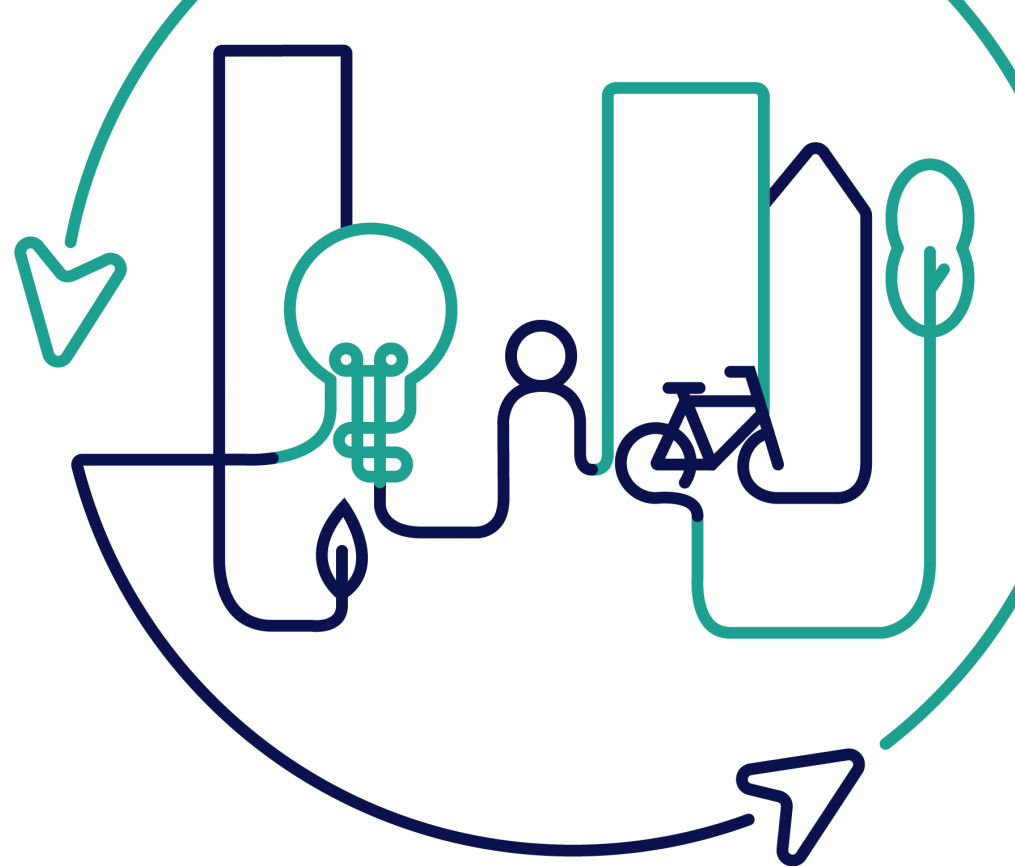


EUROPEAN U R B A N INITIATIVE



Co-funded by
the European Union

The background features abstract, thick lines in teal and dark blue. A teal line starts at the top right, moves left, then down, then right. A dark blue line starts at the top right, moves left, then down, then right. Another teal line starts at the bottom left, moves right, then up, then right. A dark blue line starts at the bottom left, moves right, then up, then right. A teal line starts at the bottom left, moves right, then up, then right. A dark blue line starts at the bottom left, moves right, then up, then right.

EUI Capacity Building event in Czechia

**Improving metropolitan cooperation
for the implementation of
Integrated Territorial Investments**

Welcome back to Day 2 of the EUI Capacity Building Event in Prague

Martijn de Bruijn, EUI Expert

Presentation in Czech



**Some practical
information**

Presentation in English

Today's Agenda

09.00-09.15 - Welcome back

09.15-09.45 - Pecha Kucha of innovate integrated projects

09.45-10-30 – Implementation and Monitoring of ITI

10.30-12.30 – Coffee break

11.00-12.30 – Workshop 2 (World Café)

12.30-13.00 – Closing Plenary

13.30-14.00 – Lunch time



Posters

Digital posters & videos of innovative projects are displayed in the coffee area. Speak with the project owners to learn more!

Preparing for the workshops

Use the post-its on your tables to write down interesting approaches on ITI implementation.





Session 4

**Challenges and
inspiring examples for
ITI implementation**



Pecha Kucha

- Japanese presentation format
- 20 seconds per slide
- Dynamic and concise storytelling

Presentation in English

Innovative integrated projects from Czechia and EU

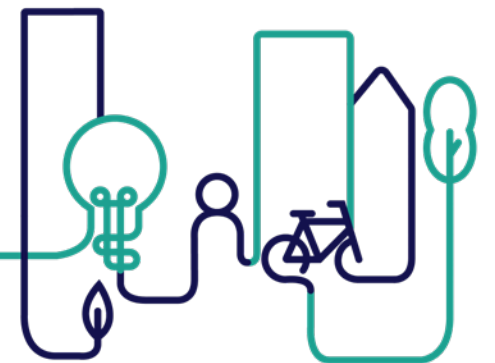
Alexandra Nosková, City of Prague, Czechia

Eva Holingerová, City of Pardubice, Czechia

Andrea Hagovska, City of Banská Bystrica, Slovakia

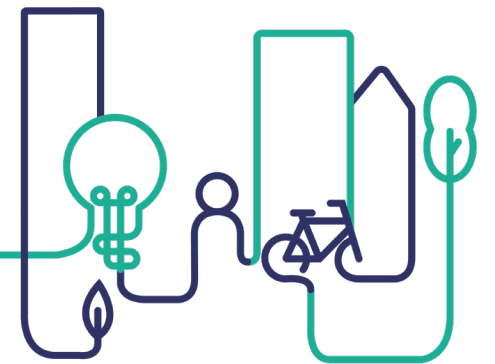
Soňa Raszková, Brno City Municipality, Czechia

Giovanni Pineschi, PN Metro Plus, Italy



SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

Alexandra Noskova, City of Prague, Czechia



Co-funded by
the European Union



PRAŽSKÁ METROPOLITNÍ OBLAST



Spolufinancováno
Evropskou unií



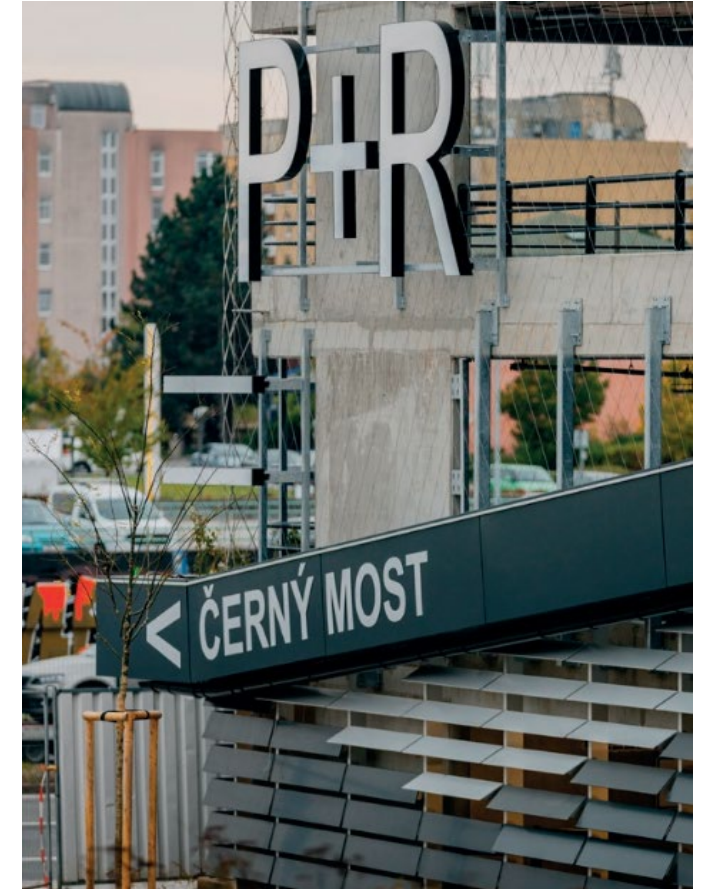
MINISTERSTVO
PRO MÍSTNÍ
ROZVOJ ČR



ITI V OBDOBÍ 2014–2020

- 34 km nových cyklostezek
- 1 321 nových stání pro kola
- 6 km nových silnic
- 53km rekonstruovaných silnic
- 142 nových CNG autobusů
- 7 rekonstruovaných dopravních terminálů
- 2 711 parkovacích míst na P+R
- 45 podpořených škol
- 12 000 podpořených žáků

- Praha + Středočeský kraj
- 4 mld. Kč
- 130 projektů



ITI V OBDOBÍ 2021–2027

HLAVNÍ OBLASTI:

- Nové tramvajové tratě
- Udržitelná mobilita (nízkoemisní a bezemisní vozidla, P+R, cyklostezky)
- Veřejná prostranství
- Kultura a cestovní ruch

| Operační program | Přidělená alokace | Podané projekty* | Podané projekty v Kč |
|------------------|-----------------------|------------------|----------------------|
| IROP | 4 678 mil. Kč | 17 | 701 mil. Kč |
| OPD | 8 377 mil. Kč | 8 | 5 343 mil. Kč |
| OPŽP | 180 mil. Kč | 1 | 68 mil. Kč |
| CELKEM | 13 235 mil. Kč | 26 | 6 112 mil. Kč |

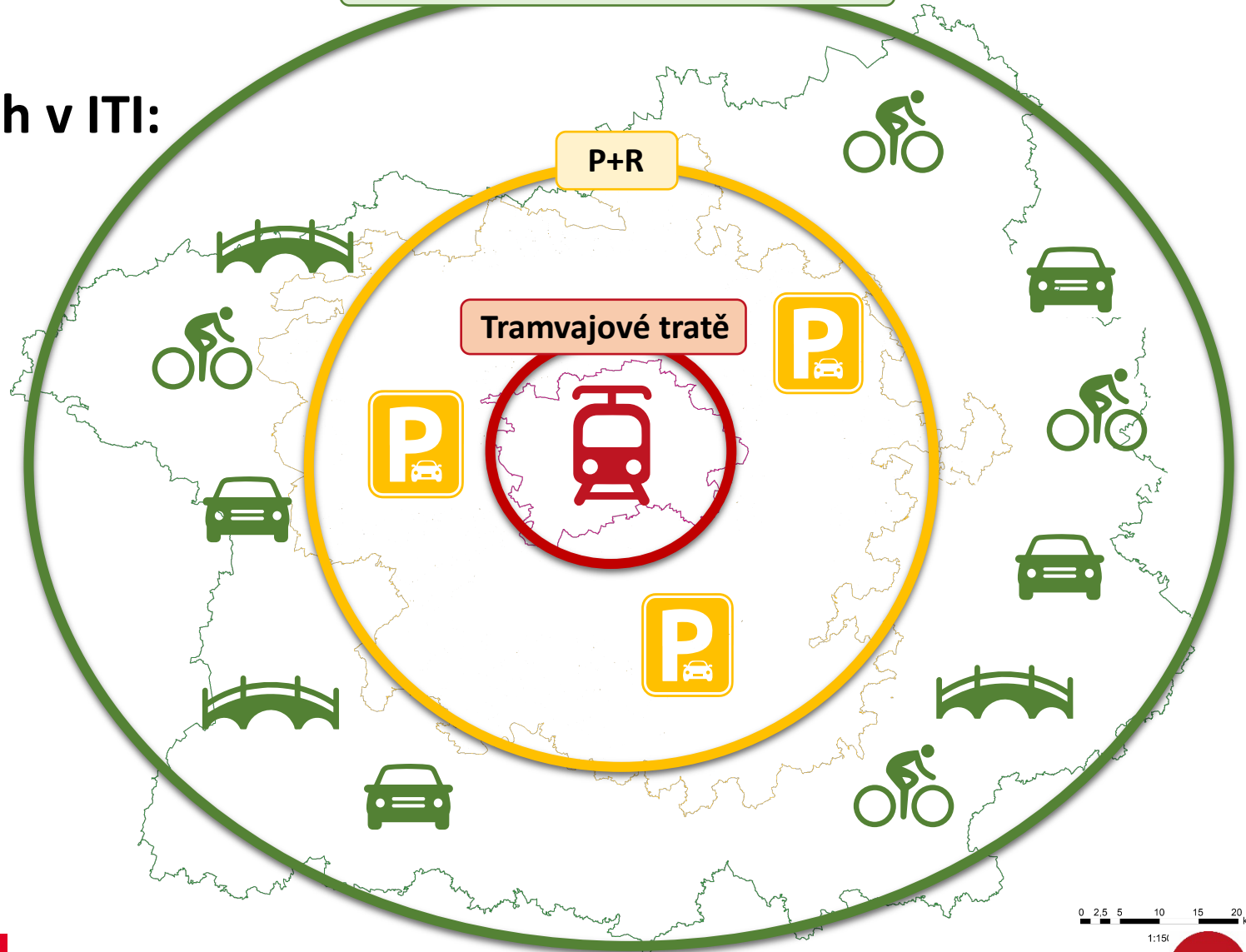
*pouze projekty v pozitivním stavu

ITI V OBDOBÍ 2021–2027

Cyklodoprava, vozidla, bezpečnost

Příklady projektů plánovaných v ITI: DOPRAVNÍ ŘEŠENÍ

- 24 km nových TT
- 3 P+R (studie na 12 lokalit, prozatím alokace na jen na 3)
- 3 přemostění dálnice
- Dobudování páteřních úseků cyklotras



SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

Strategický cíl 4 ITI PMO

- Vyvážené využití turistického potenciálu Pražské metropolitní oblasti pro rozvoj udržitelného cestovního ruchu



Spolufinancováno
Evropskou unií



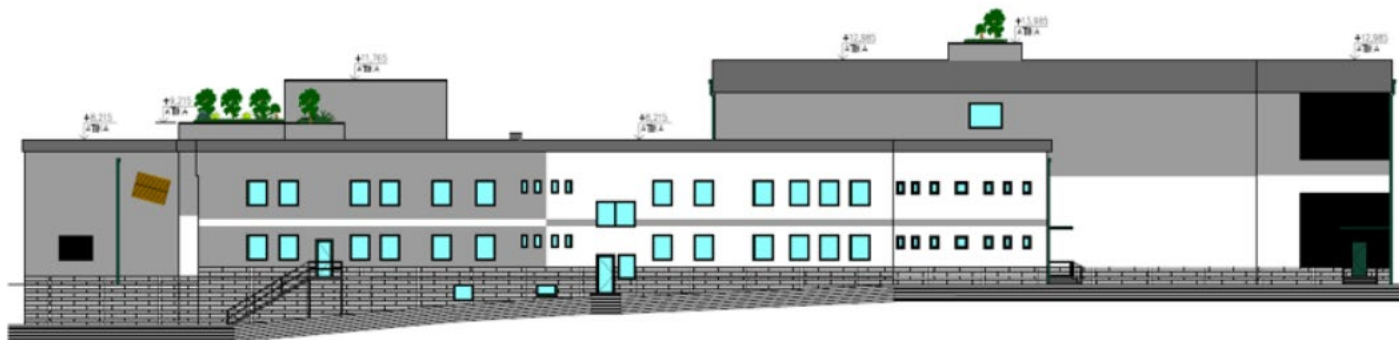
MINISTERSTVO
PRO MÍSTNÍ
ROZVOJ ČR



PRAŽSKÁ
METROPOLITNÍ
OBLAST

SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

- Předkladatel: Muzeum Podblanicka, p.o.
- Financováno ze 2 operačních programů (IROP, OPŽP)
- Termín realizace: 2026–2029
- Celkový rozpočet: 594 mil. Kč, z toho příspěvek EU 240 mil. Kč



SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

- Komplexní projekt složený ze 4 dílčích projektů

1. Novostavba pasivní budovy muzejního depozitáře a administrativních prostor – OPŽP, 100 mil. Kč, FS
2. Snížení energetické náročnosti administrativní budovy – OPŽP, 6,25 mil. Kč, EFRR
3. Vsakovací a retenční zařízení v areálu depozitáře – OPŽP, 23,75 mil. Kč, EFRR
4. Muzejní depozitář – IROP2, 110 mil. Kč, EFRR

SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV



Spolufinancováno
Evropskou unií



MINISTERSTVO
PRO MÍSTNÍ
ROZVOJ ČR



PRAŽSKÁ
METROPOLITNÍ
OBLAST

SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV



Spolufinancováno
Evropskou unií



MINISTERSTVO
PRO MÍSTNÍ
ROZVOJ ČR



PRAŽSKÁ
METROPOLITNÍ
OBLAST

SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

- Depozitář je navrhován jako nízkoenergetický, s co nejnižšími náklady na provoz a co nejvyšším využitím obnovitelných zdrojů a dešťové vody



SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

- Současný stav

Stávající způsob uchování sbírkových předmětů

- je neefektivní,
- nákladný na provoz,
- a sbírky dostatečně nechrání.



Zámek Růžkovy Lhotice

SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

Cílový stav

- Moderní muzejní depozitář
- Prostory pro čtyři organizace Středočeského kraje
- Umístění očekávaných archeologických nálezů při výstavbě D3
- Kombinace badatelské, výzkumné a edukační činnosti



SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

Dopad

- Ekologický a urbanistický přínos pro lokalitu
- Rozšířená nabídka udržitelných turistických atraktivit a badatelských aktivit v metropolitní oblasti
- Rozvoj muzejní činnosti ve Středočeském kraji
- Inspirace integrovaným přístupem a udržitelností na národní úrovni



SDÍLENÝ MUZEJNÍ DEPOZITÁŘ BENEŠOV

AREÁL DEPOZITÁŘE

Stávající areál SÚS



Návrh areálu depozitáře



Spolufinancováno
Evropskou unií



MINISTERSTVO
PRO MÍSTNÍ
ROZVOJ ČR



PRAŽSKÁ
METROPOLITNÍ
OBLAST

ROLE ITI

- Střecha, pod kterou roste podhoubí pro inspirující projekty
- Integrovanost - prostorová, časová, věcná, ale i lidská
- Lidé kolem ITI - nová propojení, nové cesty



ROLE ITI

„ Chování jedinců může mít vliv na změnu struktur celých regionů i na nastartování nových vývojových trajektorií.“

Finští geografové Grillitsch & Sotarauta, Univerzita Tampere, citace2020

<https://www.tandfonline.com/doi/full/10.1080/00343404.2022.2053095>



Spolufinancováno
Evropskou unií



MINISTERSTVO
PRO MÍSTNÍ
ROZVOJ ČR



PRAŽSKÁ
METROPOLITNÍ
OBLAST

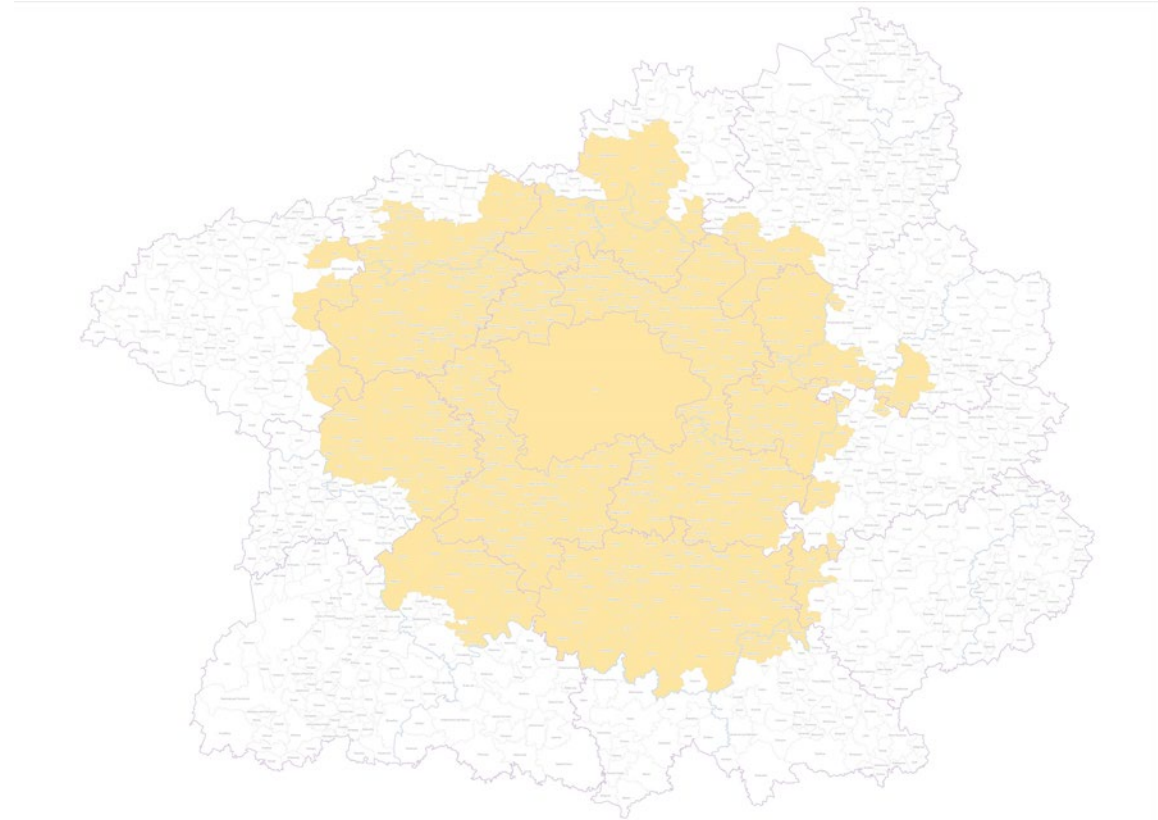
Děkuji za pozornost

<https://www.itipraha.eu/>

Mgr. Alexandra Nosková, alexa.noskova@praha.eu
specialistka na EU fondy
odbor evropských fondů MHMP

