term vision for rural areas** that are stronger, connected, more resilient and prosperous.

Cohesion Policy Framework



PO1- A smarter Europe



PO2 - A greener, low-carbon Europe



PO3 - A more connected Europe



PO4 - A more social Europe



PO5 - A Europe closer to citizens - sustainable and integrated territorial development

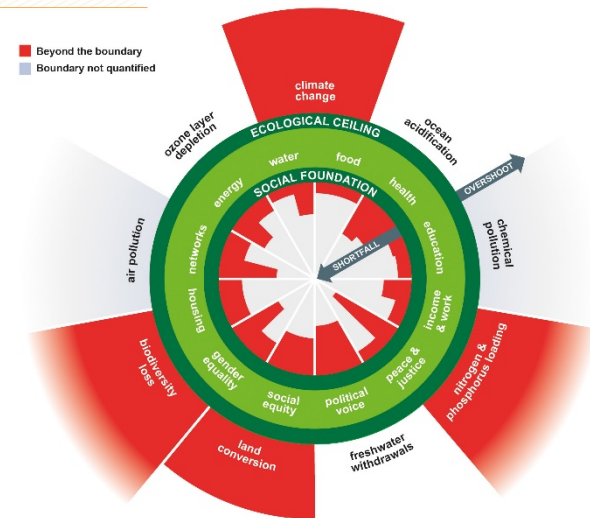
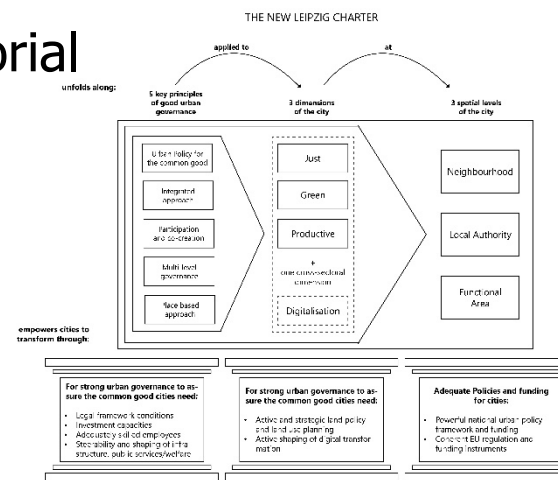
- (i) fostering the integrated development in urban areas
- (ii) fostering the development in areas other than urban

ERDF ART 11: SUSTAINABLE URBAN DEVELOPMENT

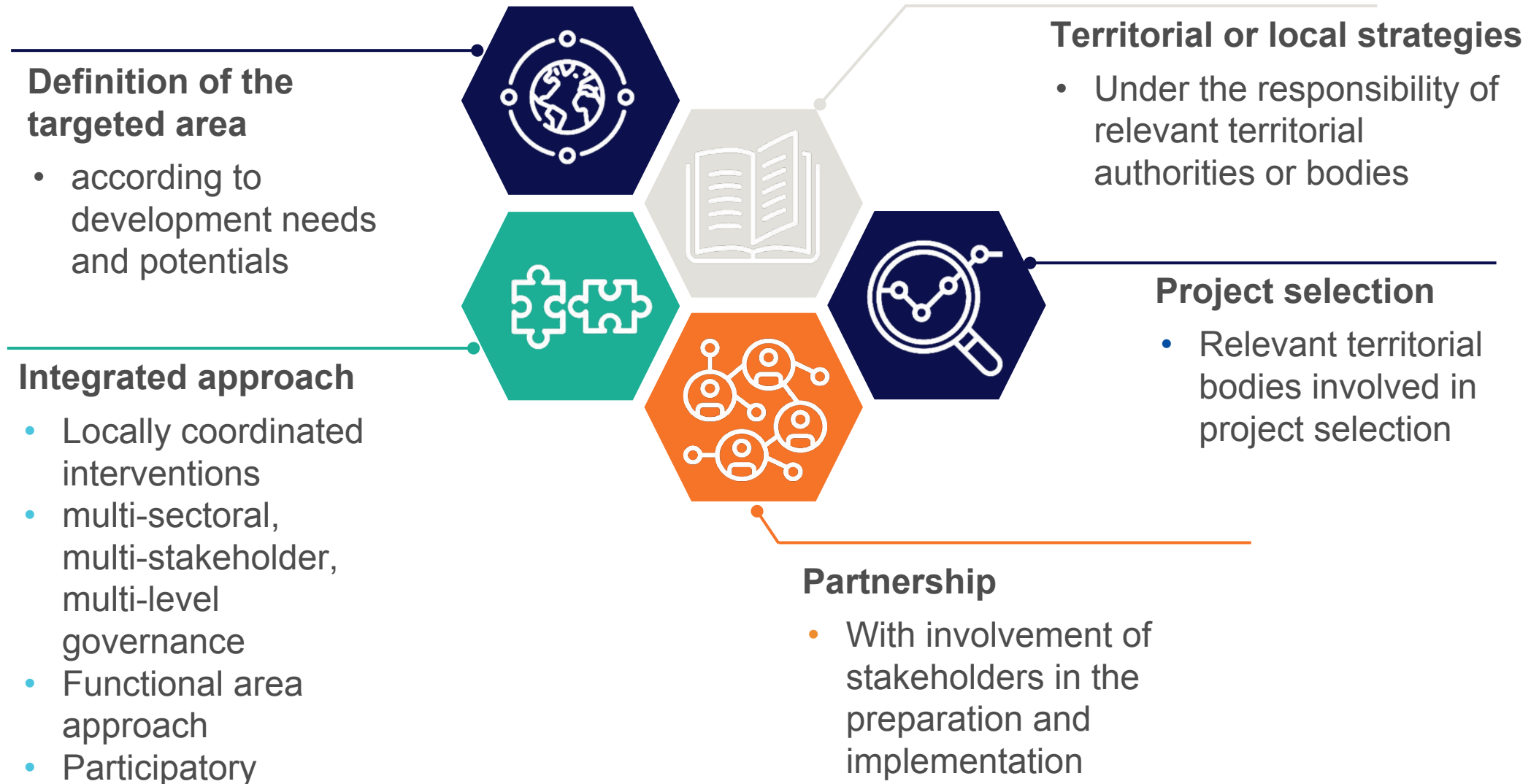
Integrated territorial development strategies focused on urban areas, to more effectively tackle the economic, environmental, climate, demographic and social challenges affecting urban areas, with specific attention to **green and digital transition** and **functional urban areas**

- All investments under PO5 specific objective 1 (per definition for strategies targeting urban areas)
- All investments under PO1-4 when territorial tools target urban areas

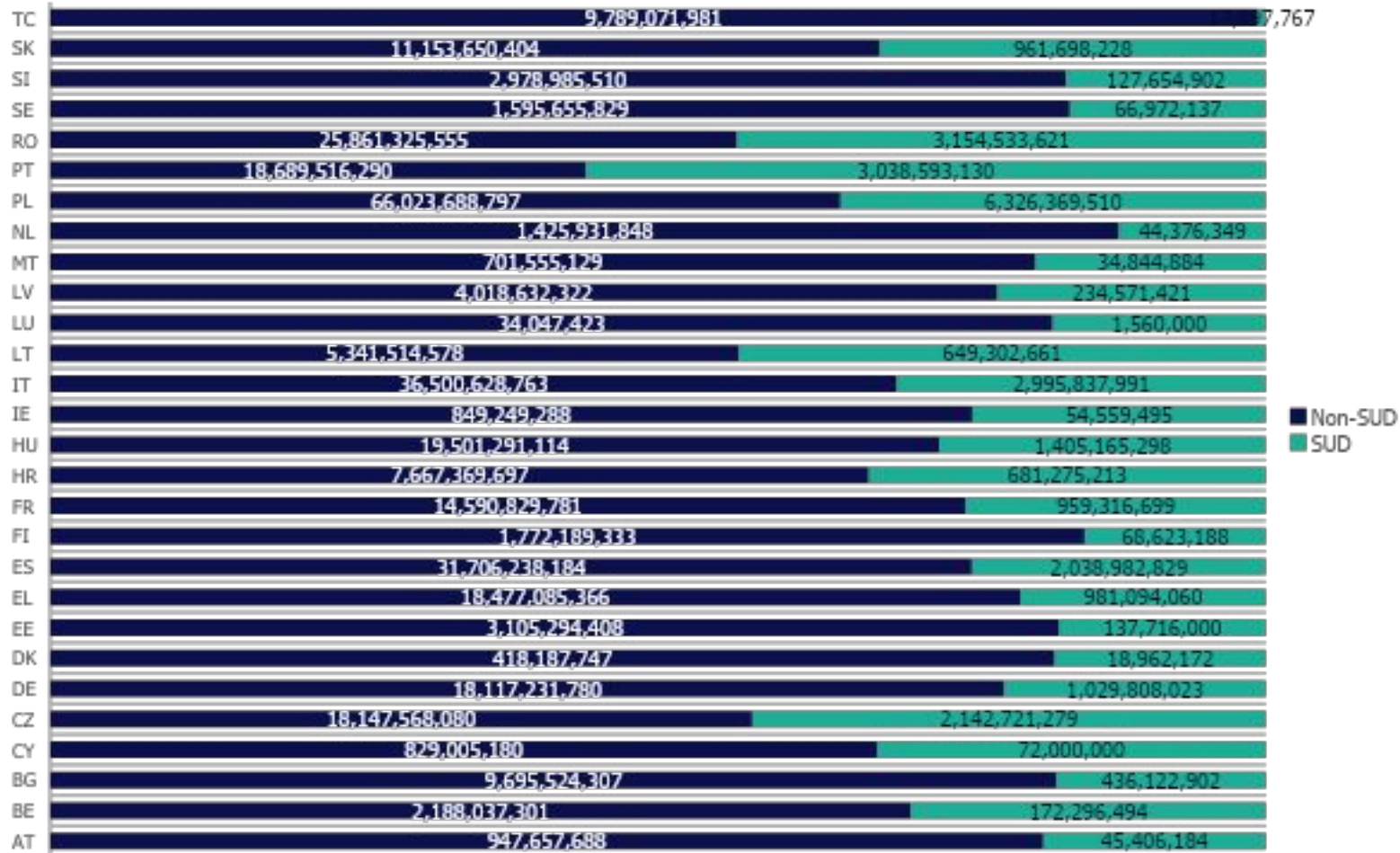
Minimum 8% of ERDF at national level



The minimum requirements



Sustainable Urban Development (SUD) in 2021-2027 by MS



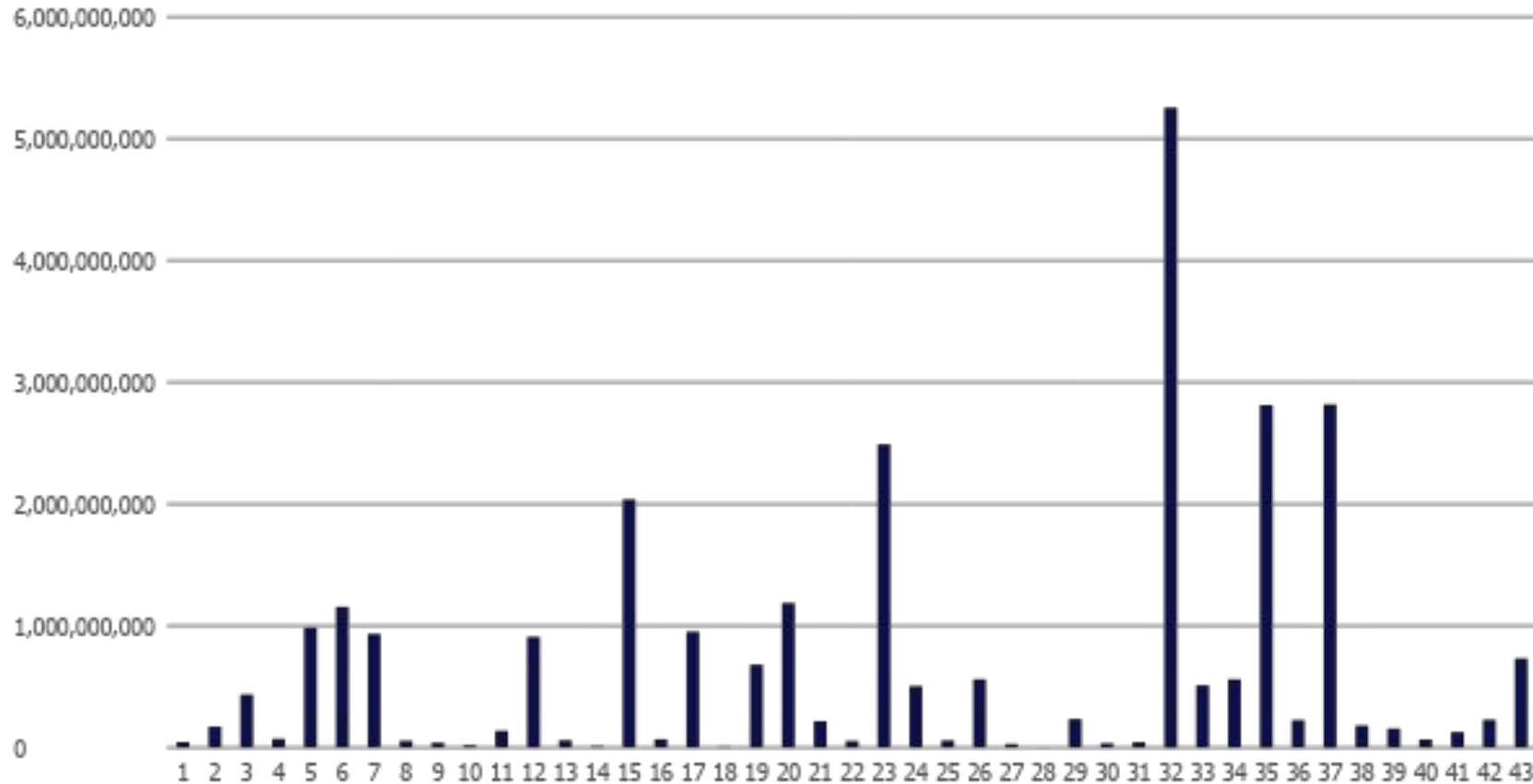
Commitments in national and regional programmes **fulfil or exceed the 8% target set** for sustainable urban development support under ERDF

EUR 24.4 billion (almost 12% of Member States ERDF allocation)

Additional EUR 4 billion for SUD from ESF+, CF, JTF, Interreg

Sustainable Urban Development (SUD) in 2021-2027

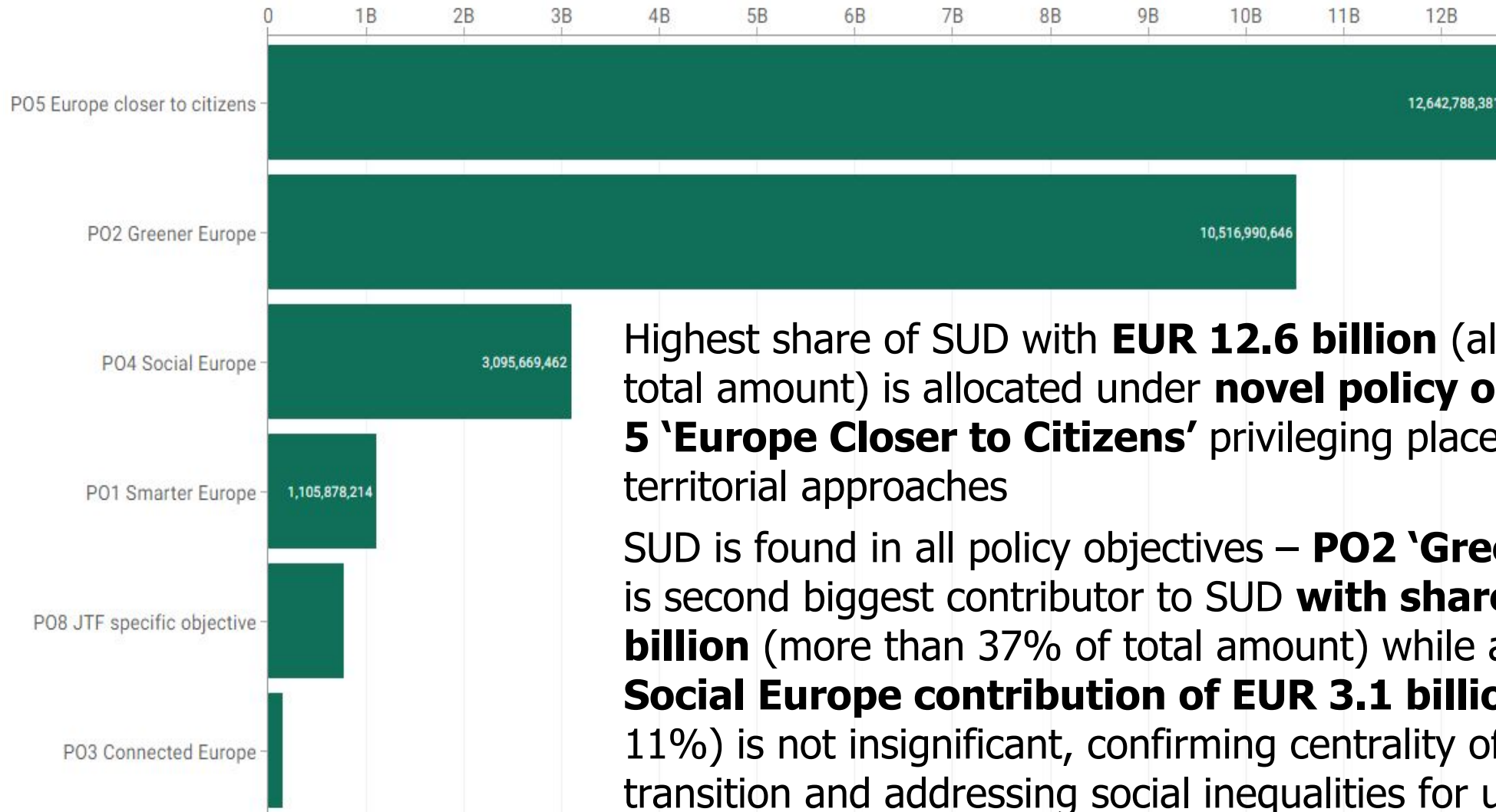
SUD allocation by MS and Cohesion policy funds



DE, EL, LT, PL and RO decided to allocate funds to SUD strategies **from 3 different sources:** ERDF, ESF+, JTF or CF. **CZ, FR, IT, PT, SK** decided to support the implementation of SUD strategies **from 2 funds:** ERDF and CF or JTF

Sustainable Urban Development (SUD) in 2021-2027

Cohesion sustainable urban development investment by policy objective

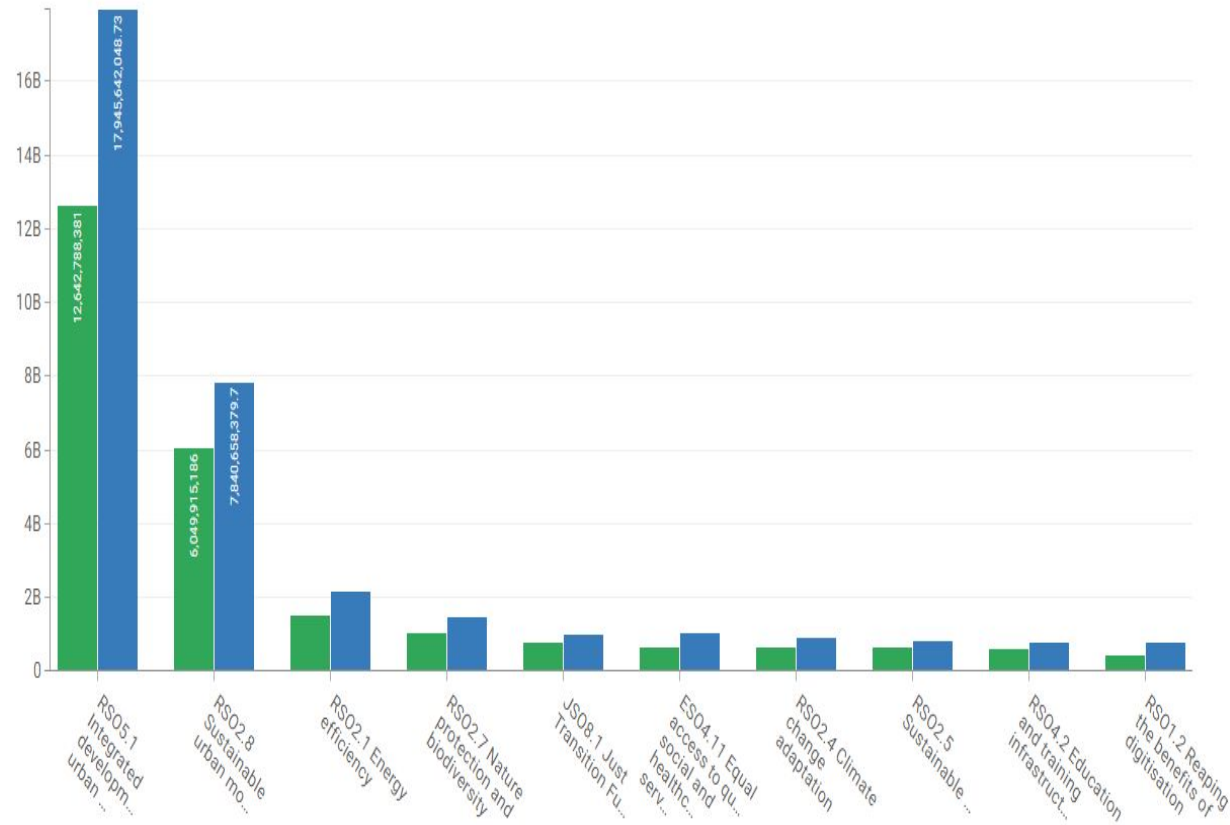


Highest share of SUD with **EUR 12.6 billion** (almost 45% of total amount) is allocated under **novel policy objective (PO) 5 'Europe Closer to Citizens'** privileging place-based territorial approaches

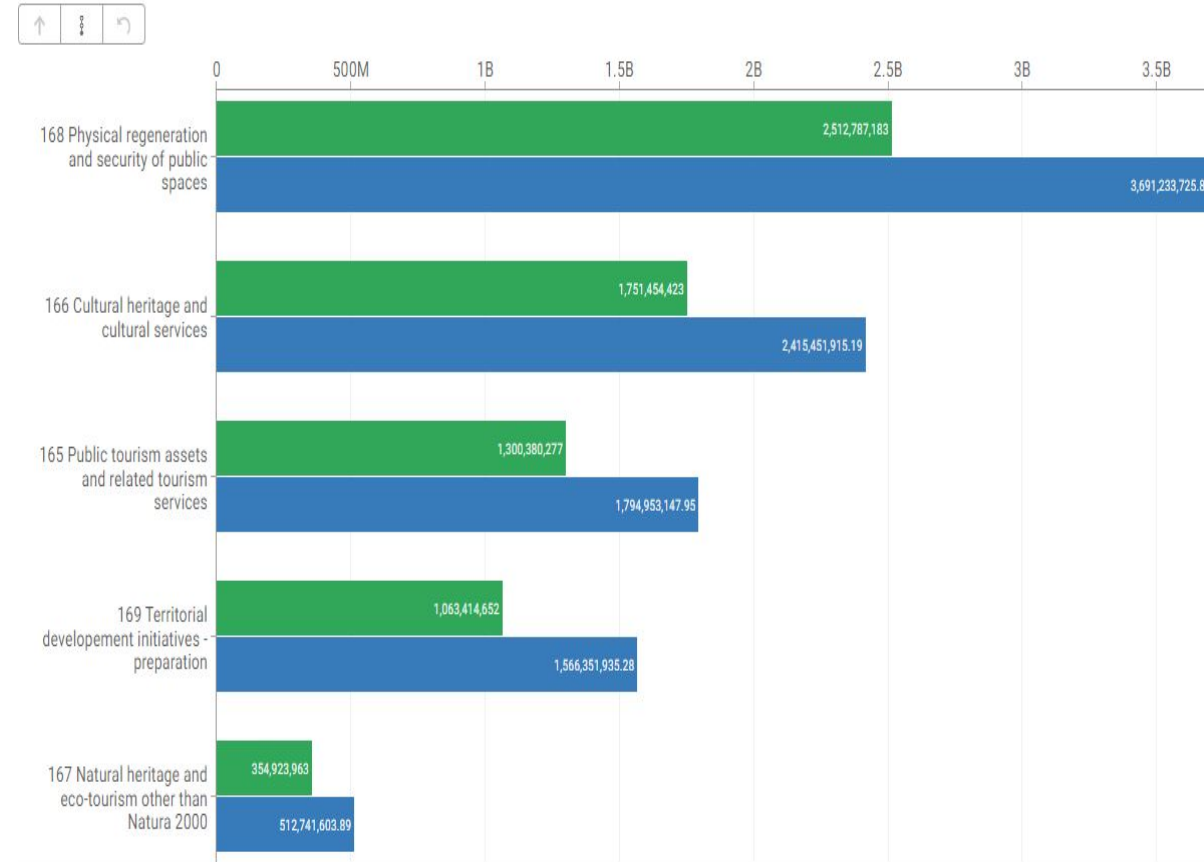
SUD is found in all policy objectives – **PO2 'Greener Europe'** is second biggest contributor to SUD **with share of EUR 10.5 billion** (more than 37% of total amount) while also **PO4 Social Europe contribution of EUR 3.1 billion** (close to 11%) is not insignificant, confirming centrality of green transition and addressing social inequalities for urban development

2021-2027?

Sustainable urban development investments by specific objectives



Sustainable urban development - Specific objective 5.1 Intervention fields and funding

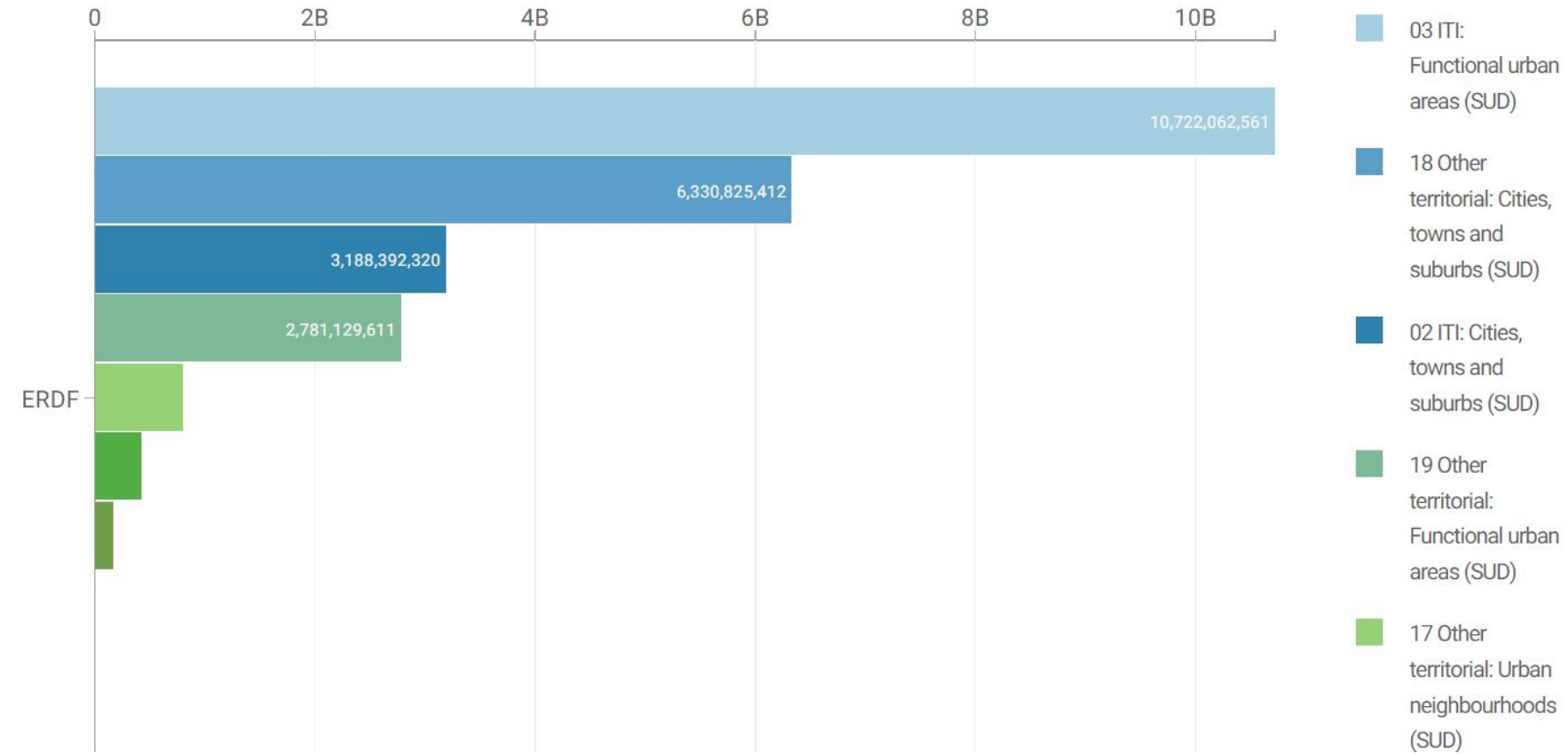


Territorial focus: where do we finance SUD?

More than half of planned sustainable urban development funds under PO5 are allocated to **Functional Urban Areas**

Functional Urban Areas are instrumental for tackling **urban-rural linkages**

Territorial approaches to sustainable urban development - ERDF 2021-2027



SUD allocation in CY, HR and RP Piemonte

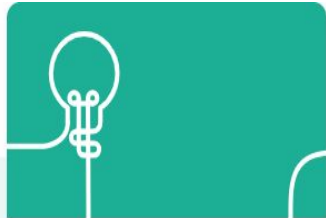
Row Labels	Sum of EU Amount
CY	72.000.000
THALIA – CY – CF/ERDF/ESF+/JTF	72.000.000
ERDF	72.000.000
RSO5.1 Integrated development in urban areas	72.000.000
01 ITI: Urban neighbourhoods (SUD)	62.000.000
02 ITI: Cities, towns and suburbs (SUD)	10.000.000
HR	681.275.213
Integrated territorial programme – HR – ERDF/JTF	681.275.213
ERDF	681.275.213
RSO1.3 Growth and competitiveness of SMEs	30.000.000
03 ITI: Functional urban areas (SUD)	30.000.000
RSO2.8 Sustainable urban mobility	141.600.000
03 ITI: Functional urban areas (SUD)	141.600.000
RSO5.1 Integrated development in urban areas	509.675.213
03 ITI: Functional urban areas (SUD)	509.675.213
IT	52.883.017
Piemonte - ERDF	52.883.017
ERDF	52.883.017
RSO5.1 Integrated development in urban areas	52.883.017
18 Other territorial: Cities, towns and suburbs (SUD)	52.883.017
Grand Total	806.158.230

- The 3 programmes **only use the ERDF** to support the implementation of the SUD strategies.
- The most complex use of an implementation tool is **the ITI in HR, which allows funding from 3 different SOs** and priorities.

EUROPEAN URBAN INITIATIVE



We propose capacity building



We fund innovative actions in cities



We provide knowledge and foster exchanges of experiences



We empower cities for sustainable urban development in Europe



We bring capacity building

Strengthening capacities of cities in design of sustainable urban development strategies, policies and practices in an integrated and participative way



We fund Innovative actions in cities

with 80% direct co-funding of up to €5M allowing the cities to experiment as testbeds for their innovative idea and to transfer it to other EU cities



We share knowledge and capitalise on experiences

Providing a knowledge environment for cities to ensure easier access to horizontal and thematic knowledge and share knowhow on sustainable urban development

Our final goal : sustainable urban development in Europe !



[Portico, EUI knowledge platform](https://urban-initiative.eu)

Given key role of cities on delivering on EU challenges and policies, Cohesion policy support to sustainable urban development was reinforced for the 2021-2027 period also with establishment of a novel European Urban Initiative (EUI).