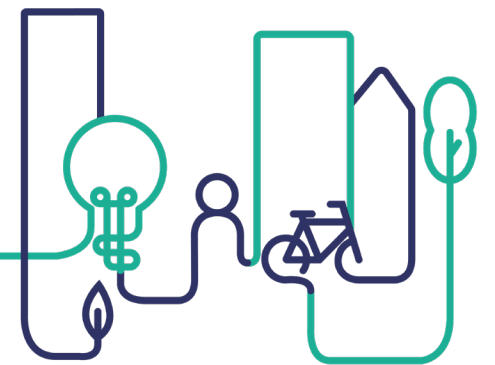


PRAŽSKÁ
METROPOLITNÍ
OBLAST



Automatic Mills

Eva Holingerová, City of Pardubice, Czechia



Co-funded by
the European Union



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration



AUTOMATIC MILLS



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration



AUTOMATIC MILLS – 2013



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration



ARCHITECT LUKÁŠ SMETANA AND GRAIN SILO



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THE MILL – REGIONAL GALLERY



Co-funded by
the European Union



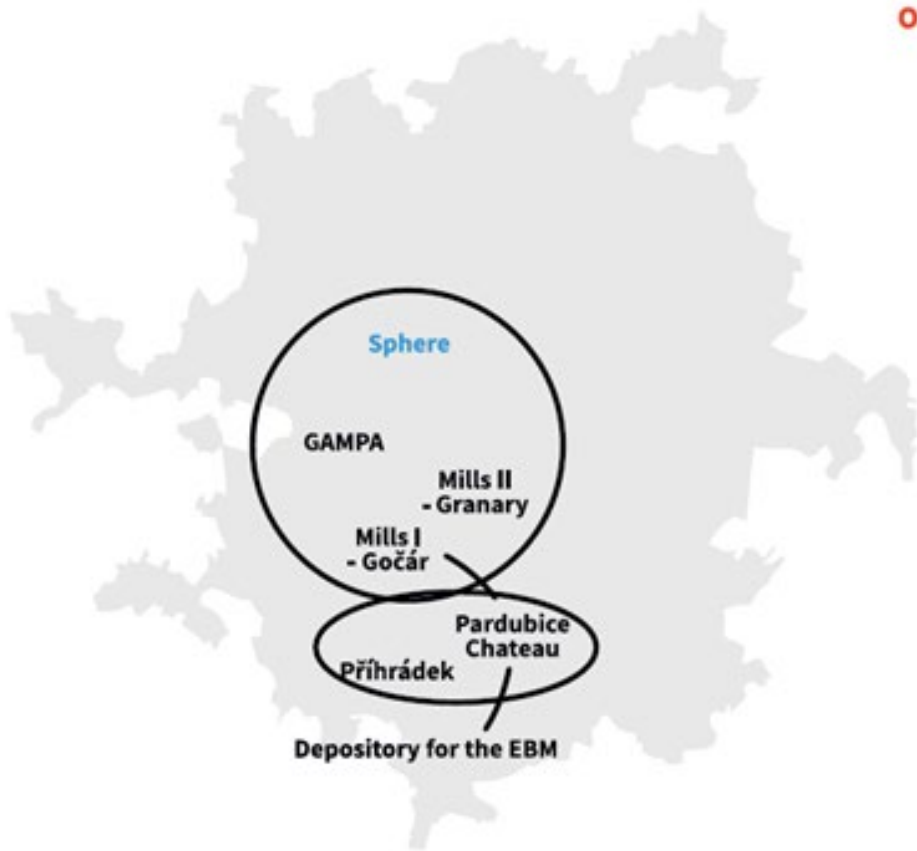
MINISTRY
OF REGIONAL
DEVELOPMENT CZ



**INTEGRATED SOLUTION IN THE FIELD
OF CULTURE AND HERITAGE ASSETS**

Automatic Mills premises

Total: 4 projects from ITI
Applicants: statutory city of Pardubice,
Pardubice Region,
Automatic Mills Foundation
Total expenditure: CZK 851 003 376
EU subsidy: CZK 358 956 579



2016 – ITI STRATEGY



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

CENTRAL POLYTECHNIC WORKSHOPS - SPHERE MUNICIPAL CONTEMPORARY ART GALLERY GAMPA



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



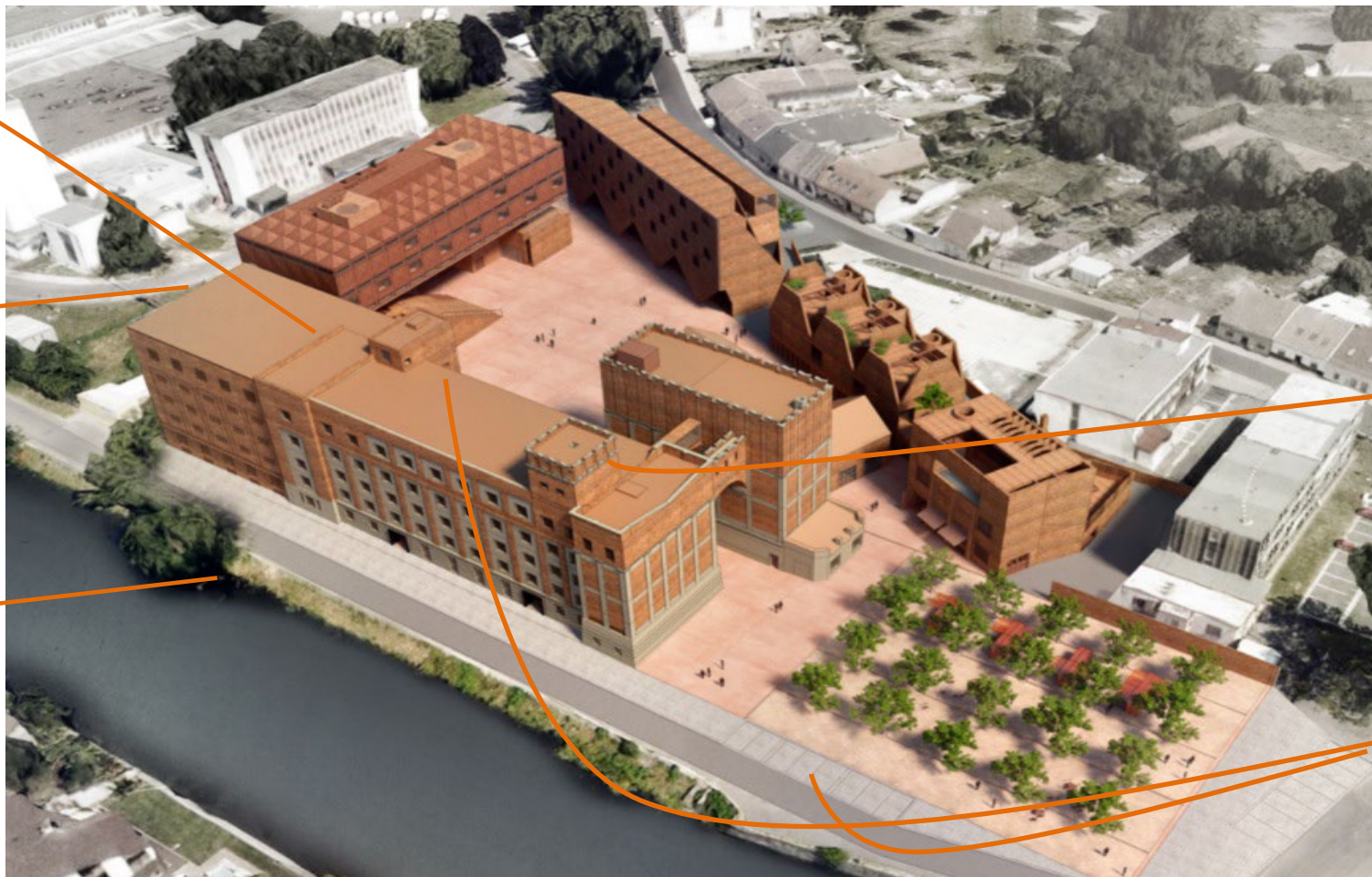
Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

AUTOMATIC MILLS – INTEGRATED SOLUTION

Municipal contemporary art gallery
GAMPA
City of Pardubice

Central Polytechnic Workshops - SPHERE
City of Pardubice

Regional gallery
Pardubice Region



Automatic Mills - Silo
Automatic Mills Foundation

Public area
Automatic Mills Foundation



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

AUTOMATIC MILLS – INTEGRATED SOLUTION

3 APPLICANTS, 4 PROJECTS

- THE SILO AND PUBLIC AREA – THE AUTOMATIC MILLS FOUNDATION (3,3 MIL. EUR)
- THE REGIONAL GALLERY – PARDUBICE REGION (6 MIL. EUR)
- CENTRAL POLYTECHNIC WORKSHOPS = THE EDUCATIONAL LABORATORY SPHERE – CITY OF PARDUBICE (6,8 MIL. EUR)
- THE MUNICIPAL CONTEMPORARY ART GALLERY GAMPA – CITY OF PARDUBICE (0,8 MIL. EUR)



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

2021 – 2023 - RECONSTRUCTION OF THE AUTOMATIC MILLS AREA



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THE SILO AND PUBLIC AREA



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THE MILL – THE REGIONAL GALLERY



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THE EDUCATIONAL LABORATORY SPHERE



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THE EDUCATIONAL LABORATORY SPHERE



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THE MUNICIPAL CONTEMPORARY ART GALLERY GAMPA



Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ



AUTOMATIC MILLS – RELATED PROJECTS

| Project | Applicant | Total Costs (EUR) | EU Funds (EUR) | Program | Realization |
|--|--------------------------|-------------------|----------------|---------|-------------|
| Regional gallery | Pardubický kraj | 14 500 000 | 6 020 000 | IROP | 2023 |
| Silo and public area | Nadace Automatické mlýny | 3 350 000 | 3 300 000 | IROP | 2023 |
| Central Polytechnic Workshops - SPHERE | City of Pardubice | 14 240 000 | 6 790 000 | IROP | 2023 |
| Municipal contemporary art gallery GAMPA | City of Pardubice | 10 810 000 | 800 000 | IROP | 2023 |
| CPD II - Sphere (equipment) | City of Pardubice | 3 550 000 | 2 740 000 | IROP 2 | 2024 |
| Sphere Pardubice 5G | City of Pardubice | 182 000 | 150 000 | NPO | 2025 |





Integrated territorial investments
Hradec Králové-Pardubice
agglomeration

THANK FOR YOUR ATTENTION



iti.hradec.pardubice.eu



ITI Hradecko-pardubické aglomerace



iti_hk_pce



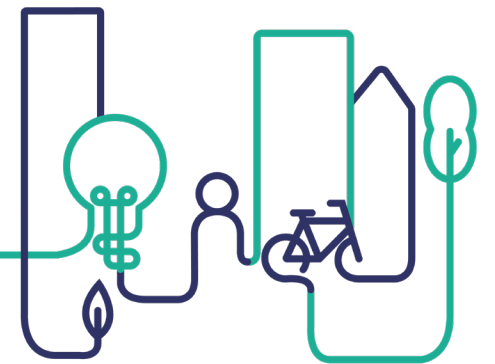
Co-funded by
the European Union



MINISTRY
OF REGIONAL
DEVELOPMENT CZ

Community-Led Green Deal

Andrea Hagovska, Banská Bystrica, Slovakia



Co-funded by
the European Union

FUA BANSKÁ BYSTRICA

COMMUNITY-LED GREEN DEAL

**FROM SMALL PROJECTS TO
STRATEGIC INTEGRATED
TERRITORIAL INVESTMENT**

November 2024

EUROPEAN URBAN INITIATIVE



MESTO BANSKÁ BYSTRICA

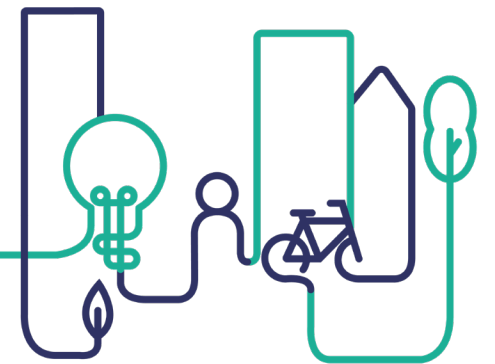
IÚS INTEGROVANÁ ÚZEMNÁ STRATÉGIA
BANSKÁ BYSTRICA

Functional Urban Area
Banská Bystrica



MECOG-CE Project

Soňa Raszková, Brno, Czechia



Co-funded by
the European Union

MECOG-CE

Strengthening **M**etropolitan **C**ooperation and Governance in **C**entral Europe



Project partners



2 universities



1 research institute



3 cities



3 metropolitan cities/areas

6 associated partners

1st steps

Analysis of
metropolitan
dimension

Mapping
challenges,
problems,
opportunities for
MAs



Interreg
CENTRAL EUROPE



Co-funded by
the European Union

MECOG-CE

**WE ARE
THE METROPOLITAN
AREAS
OUR COMMON
METROPOLITAN
VISION**

Adopted by MECOG-CE Metropolitan Cooperation and Governance in Central Europe Partnership of the City of Brno, Metropolitan City of Turin, Stuttgart Region Association, City of Ostrava, City of Warsaw, Joint Spatial Planning Department Berlin-Brandenburg.