With a budget of EUR 395 million, EUI supports cities of all sizes to build capacity and knowledge, to support innovation and develop transferable and scalable solutions to urban challenges of EU relevance. EUI has a total ERDF budget of EUR 395 million for 2021-2027.*

** Reduction of EUR 55 million following MFF review*

**[European Urban Initiative | EUI](https://urban-initiative.eu)
[\(urban-initiative.eu\)](https://urban-initiative.eu)**

Thank you for your attention

For more information and updates:

[Sustainable Urban development 2021-2027 | Data | European Structural and Investment Funds \(europa.eu\)](#)

[European Urban Initiative | EUI \(urban-initiative.eu\)](#)

[URBACT - Homepage | urbact.eu](#)

[Urban Agenda for the EU | EUI](#)

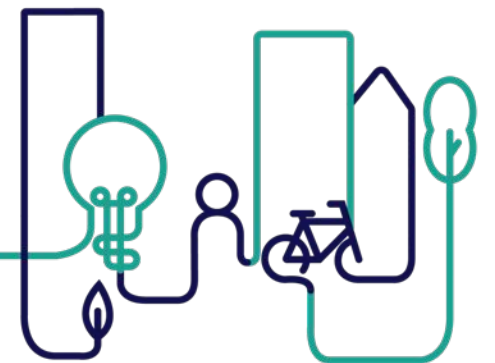
[Functionalareas.eu](#)

EUI PEER REVIEW N° 5

30-31 OCTOBER 2024 ATHIENOU

Welcome to the EUI Peer Review

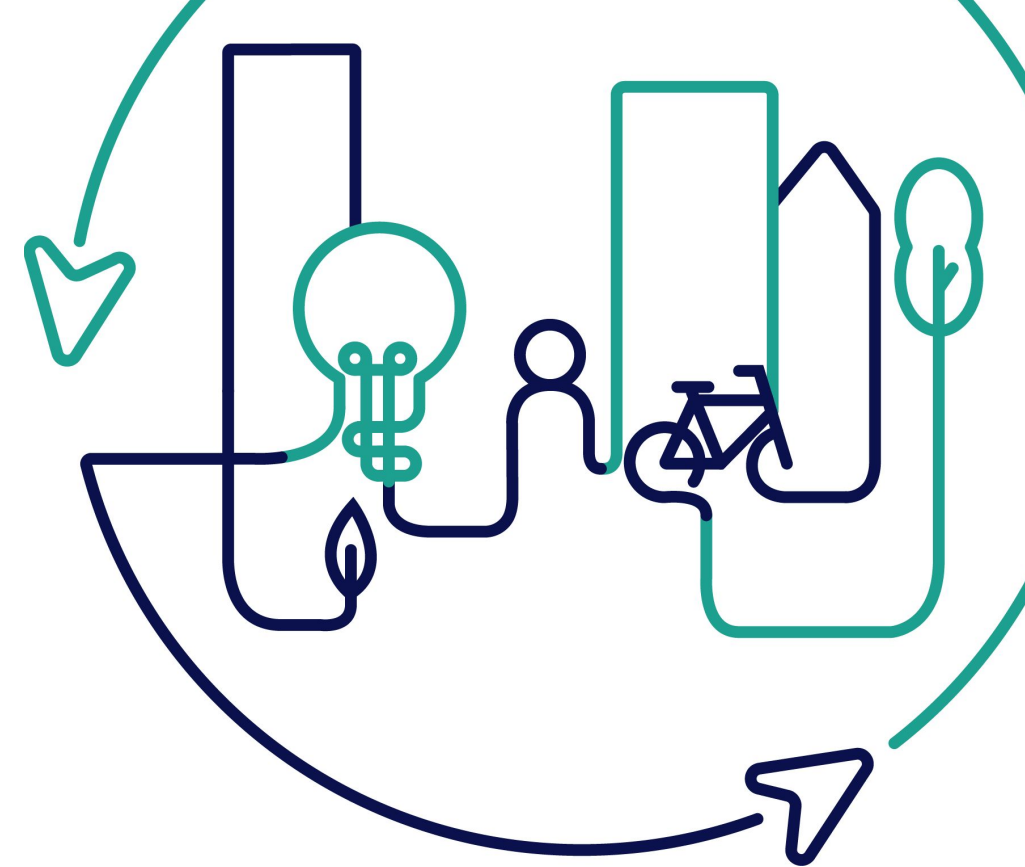
EUI Permanent Secretariat – Raluca Toma





SUD in Cyprus

EUROPEAN U R B A N INITIATIVE



Sustainable Urban Development Strategies in Cyprus

EUI Peer Review #5
Athienou, Cyprus
30-31 October 2024



Co-funded by
the European Union

CYPRUS

- **Population:** 923.381 inhabitants (Census 2021)

66,7% reside in **urban areas**

33,3% reside in **rural areas**

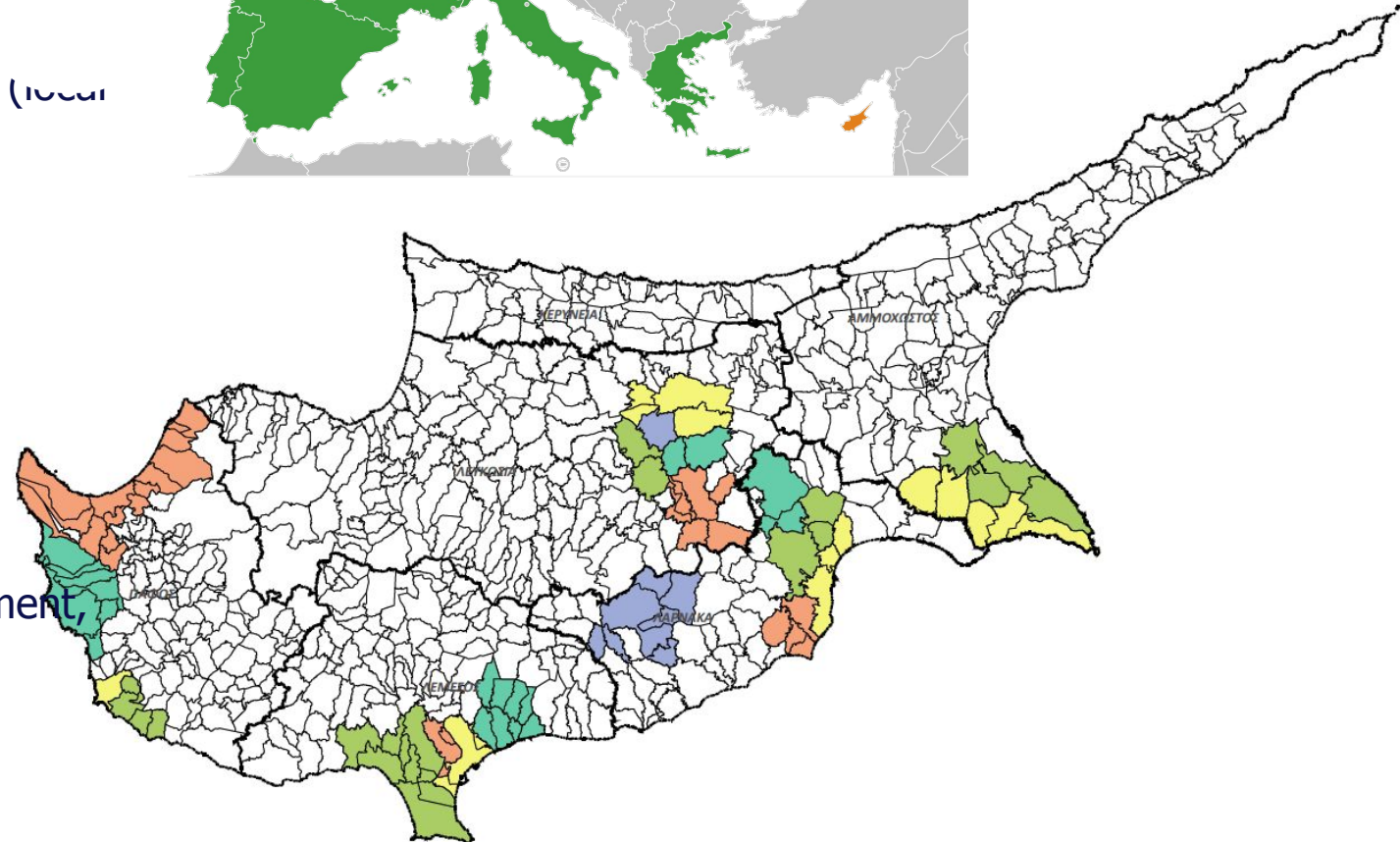
- The island is organized into **6 Districts**

- **Local government:**

20 Municipalities and **28 Community Clusters** (local government reform, July 2024)

- **Territorial administrative structure:**

- Central government - Ministry of Interior
- 6 District Administrations
- Local Authorities - Municipalities & Communities
- 5 District Local Government Organizations (water supply, sewerage, solid waste management, development licensing)



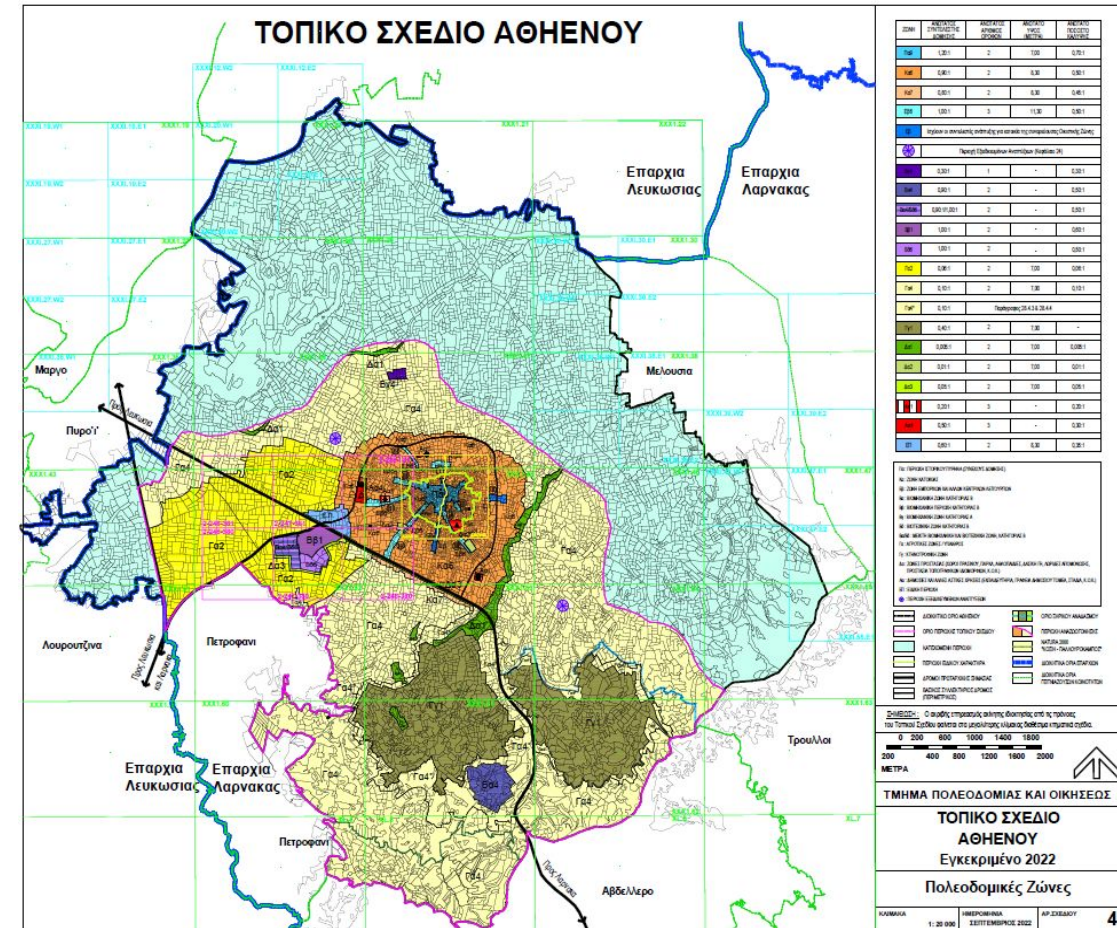
CYPRUS SPATIAL PLANNING

Development Plans

- Island Plan – Ministry of Finance
 - Local Plans & Area Schemes
 - Policy Statement for the Countryside
- } Ministry of Interior

Ministry of Interior

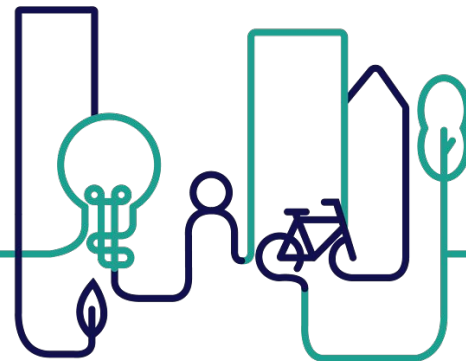
- Spatial planning policy formulation & development licensing
- Delegation of responsibilities:
 - Planning and building permits: 5 District Local Government Organizations & Department of Town Planning and Housing
 - Preparation & revision of Local Plans: Planning Board



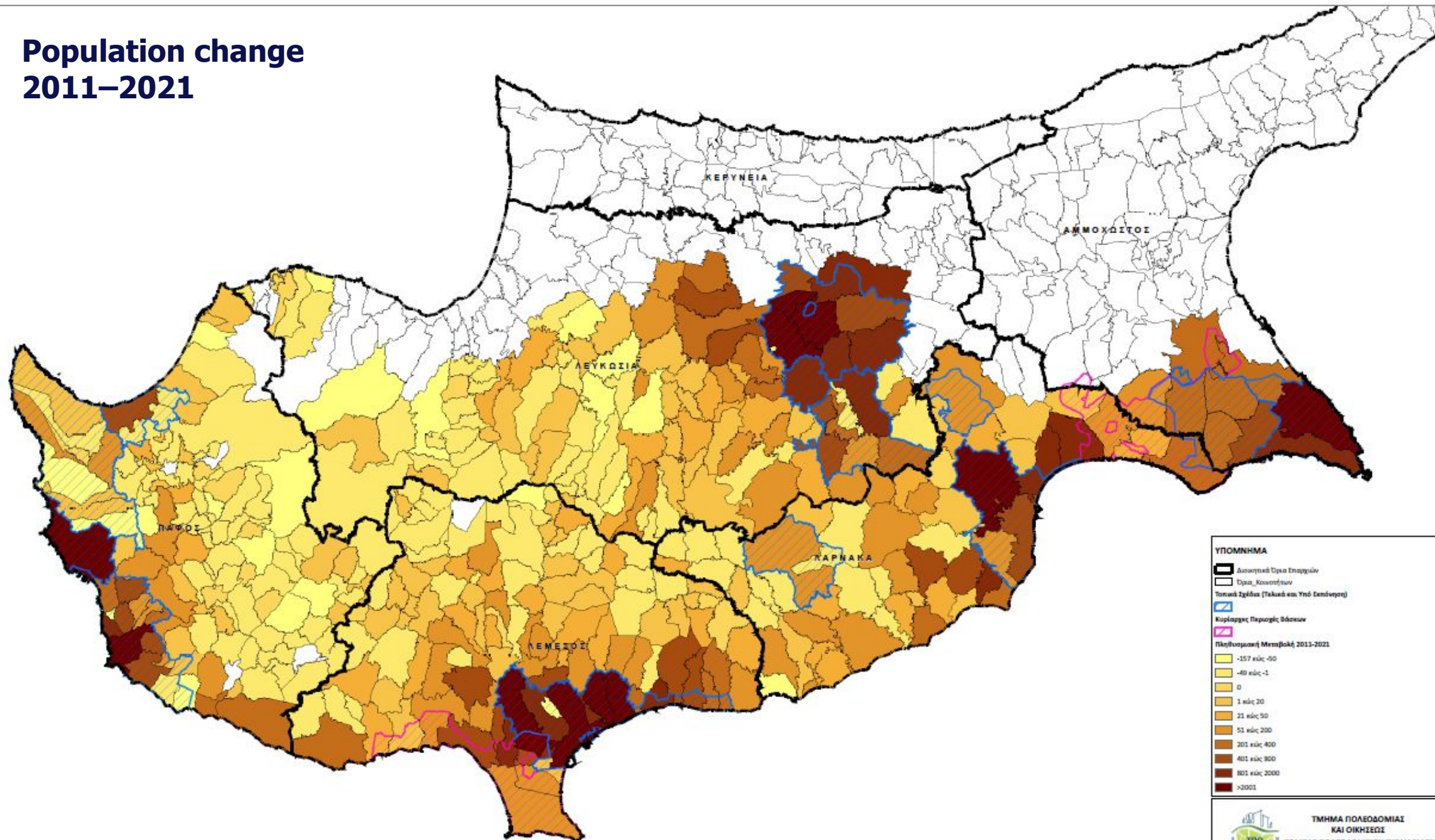
Athienou Local Plan 2022 Planning Zones map

TERRITORIAL CHALLENGES

<ul style="list-style-type: none">○ environmental degradation○ deterioration of the built environment○ incomplete cycling and pedestrian network○ traffic congestion - limited use of public transport○ green space shortage○ increased housing costs○ higher aging rates○ socio-economic problems (exacerbated by migration)	<ul style="list-style-type: none">○ urban sprawl○ connectivity with urban centres○ limited cycling and pedestrian network○ land use conflicts	<ul style="list-style-type: none">○ population depletion○ aging demographic structure○ degraded basic infrastructure○ reduced business activity○ failure to capitalise on the large tourism influx	<ul style="list-style-type: none">○ addressing the impacts of climate change (flooding, desertification)○ sustainable solid waste management
--	--	--	---



Population change 2011–2021



ΥΠΟΜΝΗΜΑ

- Διακεντρικό Όριο Επαρχιών
- Όριο Κοινοτήτων
- Τοπικά Σχέδια (Τελευτ. εν Υπό Συνέλιξη)
- Καρίσματα Περιφερειακής Δίαισης
- Πλεθυσιακή Μεταβολή 2011-2021

-157 έως -50
-40 έως -1
0
1 έως 20
21 έως 50
51 έως 200
201 έως 400
401 έως 800
801 έως 2000
>2001

ΤΜΗΜΑ ΠΟΛΕΟΔΟΜΙΑΣ ΚΑΙ ΟΙΚΗΣΕΩΣ
ΤΟΜΕΑΣ ΠΟΛΕΟΔΟΜΙΚΟΥ ΣΧΕΔΙΑΣΜΟΥ ΚΑΙ ΜΕΛΕΤΩΝ



Objective	Description	Budget	Timeline	Beneficiaries
Sustainable development	Promotion of an integrated and balanced policy for the development of sustainable cities and rural revitalization. Promotion of integrated urban and spatial planning. Effective land management.	€260,2 m.	2023-2024	923.381 citizens
Interventions				
<ul style="list-style-type: none"> Improved Urban and Spatial Planning Development of Sustainable Cities Revitalization of Rural Areas Effective Land Management 				
Implementing Agencies				
<ol style="list-style-type: none"> Ministry of Interior <ul style="list-style-type: none"> District Administrations Department of Town Planning and Housing Department of Lands and Surveys District Local Government Organizations Other Ministries & Deputy Ministries 				
Target Groups				
<ol style="list-style-type: none"> Residents Visitors Businesses Investors 				
Benefits to society				
<ul style="list-style-type: none"> Improvement of the well-being and quality of life of residents in both cities and the countryside. Creation of employment opportunities. Retention of the existing population in rural areas and attraction of new residents. Sustainable economic, social, and environmental development and improvement of attractiveness for investments. Upgrading of the built environment in urban centers. Protection, promotion, and enhancement of natural and cultural heritage. Restoration of listed buildings. Rational management of available resources, improvement of resilience, and protection from climate change. Maximize development potential of underutilized areas within development zones. 				

ΘΑΛΕΙΑ 2021-2027

Programme in Numbers



1,81
Billion



4
European Funds



5
Policy Objectives



€969M
European Union



€842M
Republic of Cyprus



ERDF
European Regional
Development Fund
€466,9M



CF
Cohesion
Fund
€178,3M



ESF+
European
Social Fund+
€222,2M



JTF
Just
Transition Fund
€101,1M



Policy Objective 1
A more Competitive and Smarter
Europe

€311.9M



Policy Objective 2
A Greener and more Resilient
Europe

€783.9M



Policy Objective 3
A more Connected Europe

€30M



Policy Objective 4
A more Social and Inclusive
Europe

€424.4M



Policy Objective 5
Europe Closer to Citizens

€181.7M

Priority 4
Spatial Development

€181.7M

Total Budget

≤ 60% (ERDF)

EU Contribution

Policy Objective 5
Europe Closer to Citizens



Specific Objectives

INDICATIVE ACTIONS	INDICATIVE ACTIONS
<ul style="list-style-type: none"> ○ Regeneration of the urban environment ○ Green infrastructure and/or other actions for the protection of the natural environment ○ Construction of new or upgrading of existing spaces/ infrastructures of cultural heritage activities ○ Construction of new or upgrading/ expansion of existing infrastructure that promotes urban mobility (e.g. cycle paths/ footpaths) ○ Construction of new or rehabilitation of existing infrastructures which provide social services (to children, elderly, vulnerable groups) 	<ul style="list-style-type: none"> ○ Construction of new or upgrading of existing spaces/ infrastructures of cultural heritage activities ○ Regeneration of the natural environment ○ Construction of new or rehabilitation of existing infrastructures which provide social services (to children, elderly, vulnerable groups)

Priority 4
Spatial Development

€181.7M

Total Budget

≤ 60% (ERDF)

EU Contribution

Policy Objective 5
Europe Closer to Citizens

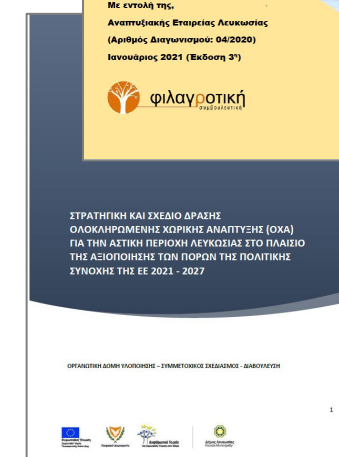
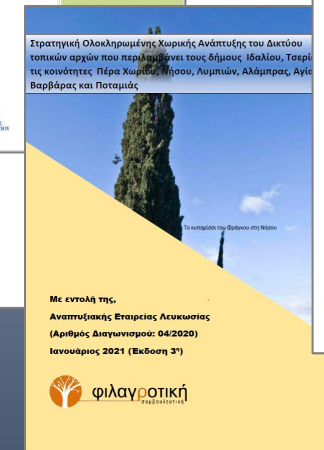
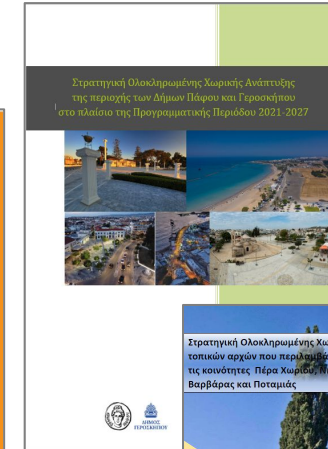
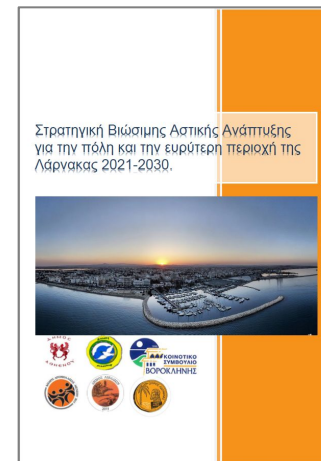


Investments for sustainable urban development

In total, 7 **Integrated Spatial Development Strategies** have been prepared by clusters of Local Authorities across the country.

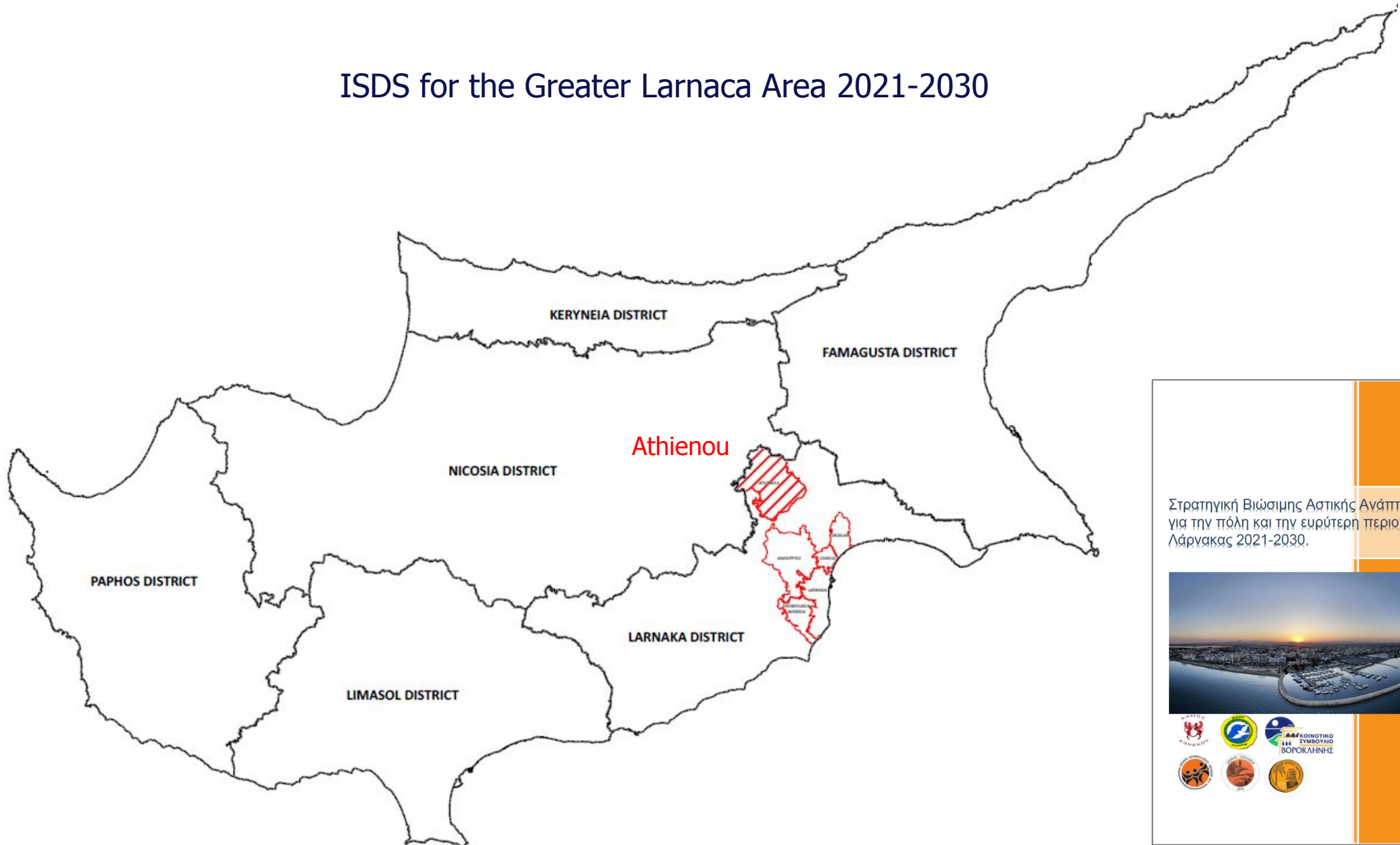
The Strategies involve the implementation of actions concerning mainly:

- Creation/upgrading of open public spaces
- Infrastructure for the provision of social services (e.g. multi-purpose centres)
- Infrastructure to promote urban mobility
- Creation/upgrading of spaces for cultural activities



Integrated Spatial Development Strategies (ISDS)

ISDS for the Greater Larnaca Area 2021-2030

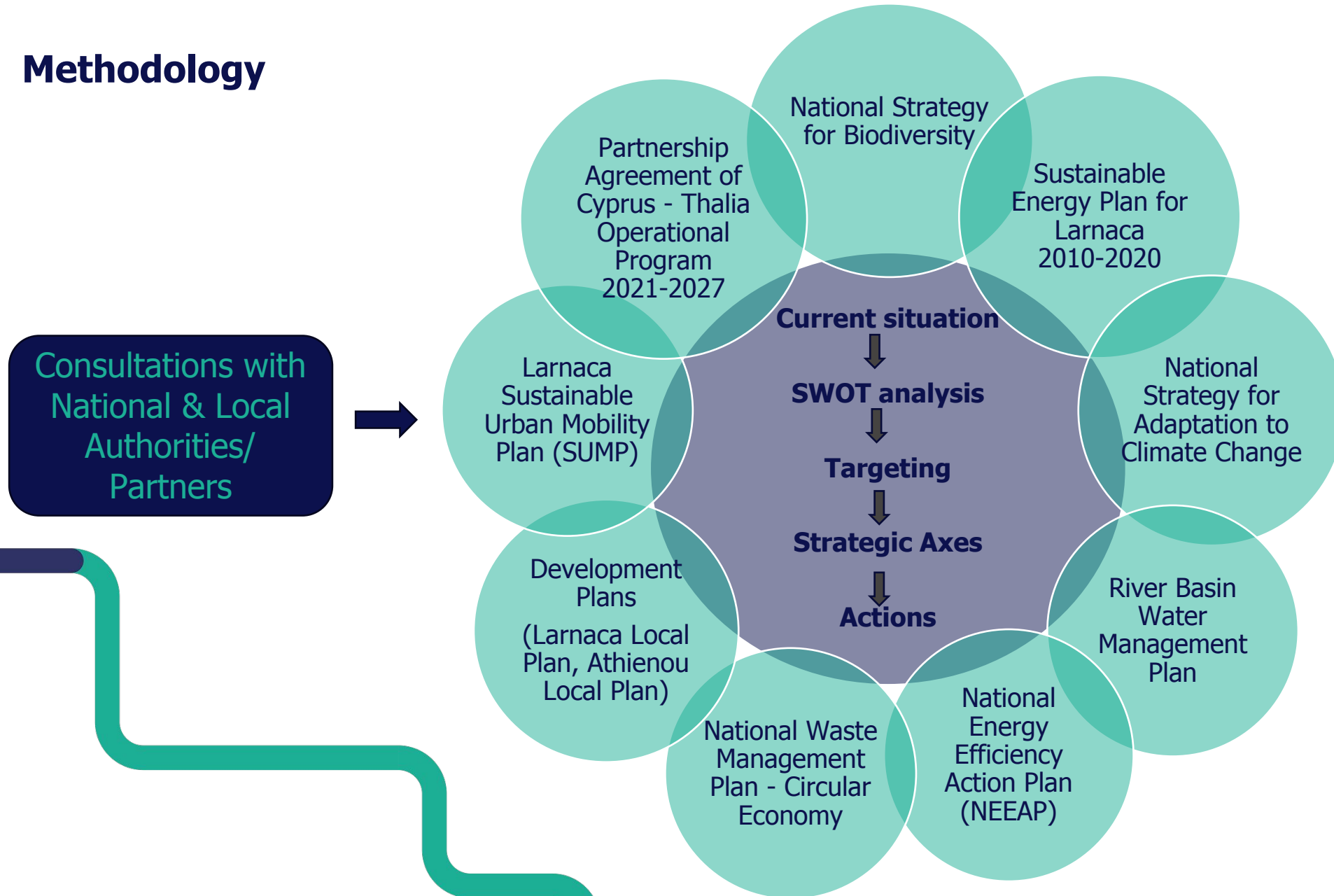


Στρατηγική Βιώσιμης Αστικής Ανάπτυξης
για την πόλη και την ευρύτερη περιοχή της
Λάρνακας 2021-2030.



Integrated Spatial Development Strategies (ISDS)

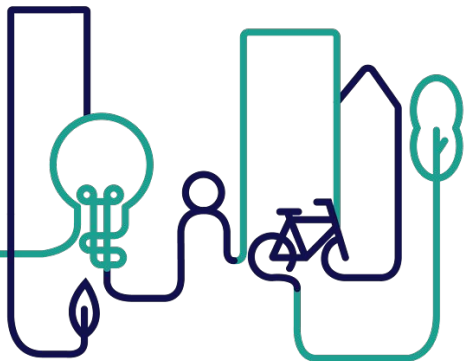
Methodology



Integrated Spatial Development Strategy for the Greater Larnaca Area 2021-2030

Vision

"Larnaca, a resilient metropolitan complex, offering quality living for all, knowledge, and innovation. A crossroads on the paths of the sea, land, and air, of history and culture with creativity, of urban life with tourism and the Blue Economy."



Priority Areas	Specific Objectives
P.A. 1 Larnaca, a Blue city	S.O.1.1 Supporting the Quadruple Helix in the Blue Economy Sector
	S.O.1.2 Promoting Sustainable Tourism
	S.O.1.3 Investing in Culture
P.A. 2 Larnaca, a Green city	S.O.2.1 Urban Resilience
	S.O.2.2 Green Ring and Routes
	S.O.2.3 Sustainable Mobility
P.A. 1 Larnaca, a Human city	S.O.3.1 Strengthening social infrastructure and services
	S.O.3.2 Balancing development trends
	S.O.3.3 Improved and efficient administration

Integrated Spatial Development Strategy for the Greater Larnaca Area 2021-2030

Projects/ Actions for Athienou

S.O.2.1 Urban Resilience

Action Category 2.1.2: Development of infrastructure and equipment for the circular economy

PROJECT P3: Investments for Sustainable Waste Management

S.O.3.2 Balancing Development Trends

Action Category 3.2.1: Redevelopment of Public Spaces to Promote Social Development

PROJECT A8: Regeneration of the central cores of peripheral settlements (paving of roads and pavements, facilities for disabled, undergrounding of energy and telecommunication networks, reconstruction of sewerage, water, and stormwater networks, lighting, urban equipment)

S.O.3.3 Improved and Efficient Administration

Action Category 3.3.1: Improving services to citizens and visitors

PROJECT A10: Smart city applications in the centres of the peripheral settlements

FUNDING SOURCES FOR THE ACTIONS WITHIN THE ISDS

- Cohesion Policy Programmes
- National Recovery and Resilience Plan
- Government budget
- Municipal budget (own funds, loans)
- Leveraged private resources
- Common Agricultural Policy (CAP) Strategic Plan

Thank you!

Urban Contact Point Cyprus

Department of Town Planning and Housing, Ministry of Interior

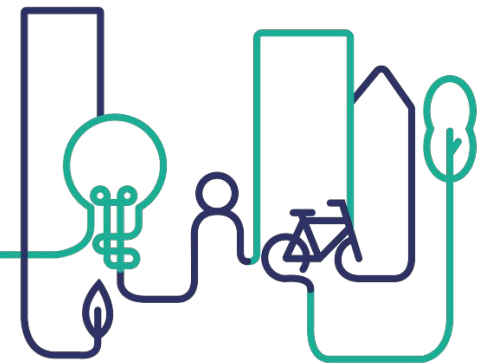
Irene Hadjisavva (ihadjisavva@tph.moi.gov.cy)

Eleni Zouppouri (ezouppouri@tph.moi.gov.cy)

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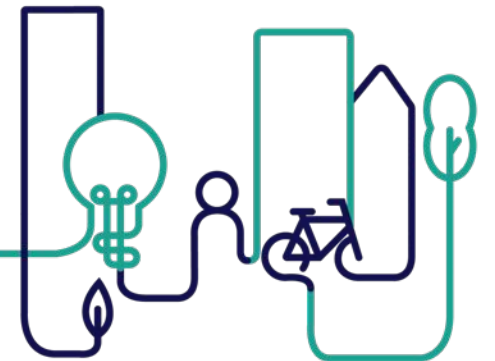
Questions from the
audience?