A photograph of a crowded train platform. A green train is stopped at the platform, and a large number of people are waiting. The scene is brightly lit, suggesting daytime. The train has multiple doors open, and people are seen boarding or disembarking. The background shows the structure of the train station with overhead lights and signs.

METROPOLITAN EMPOWERMENT

Empowering metropolitan governance is crucial for unlocking the full potential of metropolitan areas as engines of innovation, economic growth, and social development.

A row of international flags flying in front of a modern glass building. The flags include the European Union flag, the flag of Romania, the flag of Ireland, the flag of the Czech Republic, the flag of Denmark, the flag of Germany, the flag of Estonia, the flag of Italy, the flag of Greece, the flag of Spain, the flag of France, and the flag of Croatia. The building behind them has large glass windows reflecting the sky and the flags.

RECOGNITION AND IDENTITY

Collaboration strengthens metropolitan identity, with national governments and the EU increasingly recognizing metropolitan areas as key policy partners.



INSTITUTIONAL SUPPORT

Stronger legal frameworks, collaborative networks, and adequate resources are essential for effective metropolitan governance.

1st steps

Analysis of metropolitan dimension

76

Best practices

Best tools and practices

- 1. LANDSCAPE PARK STUTTGART REGION** is a combination of joint planning in masterplans with municipalities + providing co-funding (50%) to implement the projects in order to not only protect, but upgrade the landscape. In a high-density place like Stuttgart Region, the natural environment and landscape are an essential basis for recreation, agriculture and forestry as well as ecological and climatic balance. Green and blue infrastructure are also crucial soft location factors in order to attract a qualified workforce. (VRS)



MECOG-CE metropolitan areas and their best practices

- 2. S-BAHN STUTTGART** is the commuter rail service, acting as the backbone of the regional public transport. Every 15 minutes, an S-Bahn departs from each station in the Region. It is crucial for the Region's outskirts that 4 S-Bahn trains depart from their stations every hour. Meanwhile, in the Region's denser and more urban areas, an S-Bahn departs every 2 minutes. It is a unique situation that the Region is responsible for the S-Bahn, as it is most commonly within the competence of the state (Länder). (VRS)



← ropolitan Area Ostrava Metropolitan Area Stuttgart Region Turin Metropolitan Area Upper Silesian Metropolitan Ar... Warsaw Metropolitan Area



Questionnaire among mayors of the Brno ...

The goal of the questionnaire is to regularly identify the opinions, needs and problems of all municipalities in th...



Developing opinions and adopting stateme...

The Association promotes self-government and civil society and provides expert assistance on issues of...



Implementation of Integrated Territorial Inv...

Brno MA, Ostrava MA and Warsaw MA are implementing joint projects with metropolitan impact financed by EU...



Workshops/trainings delivered to members...

The Association provides trainings for local authorities, supports activities related to European education, e.g. b...



Dolní Vítkovice area: using principle of part...

This project serves as an example of revitalization based on multilateral metropolitan partnership. The former...



From best practices to learning

Study clusters



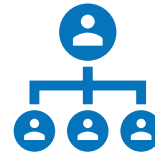
Food Districts (good practice example of the Metropolitan City of Turin)



Prototyping Academies (example of good practice of the Upper Silesian Metropolis - GZM),



Mobility and Planning/Transport Association (good practice example from Stuttgart Region and Berlin-Brandenburg).



Warsaw Metropolitan Association (elaboration of joint opinions and workshops/trainings)



Semi-structures and dialogues to strengthen cooperation (Municipal Neighbourhood Forum and Questionnaire among mayors - examples of good practice from Berlin-Brandenburg and the City of Brno),

Next steps

5 Pilot actions

... to test the best practices



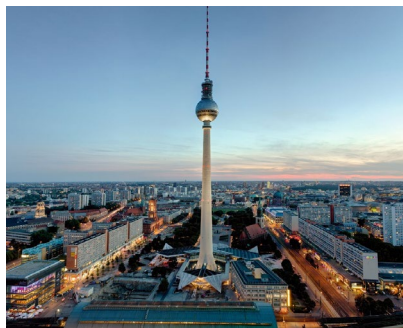
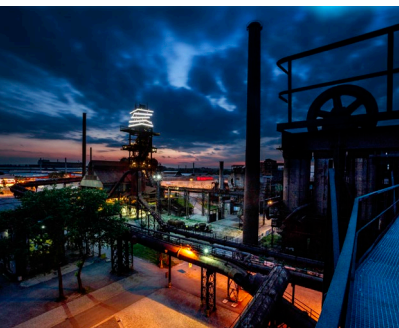
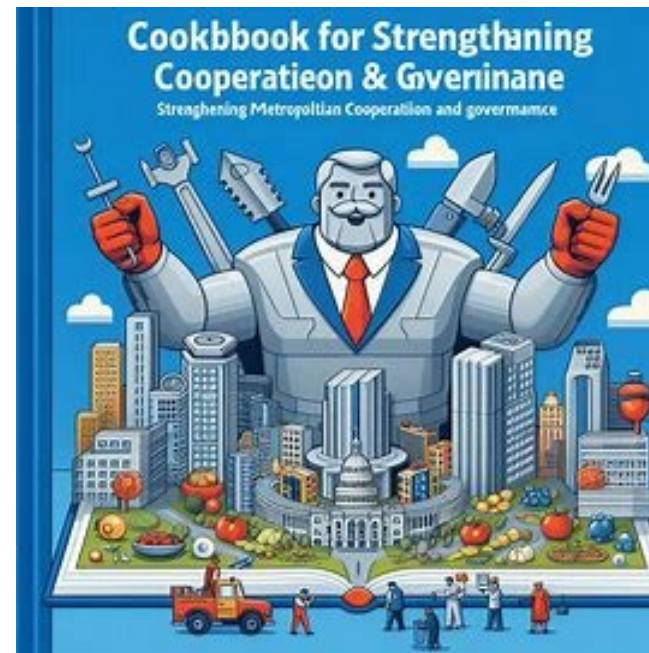
New solutions

... to improve them

Final outcomes (in preparation)

Cookbook for strengthening
metropolitan cooperation and
governance

Action plans for metropolitan areas
involved



Final conference in Brno March 2026



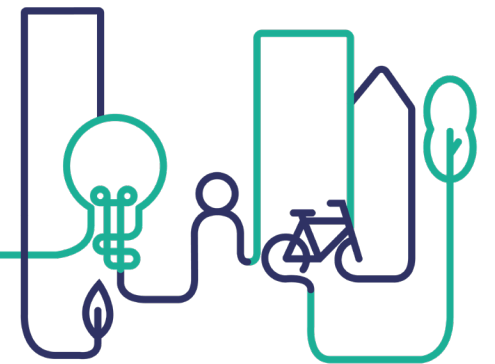
foto: Michal Růžicka TIC BRNO

Thank you

raszkovalsona@brno.cz

METRO PLUS 2021-2027 – Territorial Approach

Giovanni Pineschi, PN Metro Plus Managing Authority
Department for Cohesion Policies and South, Italy



Co-funded by
the European Union



Territorial Approach





Financial allocation per Metropolitan City

Budget devoted to More Developed Region's Cities
(Central and Northern Cities)



142 M€

Budget devoted to Less Developed Region's Cities
(Islands and Southern Cities)



225 M€

Priority 1



Priority 2



Priority 3



Priority 4



Priority 7



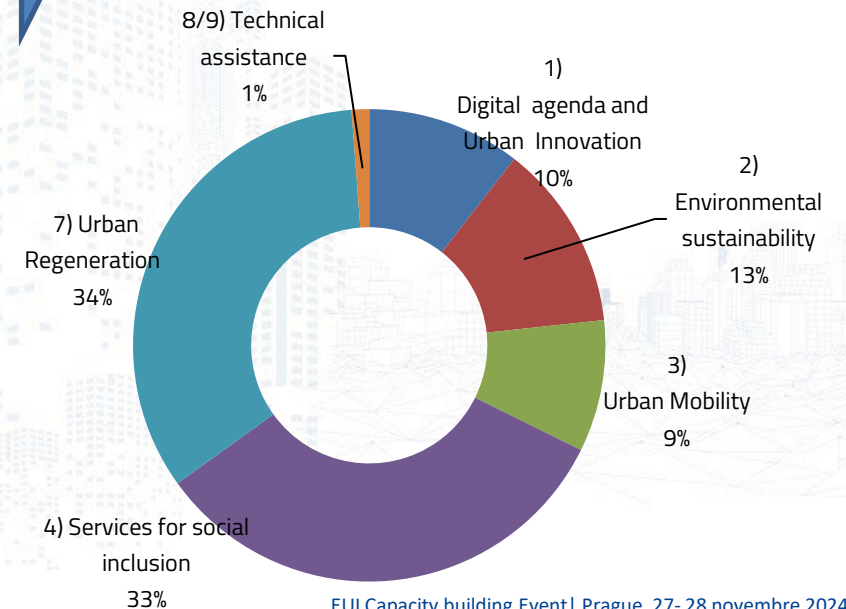
Priority 8



Priority 9



Each metropolitan city,
as an intermediate body,
develops an ITI
(Operational Plan)





Programme linkage with urban strategies

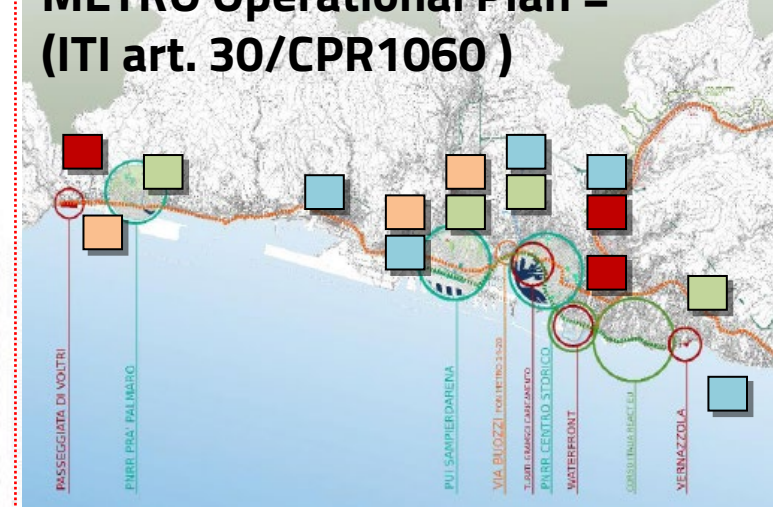


STRATEGIC PLAN For METROPOLITAN AREA
(Del RIO LAW)

In Metropolitan cities the strategy refers to the convergence of different planning and programming tools already acting in the territory

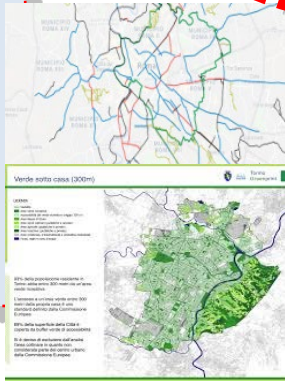
Territorial Strategy
(Art. 29/1060)

METRO Operational Plan =
(ITI art. 30/CPR1060)



Sectorial Plans and programmes and (e.g. Sustainable Mobility Plan, Green Plan, Environmental and energy plans, Waste management plans etc.)