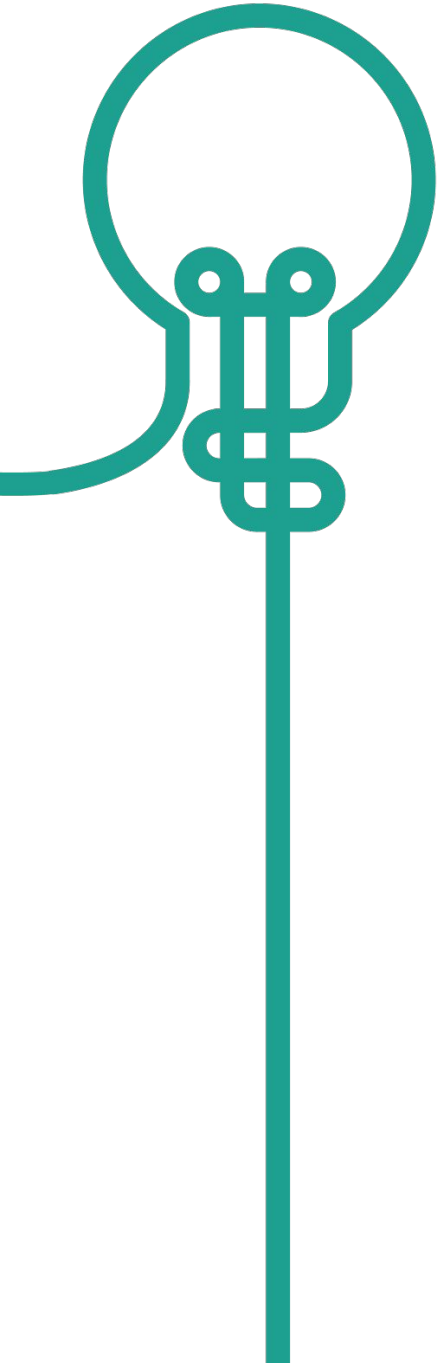
EUI PEER REVIEW N° 5

30-31 OCTOBER 2024 ATHIENOU

Welcome and Practical details

Moderator: Adele Bucella, EUI Expert





Welcome !

- **EUI Peer Review:** focus on supporting a small number of urban authorities to find solutions to common challenges linked to the design and implementation of their SUD strategies.
- **Cities Under Review:**
 - **Athienou, Cyprus (HOST)**
 - **Borgomanero, Italy**
 - **Varazdin, Croatia**
- **Peers: 17 peers** from 5 countries (BE, CZ, EL, IT, PT)

Badge information

EUROPEAN URBAN INITIATIVE EUI PEER REVIEW ATHIENOU, CYPRUS 30-31 OCTOBER 2024

Athena SIDIROPOULOU

PEER REVIEWER
Pireaus (EL)

AGENDA
SCAN ME



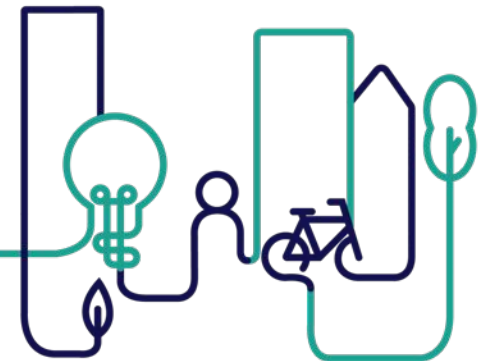
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Looking to learn more & get inspiration around Europe?

CHECK OTHER CAPACITY BUILDING OPPORTUNITIES HERE:
WWW.URBAN-INITIATIVE.EU/CAPACITY-BUILDING

CITY UNDER REVIEW GROUP

Varazdin (HR)





**Our Agenda
DAY 1**

Agenda Day 1

08.30 – 09.00 Welcome and Registration

09.00 – 09.20 Welcome speeches

09.20 – 09.35 Understanding the implementation of Sustainable Urban Development strategies in Cyprus

09.35 – 09.45 Practical Details

09.45 – 10.00 Ice Breaking Who is in the Room?

10.00 – 10.30 Three Cities, Three Strategies

10.30 – 11.00 Coffee Break

11.00 – 13.00 Peer Review Guiding Question N° 1

LUNCH

14.00 – 16.00 Interactive Session to address Guiding Question N° 2 – Funding and Finance

16.00 – 17.30 CUR Lessons from Day 1 and Networking

17.30 – 18.30 Optional visit to local cultural attractions

19.30 Dinner at Tamblios Restaurant

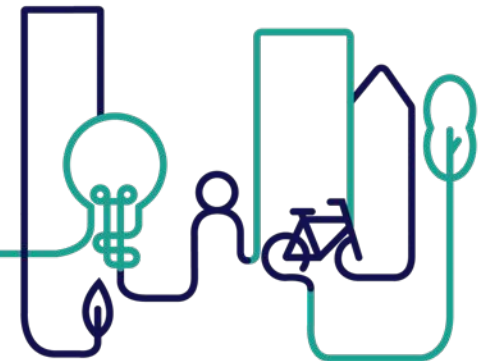




**Learning and
Action Grid**

Learning and Action Grid

- **Tools to document Learning and Action**
- **On paper/ post its**
- **CUR Record your learning, reflections and possible actions**
- **Peers recording your learning and suggestions for the CUR (including links to useful information)**
- **Personal and Collective**
- **Facilitators will give guidance in each session**



Learning and Action Grid for ALL

What is the LAG? A tool to capture learning.

Who is it for? EVERYONE!

What do I need to do? Fill it in with the help of your group experts

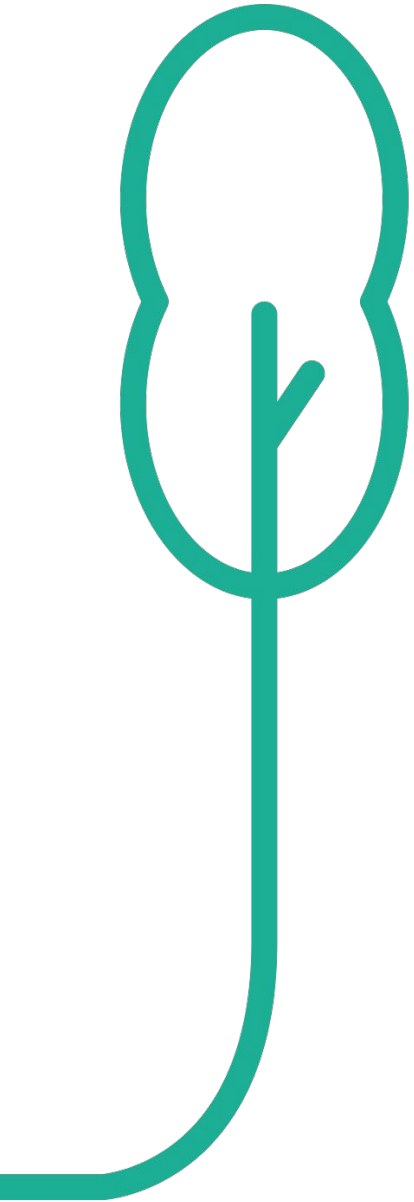
Key Learning	Specific projects/contacts/good practices/actions
Guiding Question 1	
Guiding Question 2 (Interactive Workshop on Funding and Finance)	

Key Learning	Specific projects/contacts/good practices to be followed up
Guiding Question 3	
Site Visits – note anything interesting you have learnt during the site visits	
Other points to note	

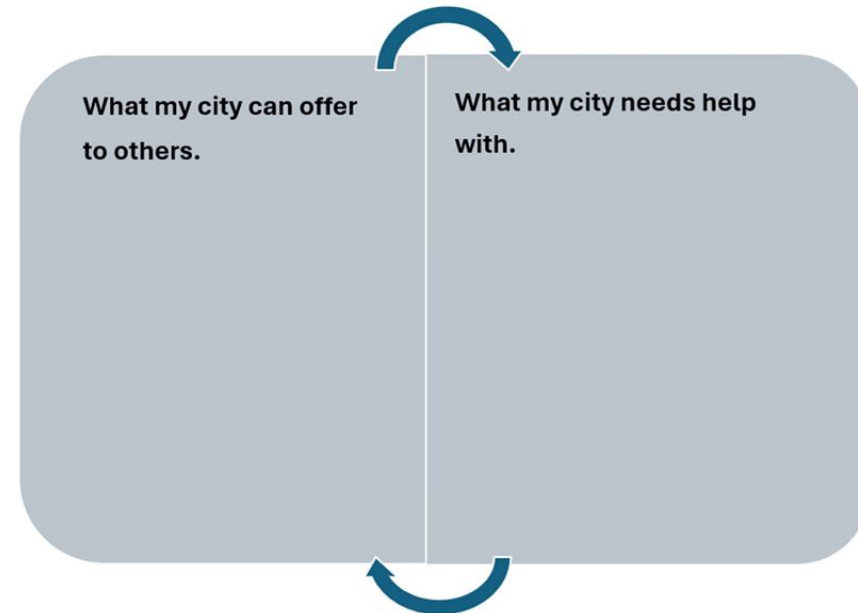
Learning and Action Grid for CUR

The CUR should use their LAG to help formulate ideas for action as a follow up to the peer review.

	Key Learning (policy advice from peers)	Agreed Actions (try to minimum formulate 3 actions for each question)
Guiding Question 1		
Guiding Question 2 (Interactive Workshop on Funding and Finance)		
Guiding Question 3		
Study Visits		



- Give and take matchmaking
- Feedback on the Peer Review





Ice-breaking

3+3 words in Greek

Who's in the room? And where are we? And where do we all come from?

Think of 3 words in your (urban and regional development) profession that originate from Greek language

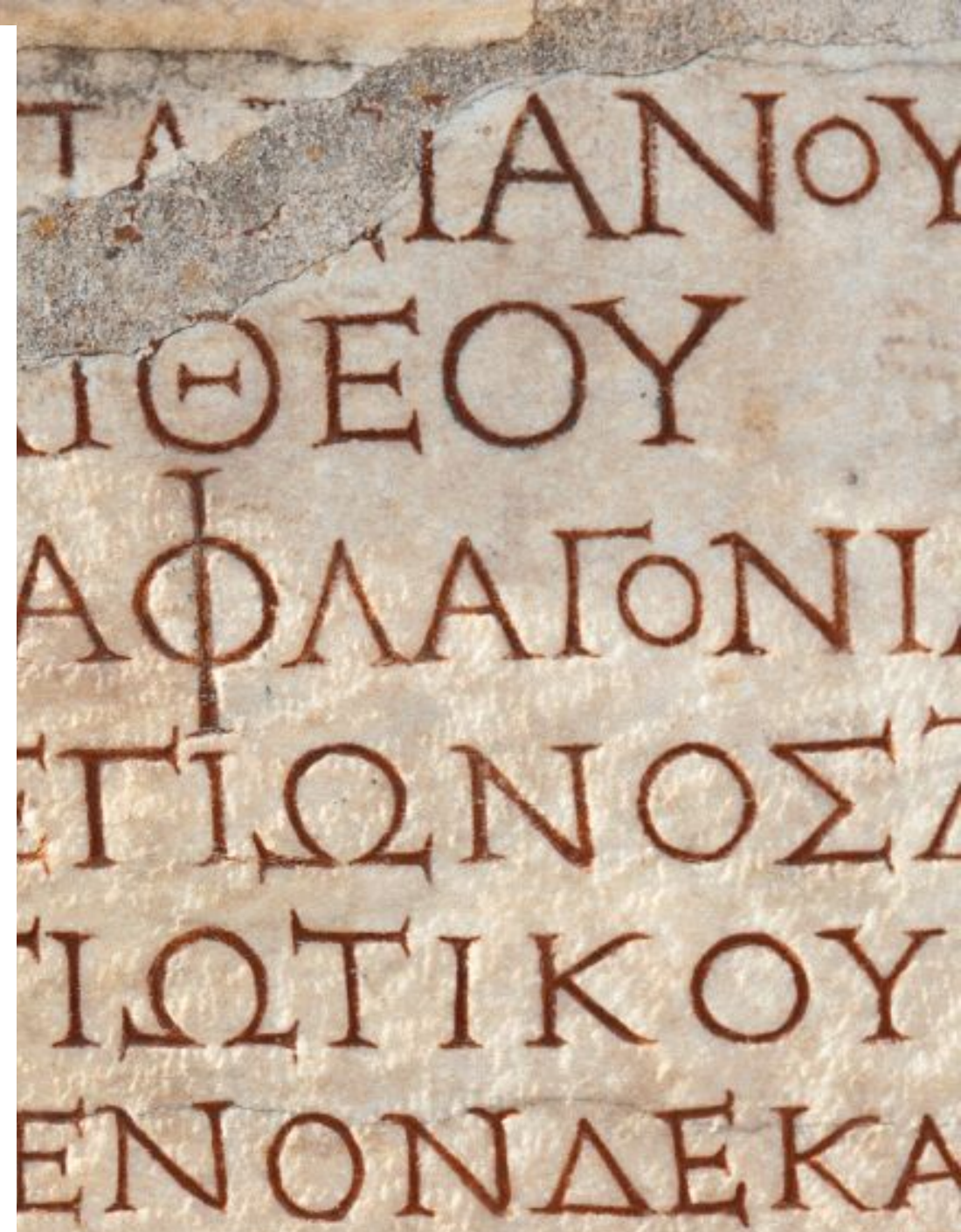
Take these 3 words and collect another 3 from other participants. Discuss with them why these words matter for you and how are they connected to your work.

10 minutes

What are the most common words collected?

Share your impression about what was the most common word you encountered. What does it tell us about our work and urban and regional development professions?

5 minutes

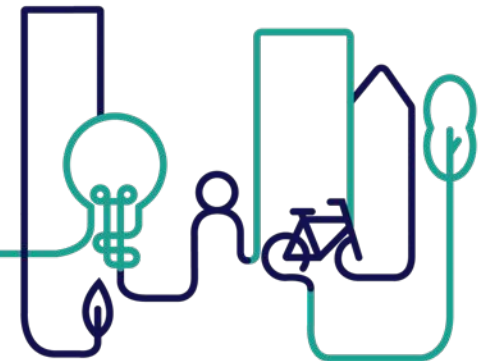


EUI PEER REVIEW N° 5

30-31 OCTOBER 2024 ATHIENOU

Three cities, three Strategies

Moderators: Levente Polyak, Petra Grgasović and Sandra Rainero EUI Experts

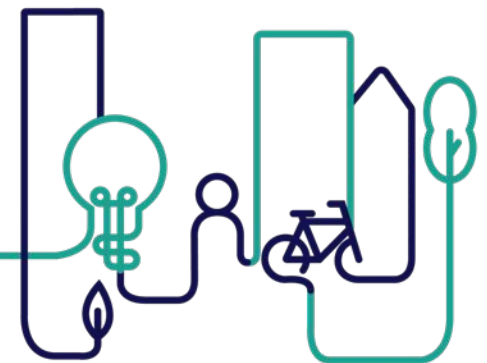




Varaždin

Strategy of the City of Varaždin

- **Title of the strategy:** Strategy for the development of the Varaždin urban area for the period from 2021 to 2027.
- **Territorial delivery mechanism:** ITI mechanism
- **Main theme of the strategy:** connected, sustainable and competitive area → integrated strategic investment in entrepreneurship, innovation, cultural and historical heritage, infrastructure and environment
- **Urban context:**
 - timeframe 2021 – 2027
 - 15 municipalities – Varaždin centre of Functional Urban Area Varaždin
 - aim to strengthen sustainable growth, multimodal city mobility, and encourage integrated and inclusive social and economic development in urban areas of all sizes
 - developing common integrated projects → infrastructure for MSP related to smart industries, cultural and natural heritage together with green and multi-purpose infrastructure will be put in function of sustainable tourism creating new contents for all the inhabitants of Functional Urban Area and, where possible, on regional and national level