2



Nationally directed urban programmes or negotiated programming tools (eg. Recovery and Resilience Plans National Cohesion Programmes)

3

General territorial and urban plans; Action plans, and other implementation tools

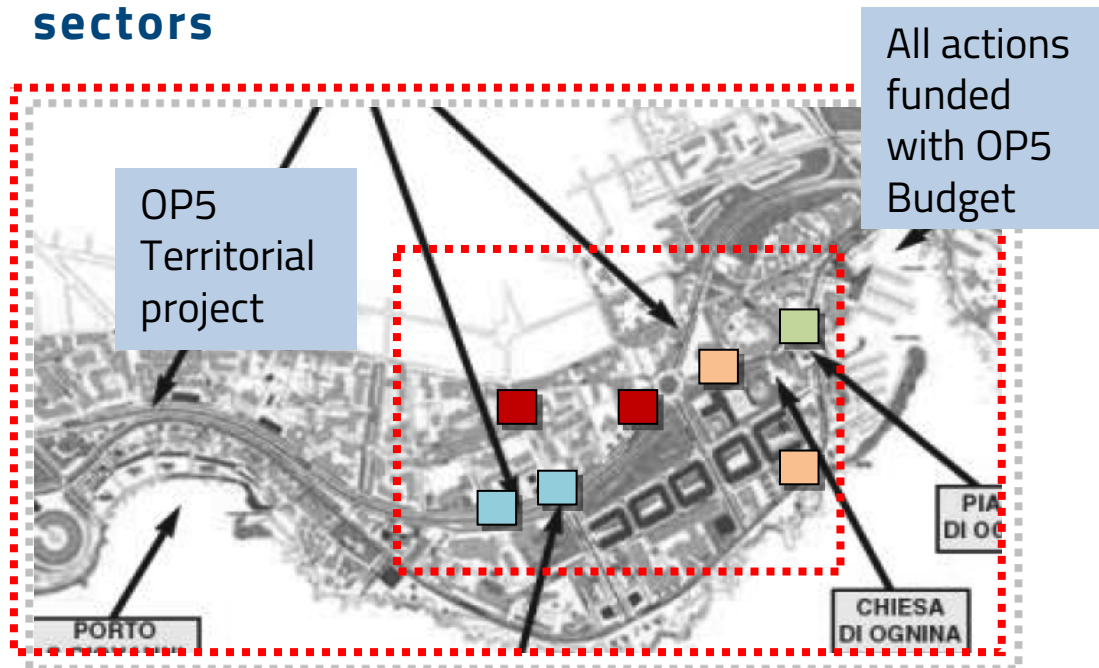
4



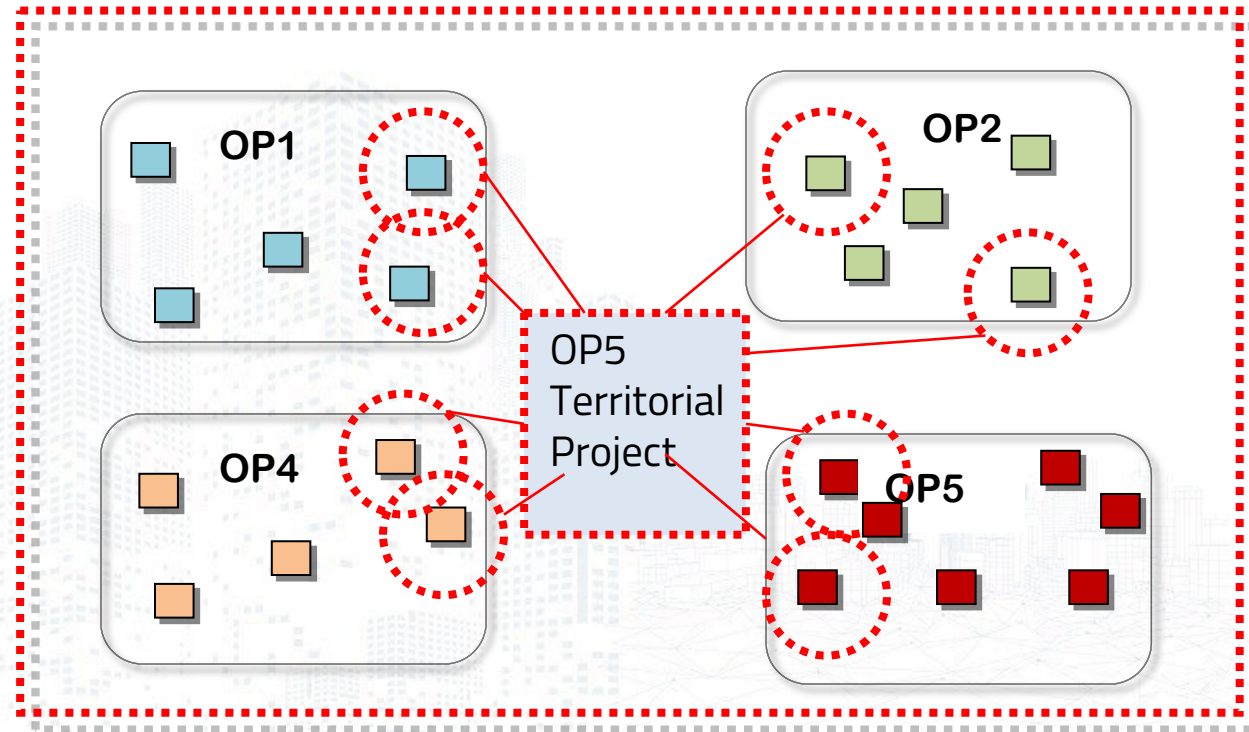


OP5 Axis 7: 2 ways to activate the territorial project

Mode 1) the territorial project uses internal financial resources of the OP5 axis but uses different intervention sectors



Mode 2) the territorial project uses financial resources related to different axes (OP)





NP METRO Operational PLAN



Urban Park in Bari



Reggio Calabria Waterfront

| Anagrafica progetto | |
|--|---|
| Codice progetto ²⁸⁰ | GE7.5.1.1.a |
| Titolo progetto ²⁸¹ | Riconessioni Sostenibili 3 – Area Costiera Waterfront di Levante – FOCUS ACCESSIBILITA' E SICUREZZA |
| CUP (se presente) | Da rimodulare |
| Modalità di attuazione ²⁸² | A titolarità |
| Tipologia di operazione ²⁸³ | Lavori pubblici |
| Beneficiario ²⁸⁴ | Comune di Genova, P.I. 00856930102 |
| Responsabile Unico del Procedimento | Arch. Giuseppe Cardona |
| Soggetto attuatore | Comune di Genova / |

| Descrizione del progetto | |
|--|----|
| Operazione di importanza strategica ²⁸⁵ | si |

| Fonti di finanziamento ²⁸⁶ | |
|--|----------------|
| Risorse PN METRO plus 21-27, al netto della flessibilità | 4.279.301,00 € |
| Importo flessibilità | 0,00€ |
| Altre risorse pubbliche (se presenti) | 0,00 |
| Risorse private (se presenti) | 0,00 |
| Costo totale | 4.279.301,00 € |
| Eventuale fonte di finanziamento originaria | 0,00 |



Priorità 7



The Territory Projects typology (5.1.2) supports interventions aimed at the integrated regeneration of a target area with various strategic initiatives, including co-design and participatory management.

Territorial projects

N. 18 Territorial Projects

- ✓ n. in 8 more Developed
- ✓ n. 10 in Less developed
- ✓ n. 14 in target areas and 4 spread in the urban area
- ✓ n. 8 complementary to the PNRR
- ✓ n. 8 above 20ML euros



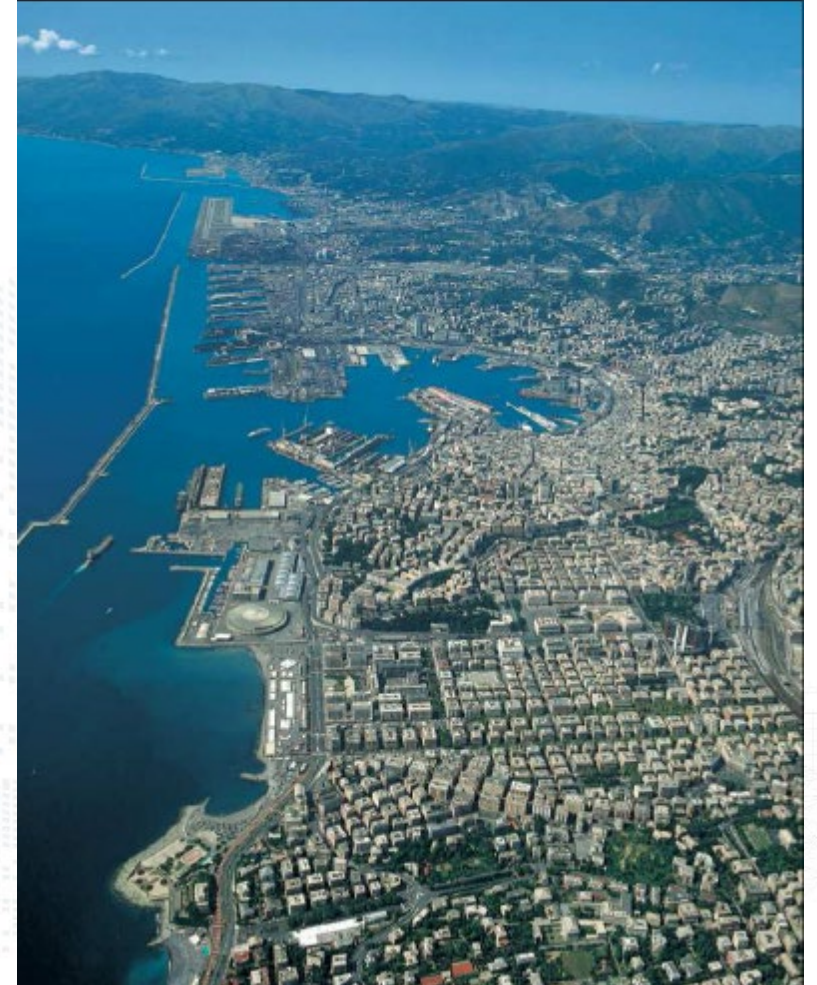
GENOA

EASTERN WATERFRONT (Waterfront di levante)

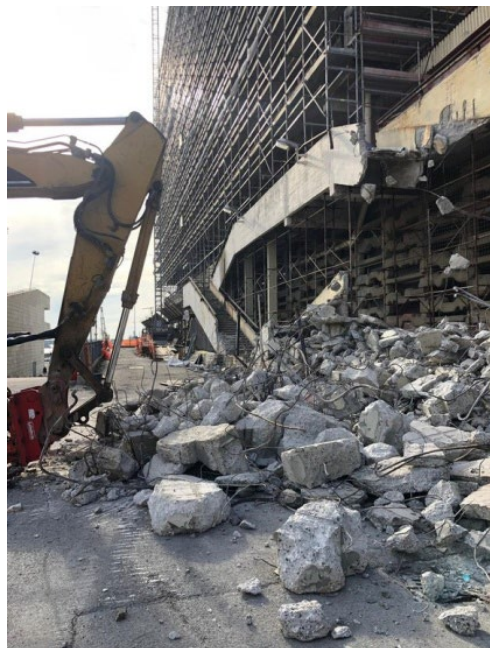
The Levante's Waterfront is an urban project by architect Renzo Piano for the city of Genoa that aims to recreate a strong urbanity on the sea, addressing the theme of the Port starting from the city, redeveloping the abandoned areas of the former Fair in the very delicate border between land and sea, between city and port.



This project, strongly desired by the City, is being implemented thanks also to the cohesion funds used in Complementarity .