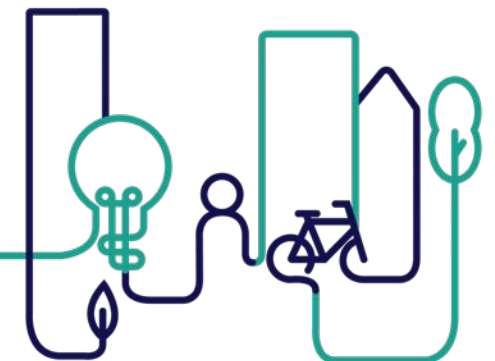


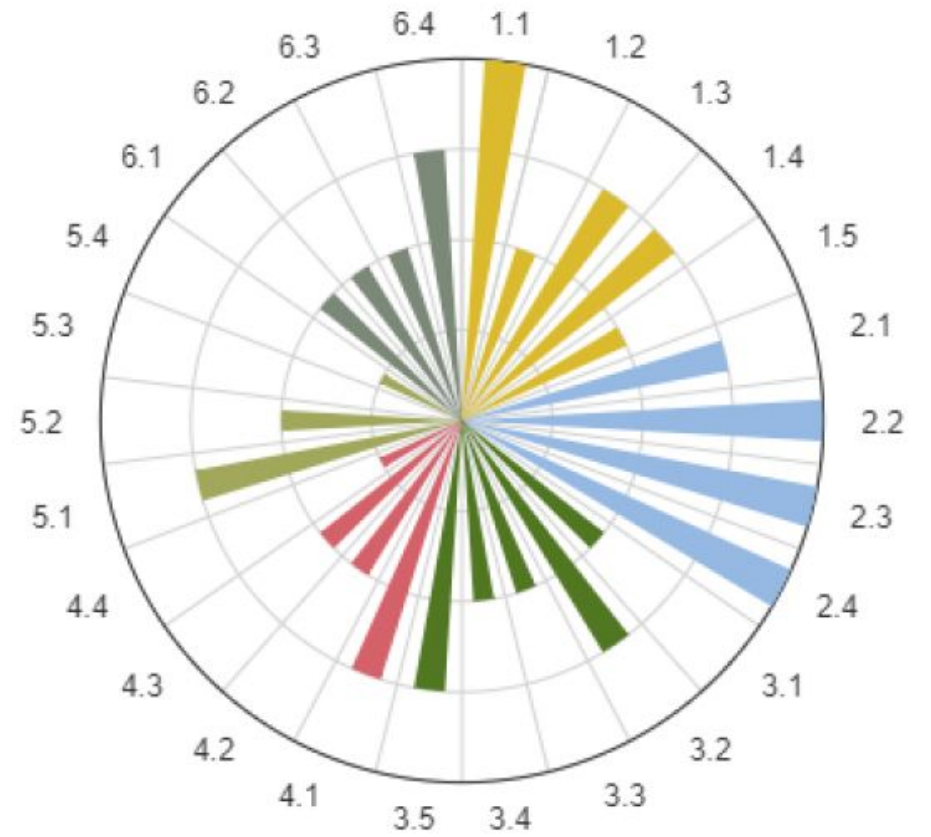
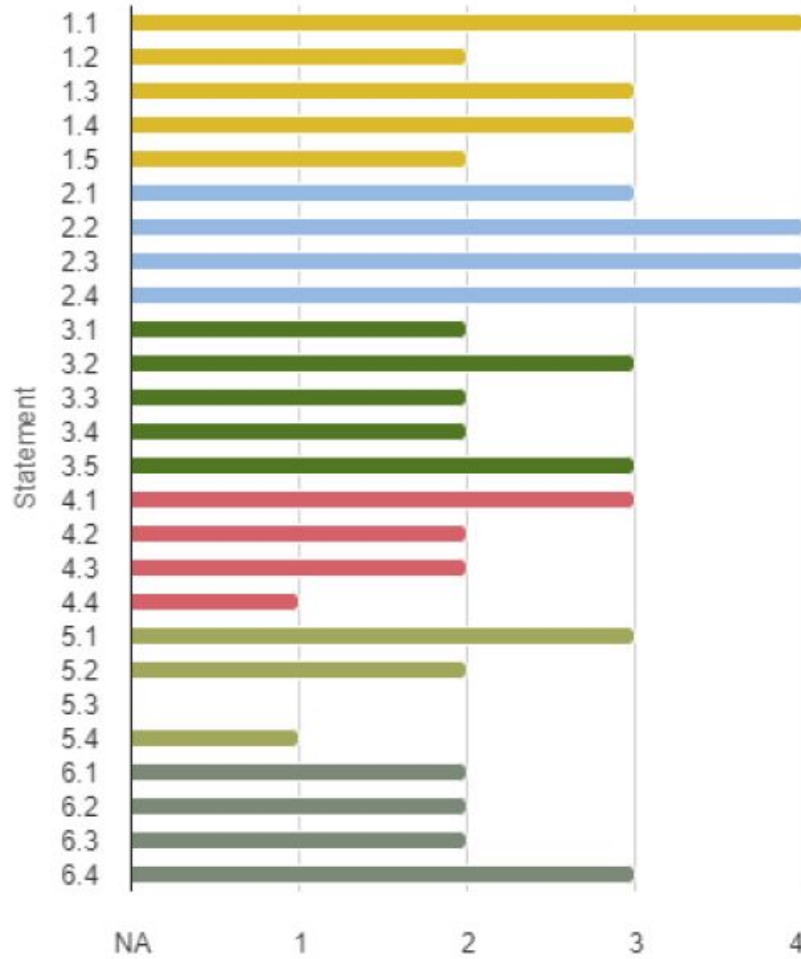
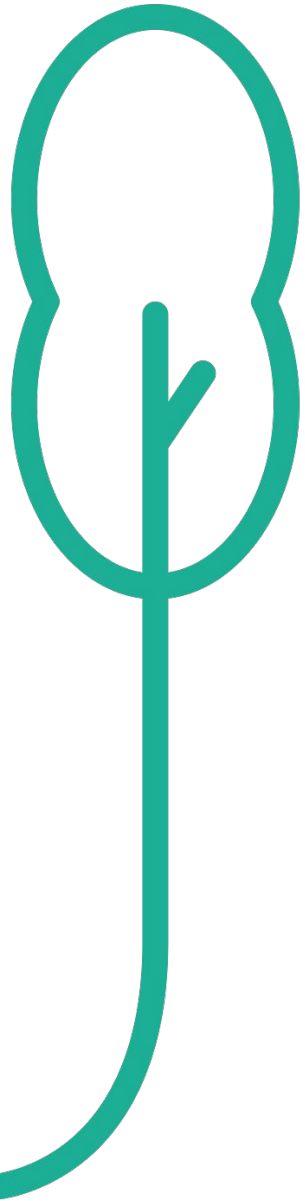
Strategy of the City of Varaždin

- **Stage of development**

- SUD is approved by the Councils of all 15 municipalities – members of Functional Urban Area Varaždin
- Implementation just started – all municipalities are involved
- Altogether 7 strategic projects – pillars
 1. Regional centre for pre-incubation in smart industry
 2. Centre of creative and cultural industries Functional Urban Area Varaždin
 3. Improvement of the cultural and historical heritage for the development of the year-round tourist offer of Functional Urban Area Varaždin
 4. Energy-efficient transport for safer and more connected Functional Urban Area Varaždin
 5. Urban cycling and pedestrian infrastructure
 6. Green places for recreation and active sustainable tourism
 7. Infrastructure for care and assistance for people in vulnerable situations in Functional Urban Area Varaždin

Map of the city, map of the intervention area





● Strategic dimension ● Territorial focus ● Governance ● Cross-sectoral integration ● Funding and finance ● Monitoring



Strategy of Varaždin

The three questions we would like to discuss

Question 1

How to efficiently connect results of each particular project within strategic pillar in order to achieve common outputs that will result with evident urban change?

Question 2

How to identify and combine multiple funding sources effectively and connect them to concrete projects?

Question 3

How to develop and implement monitoring framework regarding influence and impact of implemented projects on Strategy of Urban Development outcomes?



Thank you!

**EUI peer review
Athienou, 30-31 October 2024**

City of Varaždin

**Goranka Grgić
Goranka.Grgic@varazdin.hr**



Athienou

Athienou as part of the Integrated Spatial Development Strategy of the Greater Larnaca area

Title of the Strategy – Athienou as part of the Integrated Spatial Development Strategy of Great Larnaca

Territorial Focus – Functional Area of Athienou and Avdellero

Targeted population – around 7000 inhabitants

Funding type – to be defined

Amount - unknown



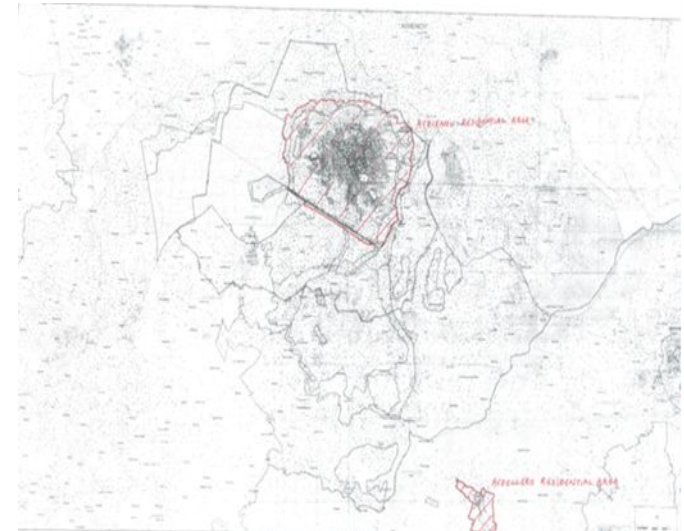
Athienou - Strategic Plan for Sustainable Actions

Main theme of the strategic plan

- A greener, low-carbon Athienou, by promoting the transition to clean energy, green and blue investments, circular economy, climate change adaptation, prevention and risk management, with focus on the protection of natural and cultural heritage.

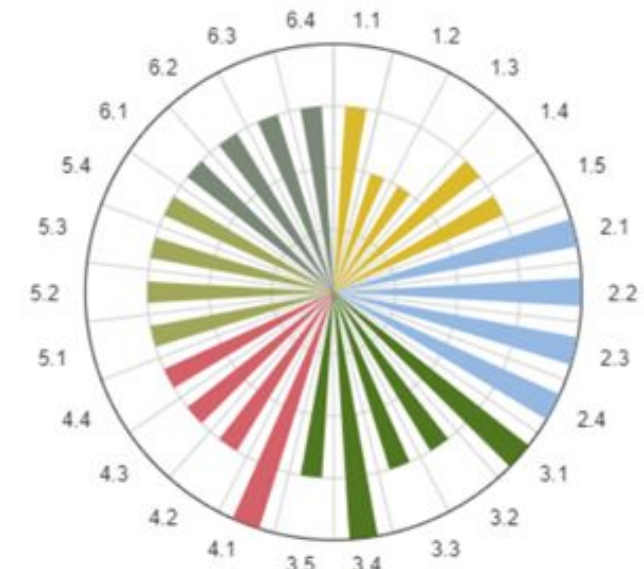
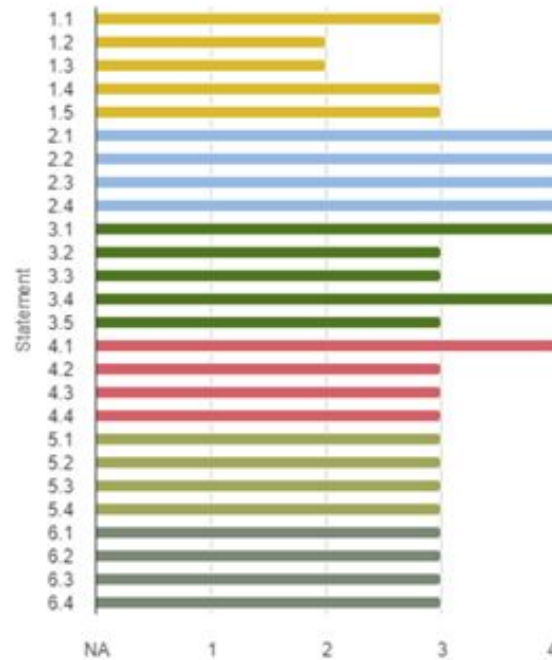


MAP OF INTERVENTION AREA



Athienou - Strategic Plan for Sustainable Actions

SAT4SUD Results



- Strategic plan for Athienou to better understand priorities for the area linked to sustainable actions
- Stakeholder networks are quite strong with existing connections – need to reach out to other stakeholders in the area
- Funding is limited. Need to seek alternative sources of funding for the sustainable actions

A stylized teal lightbulb icon with a filament, positioned on the left side of the slide. A vertical teal line extends downwards from the base of the lightbulb.

Athienou - Strategic Plan for Sustainable Actions

The three questions we would like to discuss

Question 1

How to set clear objectives that respond to the development needs and potential of the area?

Question 2

How to find and apply to EU Cohesion policy funds and other funding sources for the implementation of the proposed actions?

Question 3

How to identify the key stakeholders and efficiently engage them in the policy cycle?



Thank you!

**EUI peer review
Athienou, 30-31 October 2024**

City of Athienou

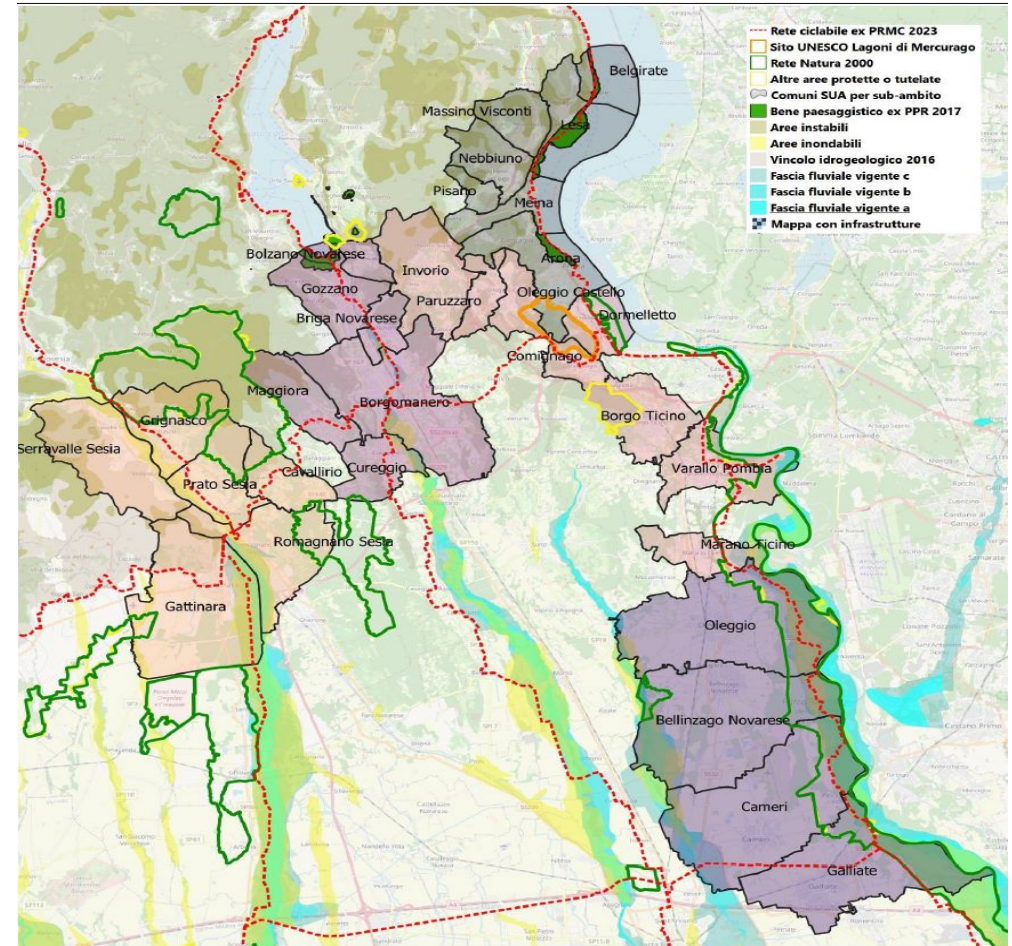
Kyriakos Kareklas, Mayor of Athienou
kkareklas@athienou.org.cy



Borgomanero

Strategy of Borgomanero

- **Title:** Alto Novarese and Bassa Valsesia (Italy)
- **Territorial focus:** Functional Urban Area
- **Targeted population :** 154.496
- **Funding type :** ERDF - 13.093.352,36 €
- **Policy objectives :** Objective 5, Priority I “Territorial Cohesion and Development”
- **Strategic context:** The strategy involves an aggregation of 31 municipalities, led by Borgomanero. The territory is very heterogeneous both morphologically and administratively. Hence the decision to subdivide SUD territory into 5 sub-areas.
- **Main theme of the strategy:** Enhancement of the area's mobility network through the implementation of the existing infrastructure or the creation of new cycling/walking routes, aiming at improving connectivity between urban centres and enriching visitors' use of the area's cultural and natural heritage.



Strategy of Borgomanero: state of development

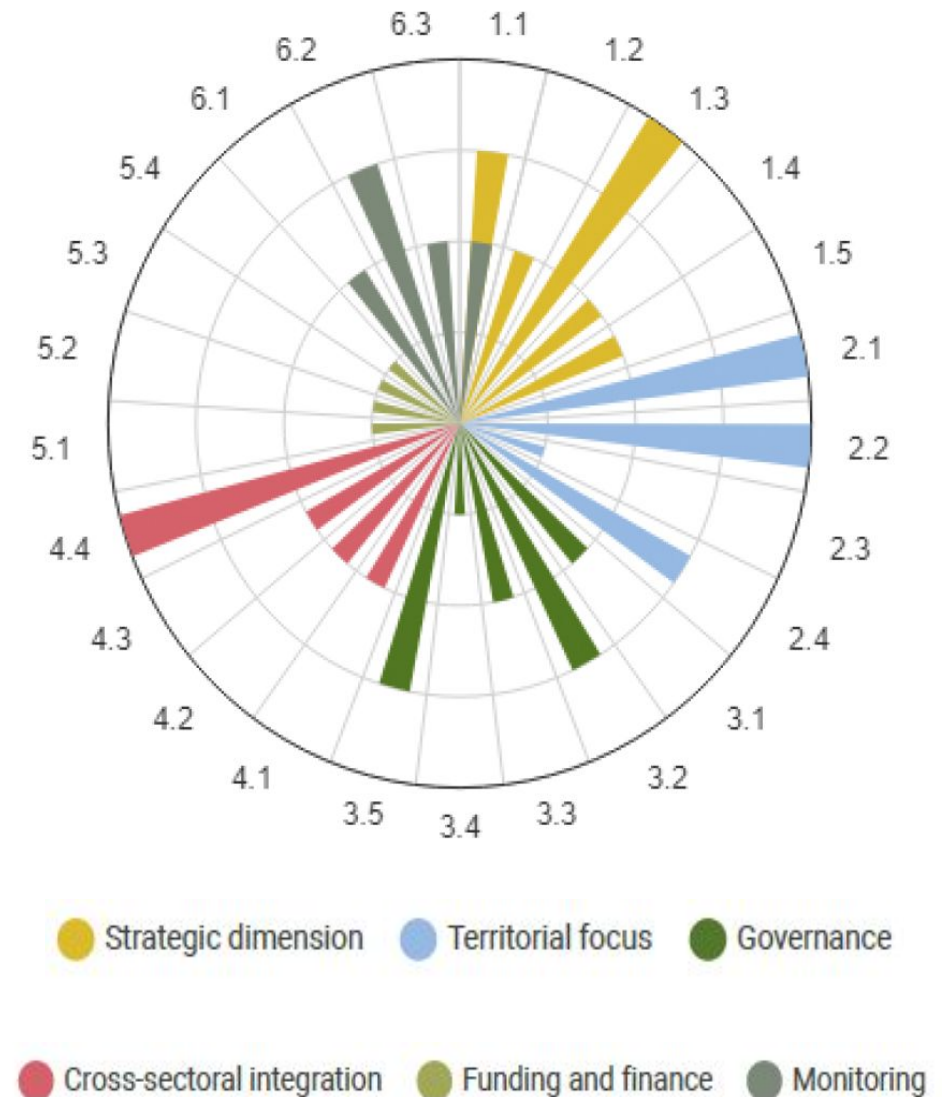
The strategy draft was submitted in December 2023.

The strategy is currently in the negotiation phase with the funding authority and the aggregation is working on selected operations to be submitted for funding in Autumn, together with the final strategy.

The Region has recently extended the deadline for submitting the operations from 30th September to 30th October and the deadline for the submission of the final strategy form 13th October to 8th November.

SAT4SUD results

- Strategic dimension: quite good at regional level, a more global vision is still missing.
- Territorial focus: now, quite good. Despite the top-down approach, the division in 5 sub-areas seems to work.
- Governance: only the multilevel approach is good, while the multi-actor approach is weak and the participatory approach almost absent.
- Cross-sectoral integration: the strategy is very much focused on structural works.
- Funding: the aggregation lacks specific knowledge of the funding opportunities. In addition, except in rare cases, we miss planning capabilities other than those strictly related public works' area.
- Monitoring is foreseen, but the logical framework approach should be developed as well as more attention to data collection.



A stylized teal lightbulb icon with a circular glow, positioned on the left side of the slide. A vertical teal line extends downwards from the base of the lightbulb.

Strategy of Borgomanero

The three questions we would like to discuss

Question 1

Governance in the functional urban area should be strengthened to ensure that each sub-area, led by its coordinating municipality, operates more autonomously, effectively managing local issues. What mechanisms or support systems (e.g., capacity building, clearer delegation of responsibilities) can be put in place to reduce the direct burden on Borgomanero, enabling us to focus on overarching strategic objectives and its relationship with the Region?

Question 2

Given that ERDF funding from the regional programme is insufficient to meet all territorial demands, strategies should be employed to identify and secure additional resources. How can the area diversify its funding sources to complete the network of connections and support non-structural projects, such as through leveraging national or European funds, private investment, or innovative financial instruments?

Question 3

The functional urban area needs to strengthen its multi-actor approach and improve cooperation among different municipal departments, while addressing the lack of a comprehensive stakeholder analysis. What practical tools, steps or support mechanisms can be introduced to overcome the general shortage of skills and time dedicated to this activity?



Thank you!

**EUI peer review
Athienou, 30-31 October 2024**

City of Borgomanero

Ignazio Stefano ZANETTA
ignaziozanetta@comune.borgomanero.no.it



COFFEE BREAK

Room Allocation

Athienou

Stay in Plenary
Room

Borgomanero

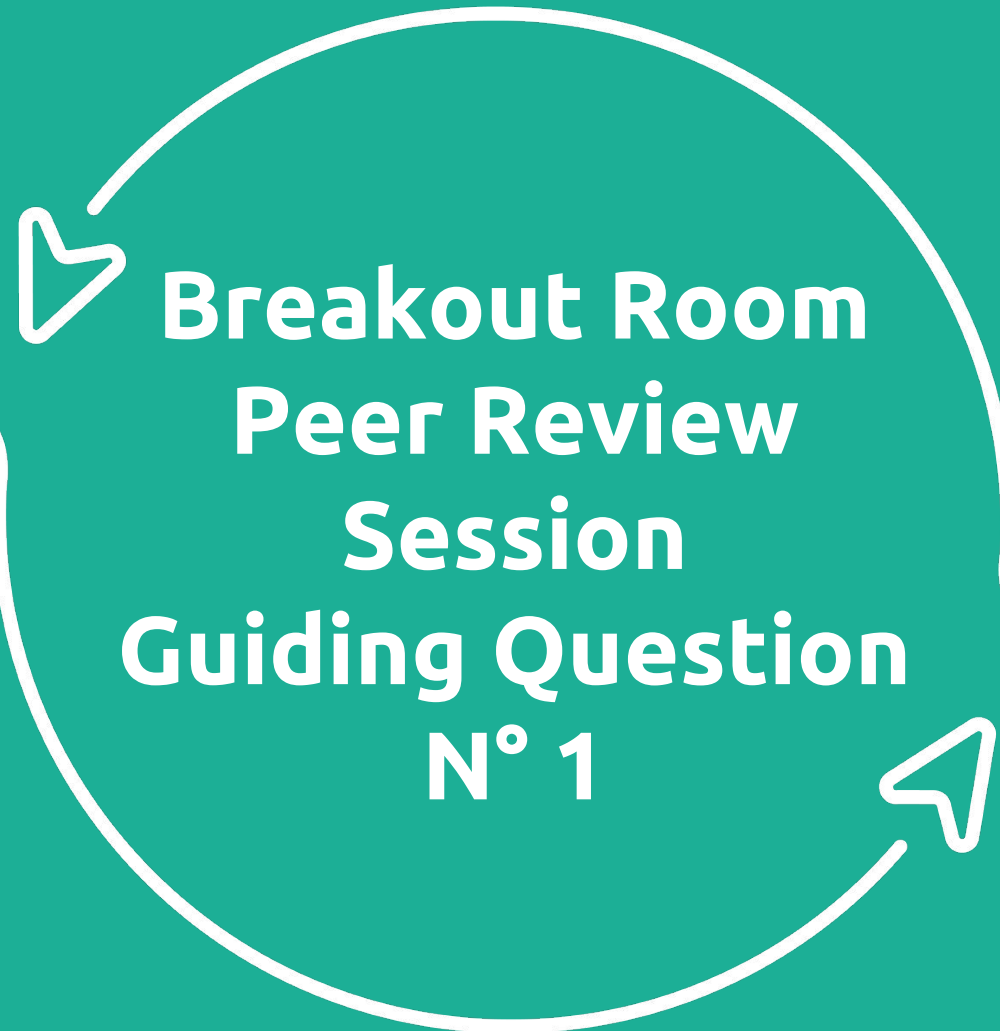
Move to:
Room 1

(follow Sandra R and Eleni)

Varazdin

Move to:
Room 2

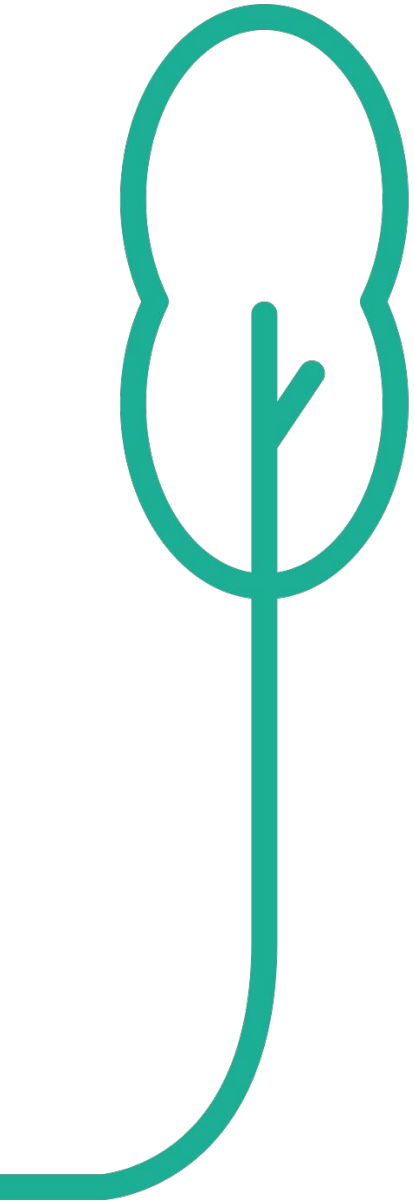
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**Breakout Room
Peer Review
Session
Guiding Question
N° 1**



LUNCH BREAK



At future EUI Peer Reviews please

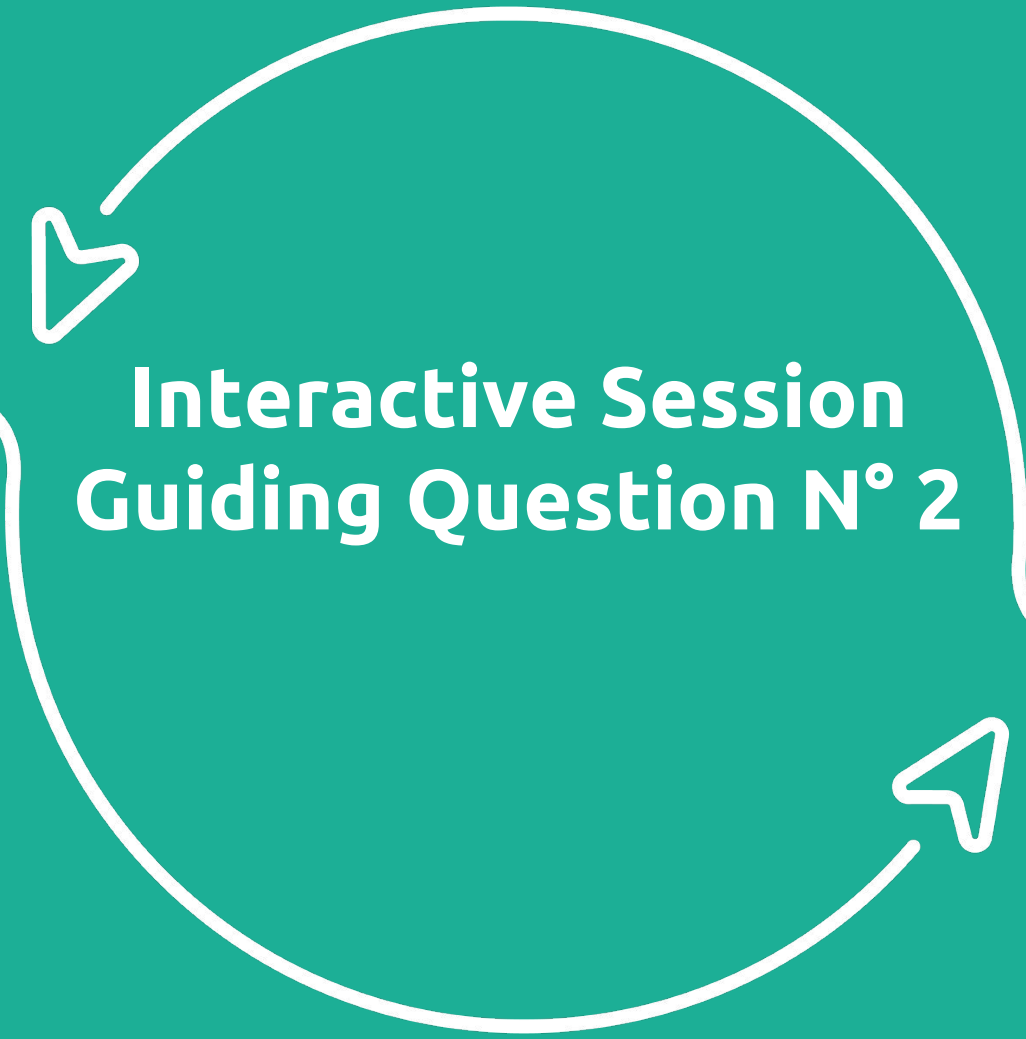
STOP

At future EUI Peer Reviews please

START

At future EUI Peer Reviews please

CONTINUE



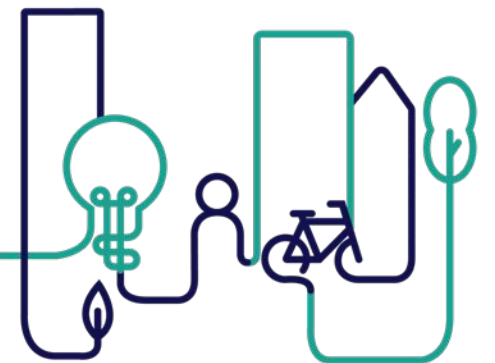
**Interactive Session
Guiding Question N° 2**

EUI PEER REVIEW N° 5

30-31 OCTOBER 2024 ATHIENOU

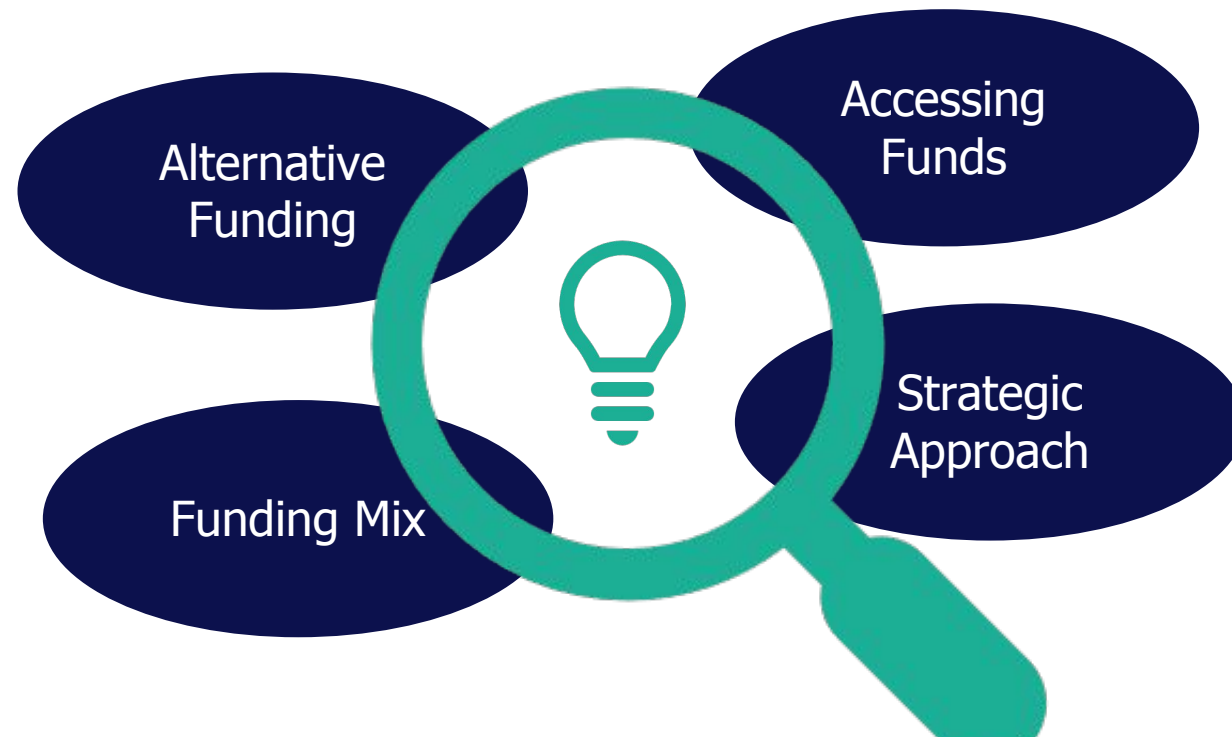
INTERACTIVE SESSION QUESTION 2

Moderators: Sandra Marin and Sandra Rainero , EUI Experts



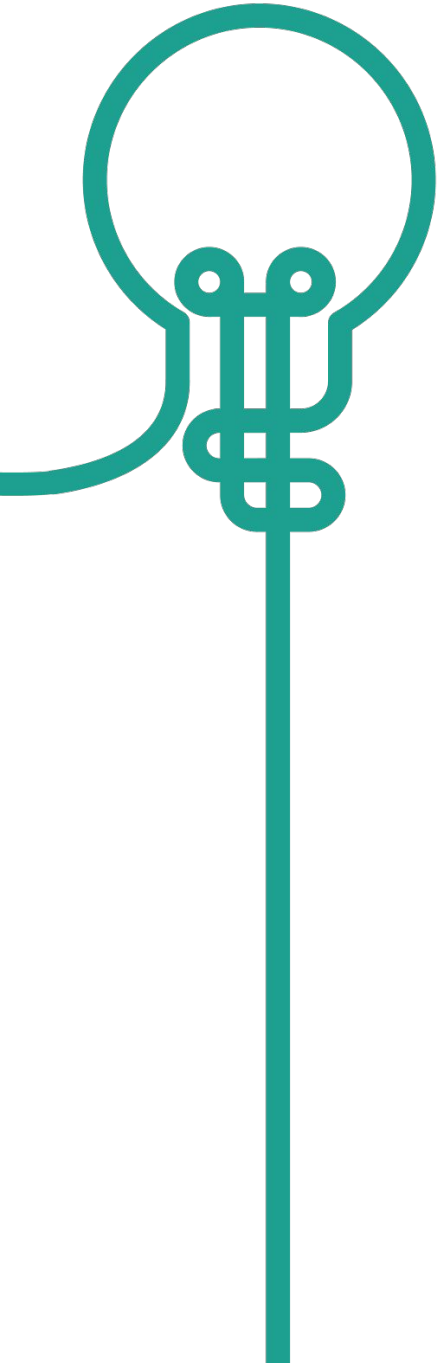
Remembering the common challenge & key concepts

How can organisations develop a comprehensive funding strategy by **combining**, **exploring** and **accessing** different financial resources to **complement available funds**?