Parkway renewal and historical building restoration (15,5M€)



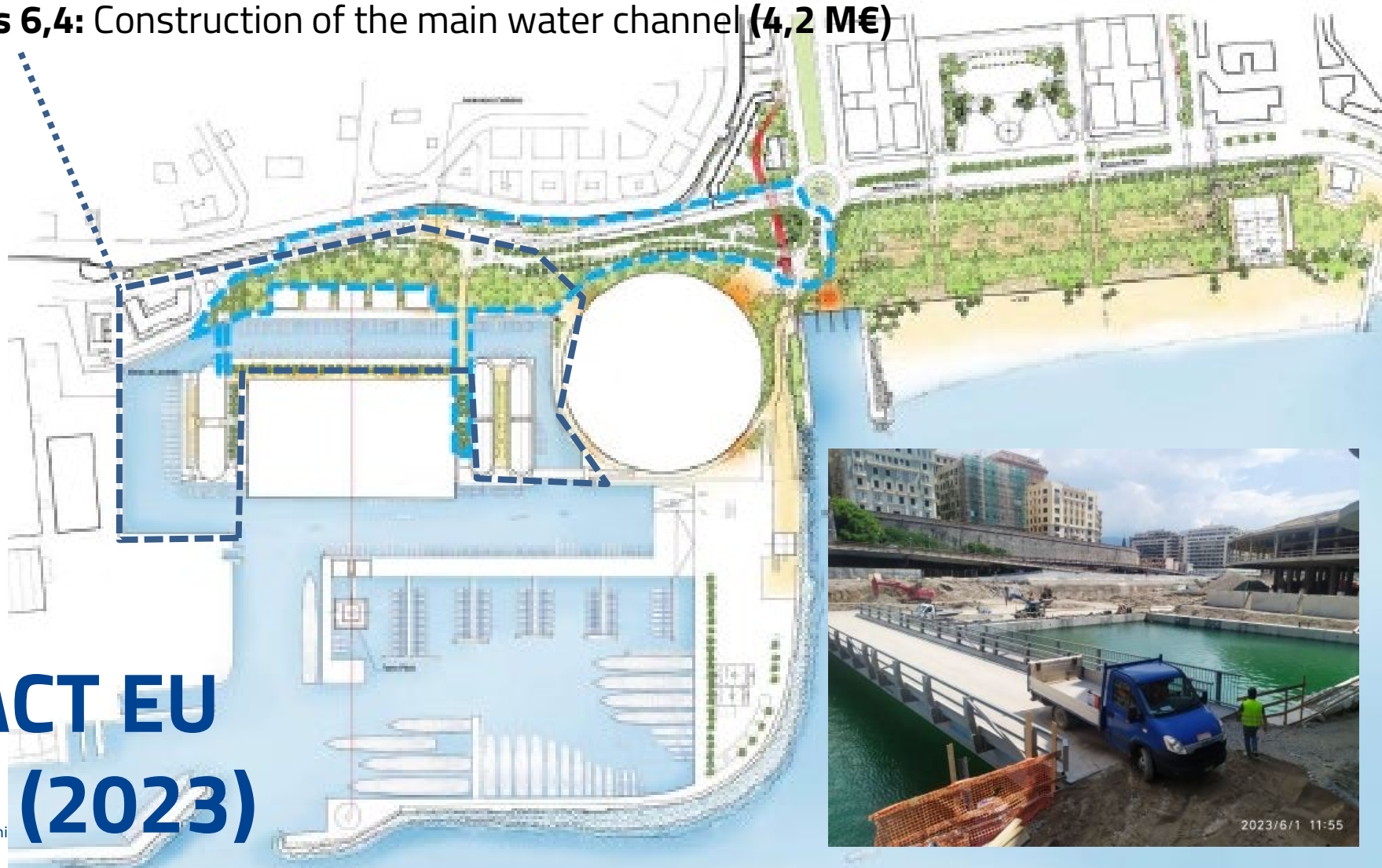
Demolition of industrial buildings (13,5M€)



National Cohesion Funds (Metropolitan Cities Pacts 2017)



Axis 6,4: Construction of the main water channel (4,2 M€)



METRO AND REACT EU INTERVENTIONS (2023)

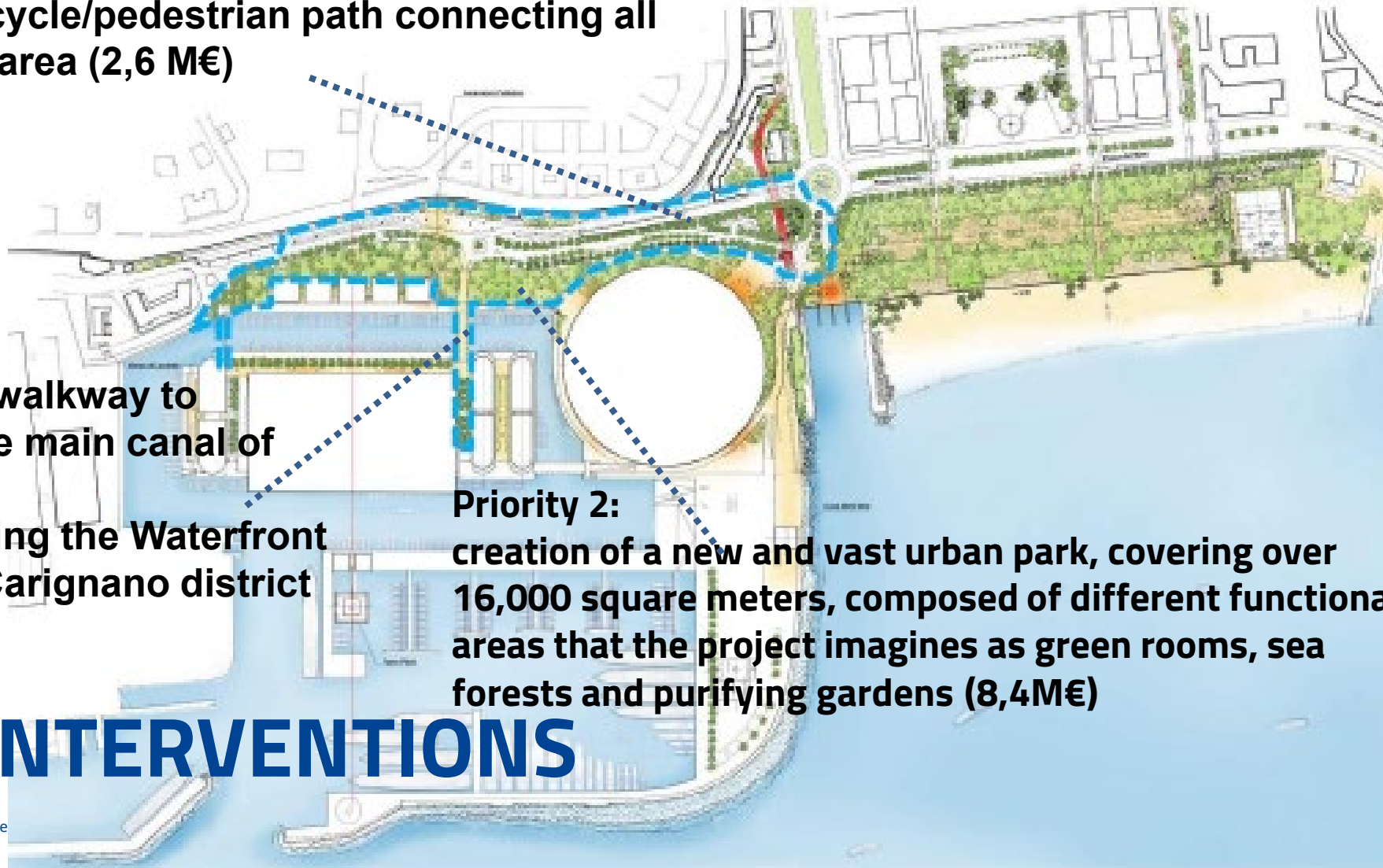


Priority 3: creation of a cycle/pedestrian path connecting all the poles present in the area (2,6 M€)

Priority 7:

- creation of a pedestrian walkway to reconnect the docks of the main canal of the Waterfront
- creation of a lift connecting the Waterfront area at sea level and the Carignano district above (4,2 M€)

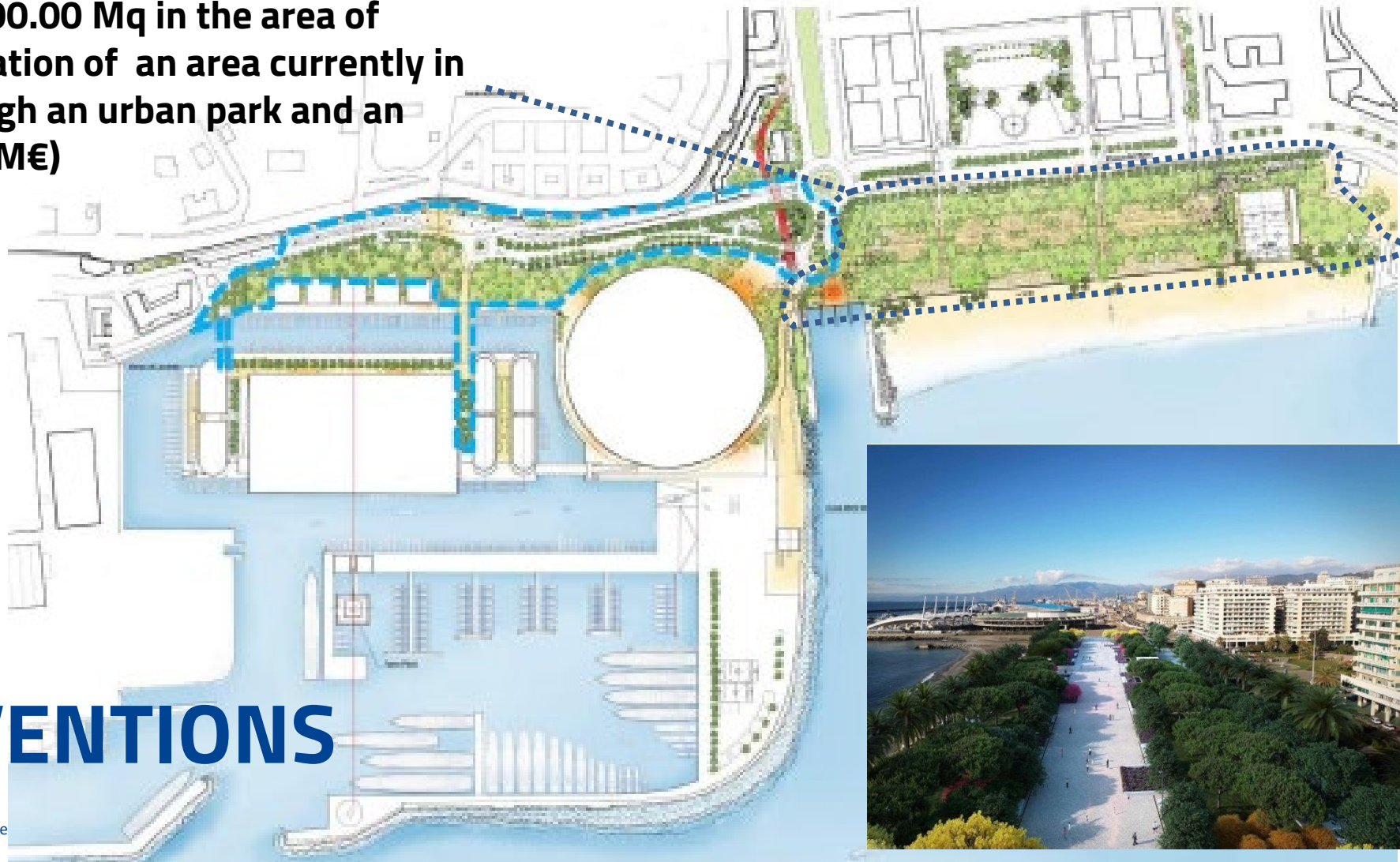
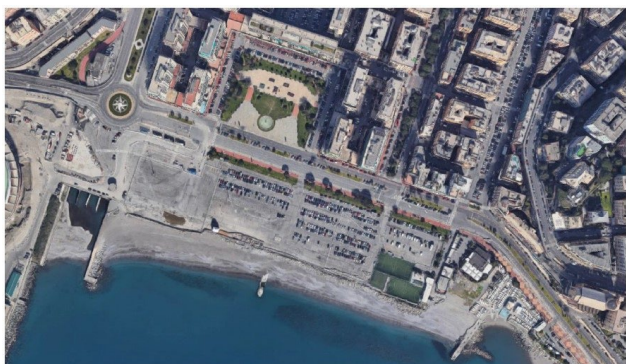
Priority 2:
creation of a new and vast urban park, covering over 16,000 square meters, composed of different functional areas that the project imagines as green rooms, sea forests and purifying gardens (8,4M€)



METRO PLUS INTERVENTIONS



The new urban park of 34,000.00 Mq in the area of Piazzale Kennedy. Rehabilitation of an area currently in a state of degradation through an urban park and an underground car park (24,3 M€)



PNRR INTERVENTIONS



Thanks for the attention!

adgpnmetroplus@governo.it

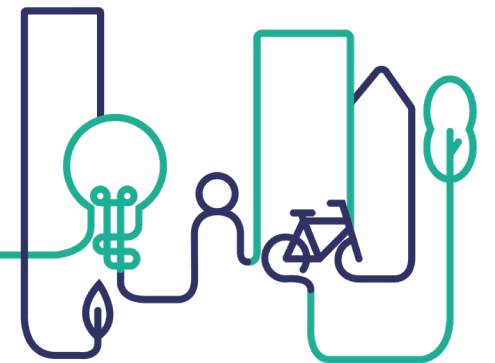


Plenary

SELECTED IMPLEMENTATION CHALLENGES FOR ITIS

Introduction to breakout session themes

Stefan Kah (EUI expert)



Co-funded by
the European Union



KEY CHALLENGES

1

Demonstrating effectiveness

Monitoring of ITIs

2

Improving efficiency

Dealing with administrative complexity

3

Ensuring integration

Implementing integrated interventions

1 - DEMONSTRATING EFFECTIVENESS

MONITORING OF ITIS

Monitoring is mainly driven by programme-level frameworks (e.g. compulsory indicators)

- ...but **monitoring requirements for ITIs vary and strategy-level examples are limited**

Monitoring systems are working well to monitor financial progress

- ...but **gathering performance data to inform strategic planning remains challenging**



1 - DEMONSTRATING EFFECTIVENESS

MONITORING OF ITIS

ITI cities are providing the necessary data

- ...but **procedures are not only burdensome and complex, but also often repetitive**

A key added value of ITI comes from integration of strategies and projects

- ...but **a clear methodology for measuring this is lacking**

"RACER" indicators

R elevant
A ccepted
C redible
E asy
R obust

Source: 'Better Regulation' 2021
Toolbox of the European Commission

2 - IMPROVING EFFICIENCY

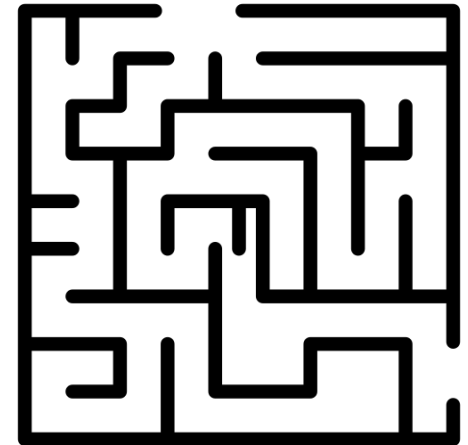
DEALING WITH ADMINISTRATIVE COMPLEXITY

The **complexity** of ITI implementation results in **high administrative burden** for ITI cities

Bureaucratic burden is felt to be **increasing** - **also for other actors**

- E.g. monitoring committees, weakening their strategic role and willingness of stakeholder to be members

Often, burden relates to **working procedures with MAs of contributing programmes**



Designed by Freepik

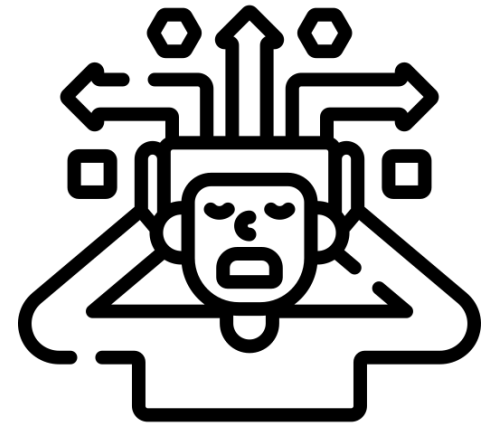
2 - IMPROVING EFFICIENCY

DEALING WITH ADMINISTRATIVE COMPLEXITY

ITIs are operating in a **multi-level system** with a need for vertical coordination

Pressures for ITIs are varied. For instance, these result from:

- **Different requirements** from different MAs and programmes
- **Project calls** (late communication of conditions & time-consuming project preparation)
- **Lengthy procedures**, e.g. approval of projects



Designed by Freepik

3 - ENSURING INTEGRATION

IMPLEMENTING INTEGRATED INTERVENTIONS

Integration is the defining feature of ITIs

- Territorially across administrative boundaries
- Thematically across sectors (and EU Funds)

But Cohesion Policy has **built-in barriers to integration**

- Use of thematic (sectoral) programmes
- Diverse rules for contributing EU Funds (mainly ERDF, ESF+)



Designed by Freepik

3 - ENSURING INTEGRATION

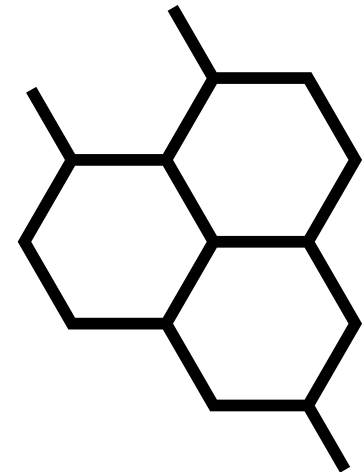
IMPLEMENTING INTEGRATED INTERVENTIONS

- **Projects need to fit into predefined "boxes"**
instead of allowing real bottom-up design

In practice, "operations" will have to remain separate in terms of applications etc.

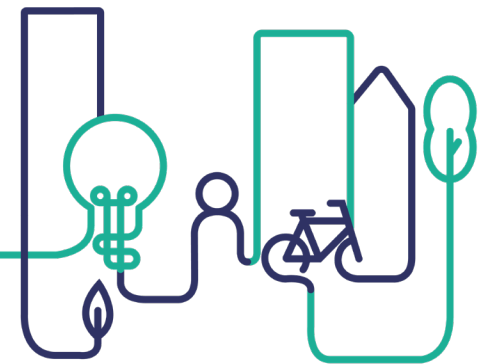
Integration instead can be possible via

- **Sequential or parallel** projects
- **Territorially networked** projects
- **Flagship projects** that cluster operations around a strategic location

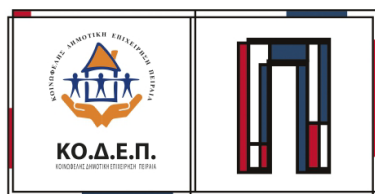
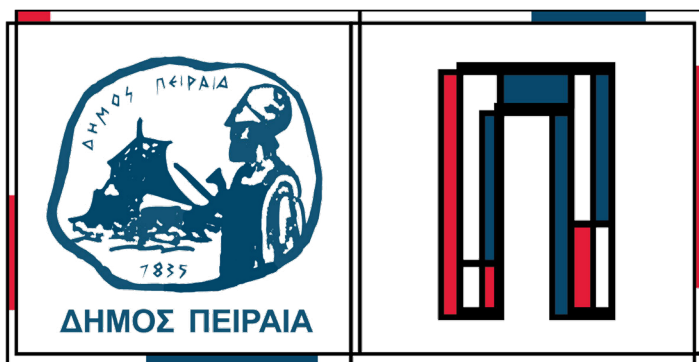


The use of ITI-specific indicators in Piraeus

Eleni Anezyri, Municipality of Piraeus, Greece



Co-funded by
the European Union



- ▲ **Piraeus** biggest port of Greece and the third in Europe
- ▲ **Population:** 165.000 inhabitants
- ▲ **One urban authority** – two different legal entities – 5 municipal districts
- ▲ **Overall budget of the strategy 2014-2020: 102.00.000**
- ▲ **ERDF: 55 million euros**
- ▲ **ESF : 27 million euros**
- ▲ **Overall budget of the strategy 2021-2027 : 152.000.000**
- ▲ **ERDF : 91.000.000 million euros**
- ▲ **ESF+ : 15.000.000 million euros**

INTERMEDIATE BODY OF MUNICIPALITY OF PIRAEUS



- ▲ **NSRF FUNDS IN GREECE** support the implementation of
- ▲ **7 Sectoral & 13 Regional Operational Programmes**
- ▲ **ONLY** the Regional Programme Of Attiki established **4 Intermediate Bodies** with full delegation of responsibilities
- ▲ **SPECIAL DIRECTORATE IN MUNICIPALITY OF PIRAEUS AND INTERMEDIATE BODY** of OP Attiki
- ▲ **FULL** Delegation of Responsibilities in both PP
- ▲ **2014-2020 BUDGET OF 80.000.000 EUROS**
- ▲ **2021- 2027 BUDGET OF 107.000.000 EUROS**

Pillar 1:



Actions aimed at strengthening entrepreneurship and supporting the adaptability of existing businesses and the creation of new ones.

Budget: 28.207.000 €

Pillar 2: Actions for Urban Upgrading and Revitalization



- Piraeus as Internationally recognized tourist and cultural destination
- Management and diffusion of tourist and cultural flows in the City through Sustainable Urban Mobility interventions
- Implementation of "smart" solutions in urban and social functions.

Budget: 24.521.000 €

Pillar 3:



Actions to strengthen social cohesion and employment and foster social inclusion

Budget: 27.337.000 €

ACTIONS with LOCAL FOCUS

- **FOCUS** on result oriented approach and performance.
- **RELIABLE** monitoring system to provide indication of progress relative to goals. This system helps to understand:

Whether implementation is consistent with design



Whether improvements or corrective actions are necessary

UNIFIED INDICATOR
MONITORING SYSTEM

COMMON
INDICATORS

OUTPUT
INDICATORS

RESULT
INDICATORS

ADDITIONAL/SPECIFIC
INDICATORS
CATEGORY A

Indicators for actions which were not foreseen during the design of the Strategy

- **Mainly measured the population or the beneficiaries of actions implemented within the ITI.**
- **Approved by the Programme after Revision.**

ADDITIONAL/SPECIFIC
INDICATORS
CATEGORY B

Indicators created in order to give more information than those provided by the common indicator.