Setting the scene



Some guidelines

- Tables hosted by a CUR representing a strategic pillar, supported by two experts
- Two rounds to work on identifying funding opportunities, accessing them, and transform into a long-term strategy
- Choose table according to your experience for the whole workshop. Think of the type of projects to finance under each thematic pillar
- Summarize your experience, please be concrete.
- Transform your experience into recommendations and policy advices
- Start thinking from the first round in insights / key learnings you get from the experiences shared

Choose the right working group based on your experience

Smart, Innovative And
Competitive City
VARAZDIN



designed by Freepik.com

- Digital Transformation
- Startups, entrepreneurs
- Innovation hubs...
- Economic Competitiveness

Green, Clean And Resilient
Environment
BORGOMANERO



designed by Freepik.com

- Energy efficiency
- Green Infrastructure/spaces
- Climate change
- NBS, circular economy

Integrated Territorial And
Social Cohesion
ATHIENOU



designed by Freepik.com

- Urban renewal
- Affordable housing
- Social Cohesion
- Urban-Rural linkages



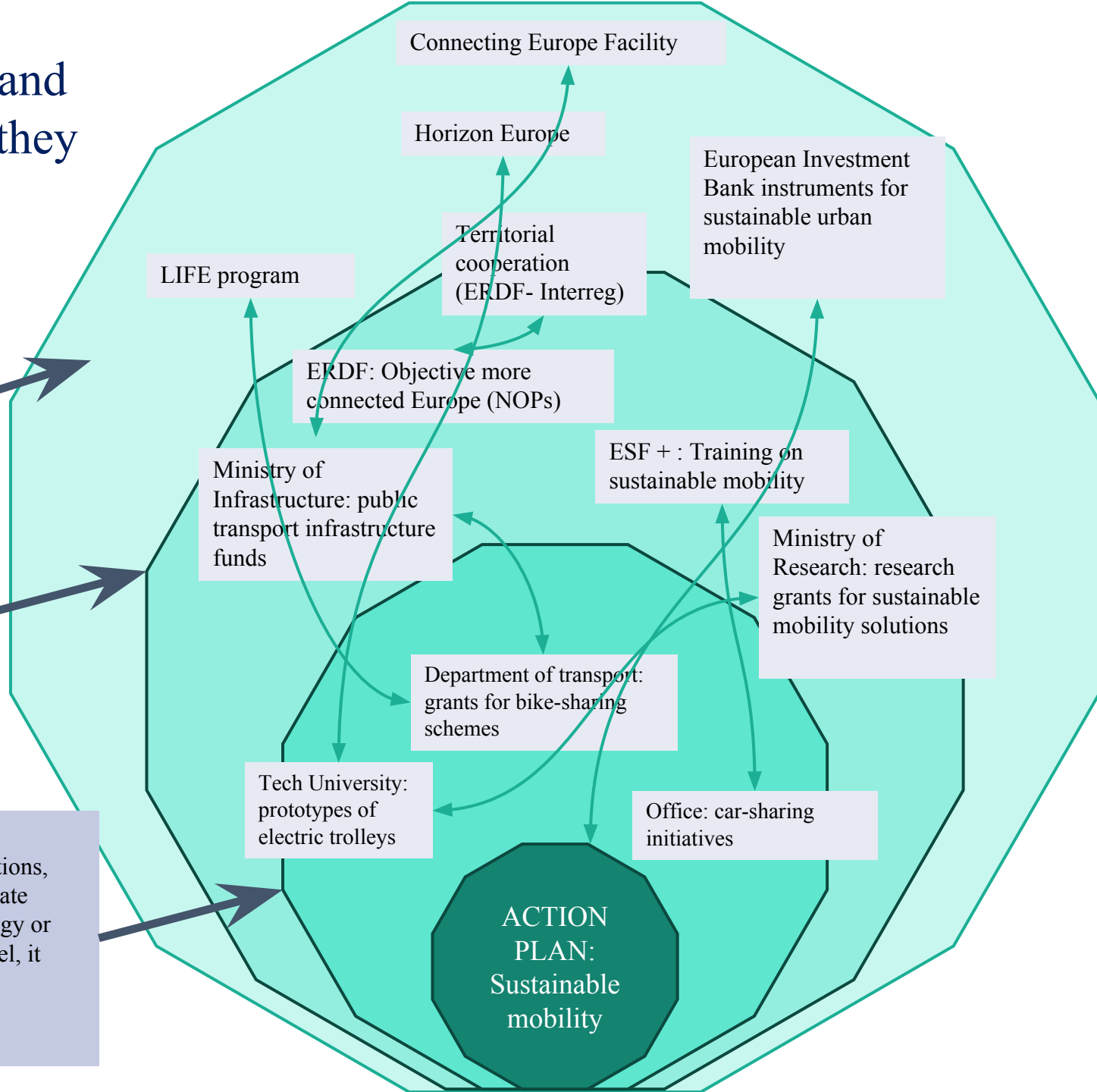
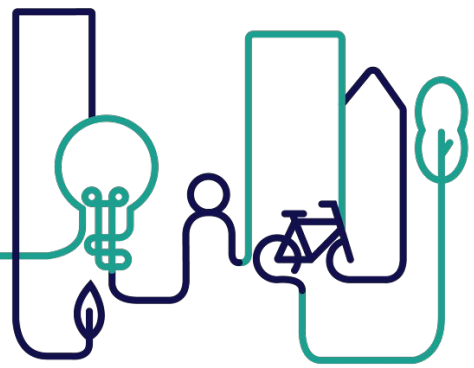
**Two rounds of
activities**

Round 1: What are the right programmes and funds to use for our strategy and how are they interrelated? (25 minutes)

EU whole:
EU policies, strategies and decision makers, it includes loans and other financial instruments.

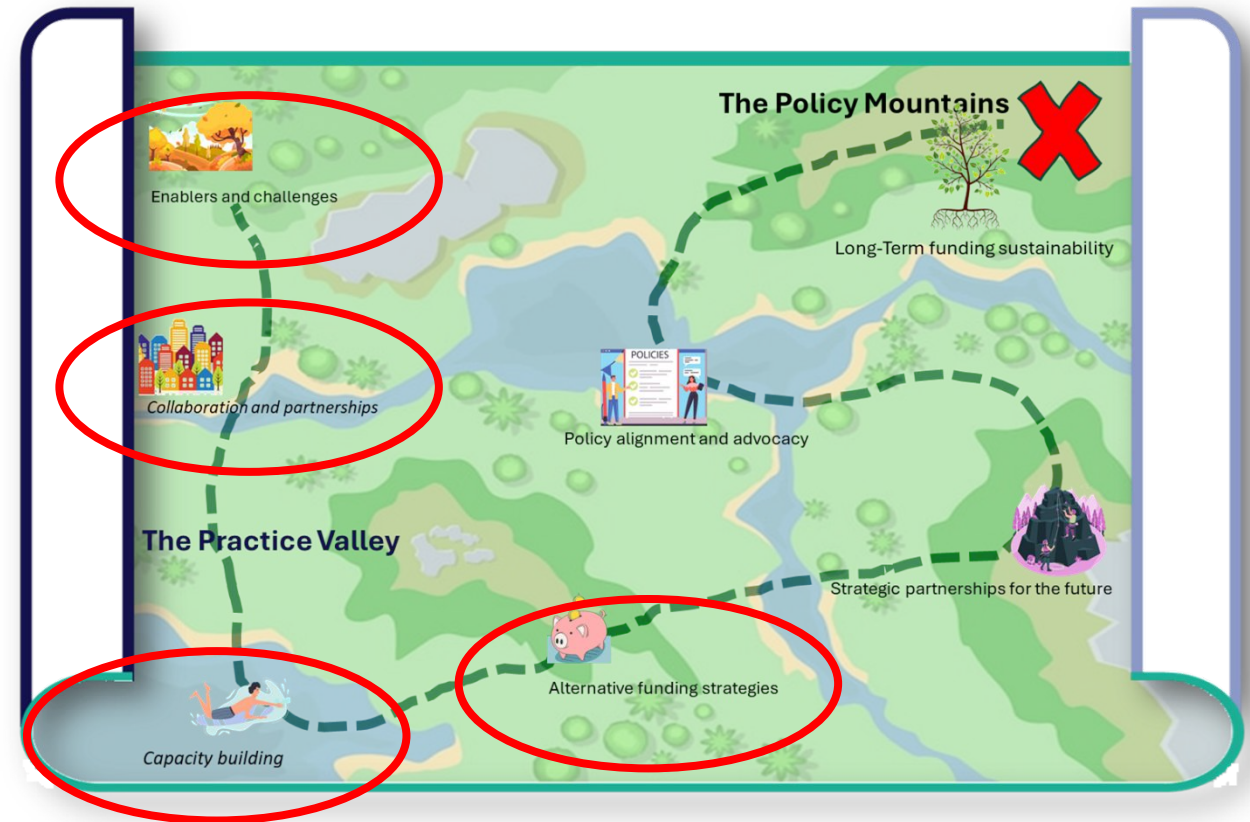
National Whole:
All the decision-making bodies and policies on the regional and national level that may influence the funding of the projects within the Action Plan, it includes also other forms of funding from national institutions, banks, and foundations.

Proximate whole:
Decision makers, organisations, partners that are in immediate relationship with the Strategy or Action Plan on the city level, it includes private investors, crowdfunding and local foundations.



Round 2 - Part 1: How to get support, and operational capacity to access funds ? Stations 1 to 4 (approx. 30 minutes)

- 1: Enablers and Challenges
- 2: Collaborations and Partnerships
- 3: Capacity Building
- 4: Alternative Funding Sources



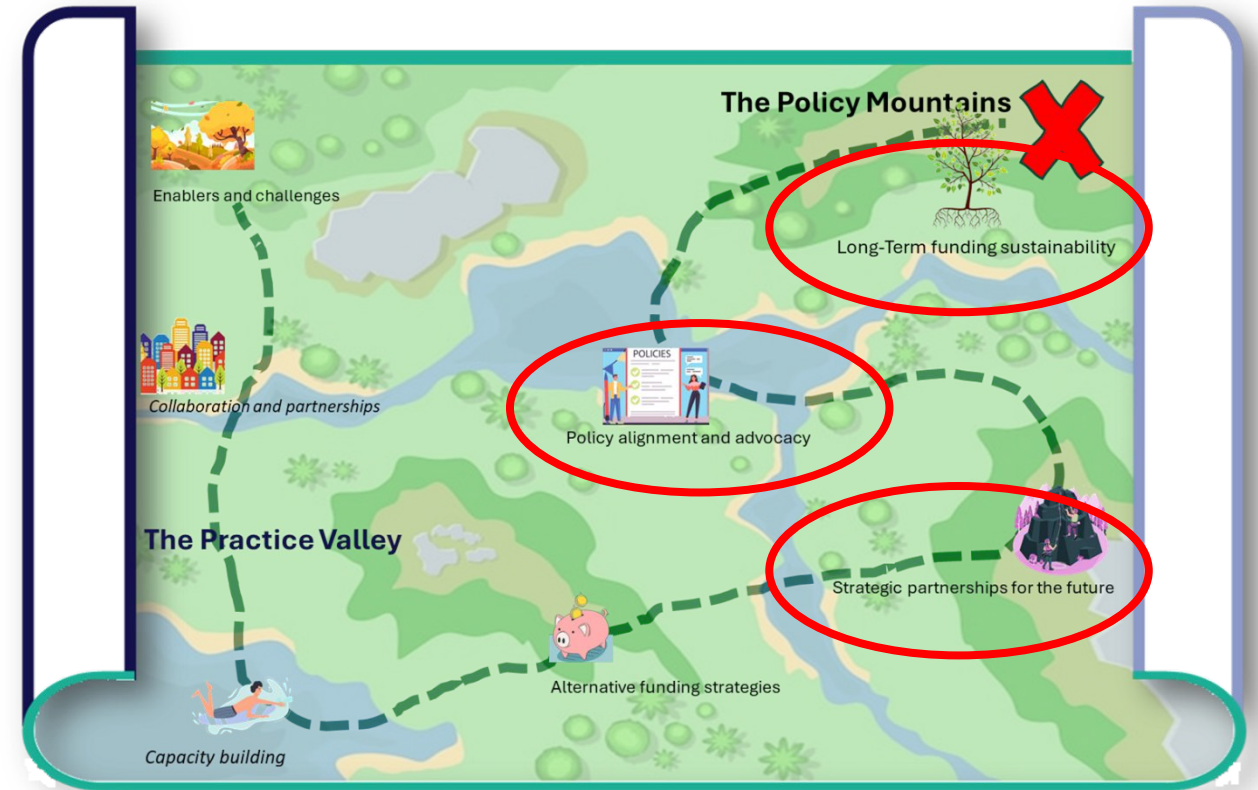
Share & summarise examples of actions and experiences of the related station operational recommendations (actions and advice)

Round 2 - Part 2 How do you transform the operational inputs in a long-term strategy and vision for funding and resourcing ? Stations 5 to 7 (approx. 30 minutes)

5: strategic partnerships

6: policy alignment and advocacy

7: long-term funding sustainability



Share & summarise examples of actions and experiences of the related station
General policy advice (practices and advice)

**Final goal: recommendations, policy advice and
key learning to inspire concrete actions**

ENJOY !!



- ✓ Move to the table where you have the most relevant experience
- ✓ Remember to keep a balance in each group: no more than 10

**Smart, Innovative
And Competitive City
VARAZDIN**



**Green, Clean And
Resilient Environment
BORGOMANERO**



**Integrated Territorial
And Social Cohesion
ATHIENOU**





Common Session
Plenary discussion
and main lessons



**CUR Wrap Up and
Networking**

Wrap Up and Networking

	Key Learning (policy advice from peers)	Agreed Actions (try to minimum formulate 3 actions for each question)
Guiding Question 1		
Guiding Question 2 (Practical interactive session on stakeholders)		
Guiding Question 3		
Study Visits		

- ❖ **CUR take time to work with their Peer Reviewers to complete the Learning and Action Grid for the sessions already completed at the end of Day 1.**
- ❖ **FOCUS on recommendations and actions that you would like to explore in your city.**
- ❖ **Take time at the end to network!**

Room Allocation

Athienou

Stay in Plenary
Room

Borgomanero

Move to:
Room 1

(follow Sandra R and Eleni)

Varazdin

Move to:
Room 2

(follow Levente and Sandra M)



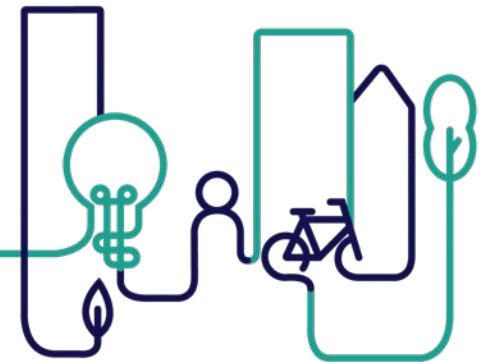
Optional
Visit Time!

Emergency Contact Numbers

If you get lost or have a problem, you can call:

Sandra V – 0033 6 95 28 27 86

Adele – 0033 6 06 75 03 33



OPTIONAL VISIT:
Meet outside at 17.30



DINNER: Tamblios Restaurant
Archiepiskopou Makariou Avenue, Athienou,