In Piraeus case, these additional indicators have been created, in order to provide more specific information in relation to the common indicators of the programme and **were mostly related to social and entrepreneurship projects.**

MAIN ELEMENTS OF THE UNIFIED MONITORING SYSTEM

- **the Indicator Identity Card**, which ensures the quality and statistical validation of the data for each indicator.
- **the Indicator achievement sheet** in which the beneficiaries report the progress of the action during the implementation phase.

| INDICATOR IDENTITY CARD (INDICATOR FICHE) | | VERSION 4 - [MONTH/YEAR] |
|---|---|--|
| MEASUREMENT - METHODOLOGY | | |
| 1 | NUMBER CCI OF THE O.P. | |
| 2 | INDICATOR ID IN THE SFC2014 DATABASE | CO04 |
| 3 | INDICATOR NAME IN THE SFC2014 DATABASE | Productive investment: Number of businesses receiving non-financial support |
| 4 | INDICATOR ID IN THE INTEGRATED INFORMATION SYSTEM | |
| 5 | MEASUREMENT UNIT | BUSINESSES |
| 6 | TYPE OF INDICATOR | OUTPUT INDICATOR |
| 7 | FUND | ERDF |
| 8 | DEFINITION AND METHOD OF MEASUREMENT | Number of businesses receiving support that does not include direct financial benefit (guidance, consulting services, business incubators, etc.). Venture capital is considered financial support. The Indicator is a subset of the Indicator CO01 "Number of enterprises receiving support". For example:- If a business incubator receives support (grant) to create and host 5 enterprises, then the indicator CO04 will receive the value 5. The incubator is not counted in the value of the index.- If a company receives a voucher for training and a grant for training, then the grant is counted in the index CO02 (CO02=1) and the voucher in the index CO04 (CO04=1). It is noted that the Index measures the number of enterprises and multiple counting should be eliminated. The VAT number is the reference element on the basis of which the multiple measurement of enterprises that receive non-financial support is avoided. |
| 9 | COMMENTS | The VAT number is the reference element on the basis of which the multiple measurement of enterprises that receive non-financial support is avoided. |
| 10 | CASES OF FORMULATION OF THE BASE AND/OR TARGET VALUES OF THE MANAGING AUTHORITY | The hypotheses for the formation of the target values are mentioned in the methodological documents for the selection of indicators that accompany each approved EP and are based on the definition and measurement method detailed in Scope 8 of the TDI. |
| 11 | CASES FOR FORMULATION OF THE UNIT COST OF THE MANAGING AUTHORITY | The assumptions for the formation of the unit cost are mentioned in the methodological documents for the selection of indicators that accompany each approved EP. |
| 12 | METHOD OF FORMULATION OF THE TARGET VALUE BY THE POTENTIAL BENEFICIARY | The target value is set in the State Aid Information System (SSIS) after the evaluation process and finalization of the beneficiaries to be aided. For the cases of actions that do not fall under the scope of state aid, the target value is set by the potential beneficiary on the basis of the respective texts\ studies\strategies that accompany the actions and always in accordance with the provisions in Field 8 and 9 of the TTT. |
| 13 | FREQUENCY OF REPORTING TO THE MANAGING AUTHORITY | ON A YEARLY BASIS |
| 14 | QUANTITATIVE/ QUALITATIVE | QUANTITATIVE |
| 15 | LEVELS OF AGGRGATION | PROJECT LEVEL, AXES, O.P., NATIONAL LEVEL, CATEGORY OR REGION, ETC. |
| 16 | AGGREGATION | The indicator can be aggregated at all levels of an OP, as well as at national level. |
| 17 | DATA STORAGE | |
| 18 | ATTACHED FILES | |
| 19 | SOURCE - COMPETENT BODY OF COLLECTION OF PRIMARY DATA | |
| 20 | SOURCE - RESPONSIBLE OFFICER OF THE RESPECTIVE BODY | |
| 21 | SOURCE - WEBLINK ΔΕΔΟΜΕΝΩΝ | |
| 22 | DETAILS OF THE PERSON WHO IS RESPONSIBLE FOR COMPLETING THE IDENTITY CARD | |

Examples of additional indicators in our SUD

| PROJECT TITLE | INDICATOR CODE | INDICATOR DESCRIPTION |
|--|----------------|--|
| Integrated Destination Management System & Destination Management Mechanism of the city of Piraeus | CO37 | Urban development Population living in areas with integrated urban development strategies |
| Virtual tours in Piraeus, Digital portal to culture and Smart forecasting Urban Tourism and Cultural Flows in the City of Piraeus | SO007 | Digital services created and upgraded in areas with integrated urban development strategies |
| Cultural Days and Sea Routes of the Municipality of Piraeus | 09405 | Actions to exploit and enhance natural and cultural heritage |
| Pilot Information Mechanism for the Prevention, Management and Awareness of Climate Risks in the Urban Environment of Piraeus | 08715 | Actions to monitor climate change and inform citizens |
| Entrepreneurship Support Centre | 05507 | Strategic Information and Business Intelligence Mechanism |
| Expanding Access of Vulnerable Groups to Social Care Services and Actions and Promotion of Social Inclusion Development of a Network for the Provision of Social Services with Multichannel Access for Beneficiaries in the Municipality of Piraeus | 11209 | Number of beneficiaries receiving social services from ITI actions |
| Expanding Access of Vulnerable Groups to Social Care Services and Actions and Promotion of Social Inclusion Development of a Network for the Provision of Social Services with Multichannel Access for Beneficiaries in the Municipality of Piraeus | 11211 | Number of beneficiaries of ITI social actions/OUTPUT INDICATOR |
| Prevention and Direct Social Intervention Network in the Municipality of Piraeus Social Innovation Piraeus | 11209 | Number of beneficiaries of ITI social actions/RESULT INDICATOR |
| Public Health Promotion and Preventive Medicine activities in the Municipality of Piraeus | 11209 | Number of beneficiaries of ITI social actions |
| Public Health Promotion and Preventive Medicine activities in the Municipality of Piraeus | 12301 | Communication action plans |
| Support for the creation and development of a Knowledge and Innovation Community for the Blue Economy in Piraeus | 6201 | Entities participating in Business Discovery Preparation Processes |
| Support for the creation and development of a Knowledge and Innovation Community for the Blue Economy in Piraeus | SO007 | Digital services created and upgraded in areas with integrated urban development strategies |
| Innovative actions for socialization and social integration of the unemployed of the Municipality of Piraeus | CO03 | Economically inactive persons |
| Innovative actions for socialization and social integration of the unemployed of the Municipality of Piraeus | CR01 | Economically inactive participants who are active in job search immediately after the end of their participation |
| Network of Services for the Prevention and Combating of Discrimination and Improvement of the Quality of Life of Vulnerable and Special Groups including Disabled Adolescents Young people with high social risk etc. in the Municipality of Piraeus | 11209/11211 | Number of beneficiaries receiving social services from ITI actions |
| Support for the development of business clusters in Piraeus in the blue economy sector | 06301 | Number of enterprises benefiting from entrepreneurship support actions in the framework of the implementation of CIFA strategies |
| GREEK POPULAR CULTURE ON THE STAGE OF OUR DIGITAL WORLD | 09403 | Total number of participants in cultural events Festivals Contemporary culture exhibitions, etc. |



ITI SUD

Piraeus

THANK YOU VERY MUCH !!!



**Coffee
Break**

The logo features the text "World Café" in a bold, white, sans-serif font, centered within a white circular outline. Two white arrows are positioned on the circle's perimeter, one at the top and one at the bottom, both pointing clockwise. From the left and right sides of the circle, white lines extend horizontally to the edges of the frame, each ending in a rounded, bulbous shape.

**World
Café**

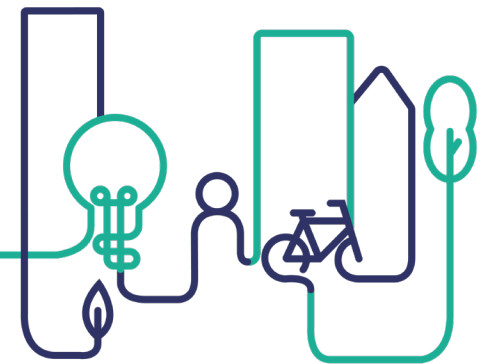


Session 5

**Main take-aways &
Goodbye**

Closing Statement

Zbyněk Šimánek, Ministry of Regional Development, Czechia



Co-funded by
the European Union



**And now
what...?**

**Other capacity building
opportunities with EUI**

**Paul Janson
Capacity Building Officer
paul@urban-initiative.eu**

The EUI capacity building trio

45 approved C2C Exchanges
Call continuously open

City-to-city
exchange

Peer
review

6 Peer Reviews up to end of
2024, many more to come in
2025

**CALL WILL OPEN AGAIN IN
SPRING**

Event

27-28 Nov Czechia: ITIs
3-4 Dec Sweden: SUDs & innovation

2025: Poland, Latvia in preparation
CITIES FORUM in Krakow in June



City-to-City Exchanges - call open continuously!

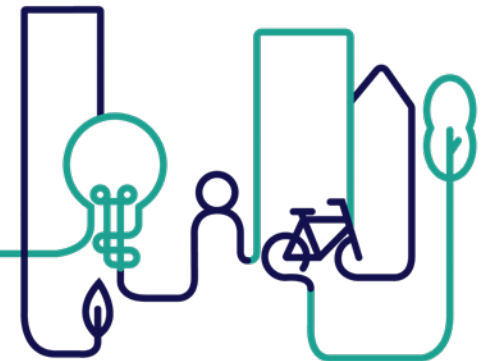
- Apply when you need/want! [HERE](#)
- Evaluations conducted on a rolling basis.

We are here to help!

- Book a 30-min online meeting with us at [this link](#).
- Contact us or [UCP](#) via email.
- Not sure who has the solution to the challenge you are facing? Join Portico, try the [Urban Matchmaker](#).



← Get more information on the activity



Let's spread the fire together!



City to City exchange

Two cities joining to apply to a EUI City to City exchange



City with a challenge

Is your city facing a specific policy challenge about Sustainable Urban Development? Are you looking for a peer to receive knowledge and expertise from? Create a challenge on the Urban Matchmaker and find a peer city and apply together to receive EUI support.

 **Create a challenge**
& match with a city 

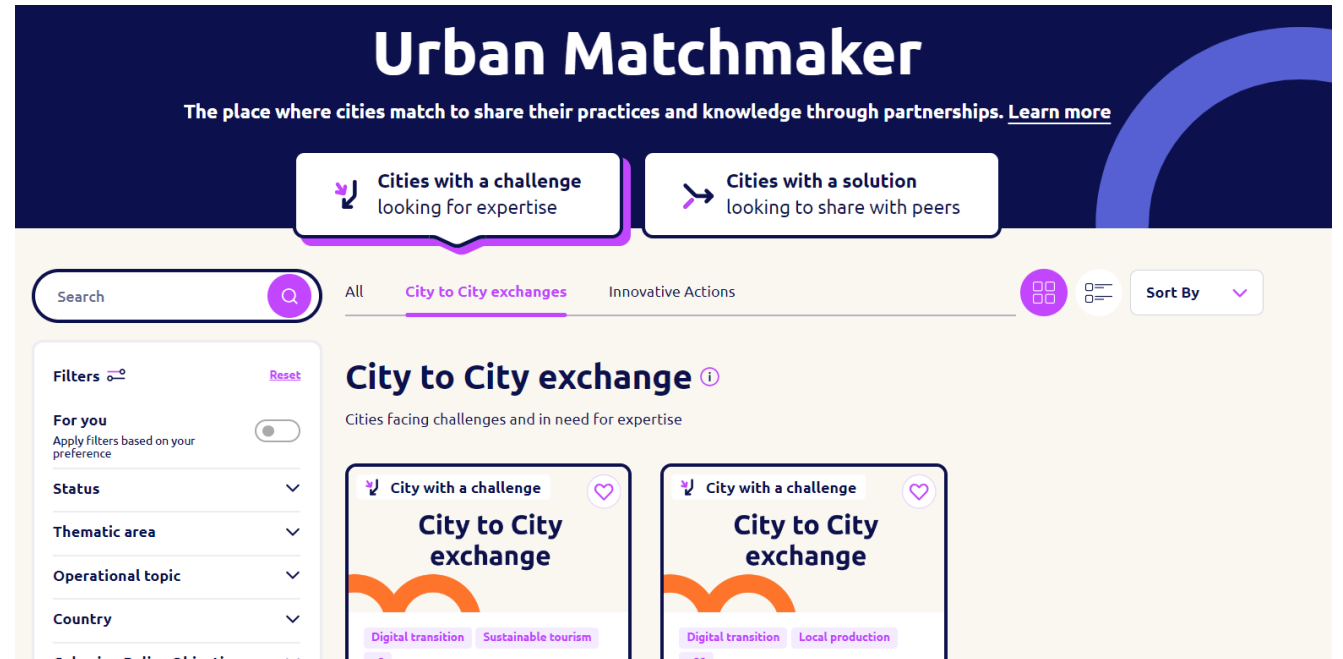
[See existing urban solutions](#)

City with a solution

Do you have expertise on a specific urban challenge your city encountered in the past? Publish your solution on the Urban Matchmaker and find a peer city who is experiencing a similar challenge and apply together for a City-to-City exchange to EUI.


 **Share your urban solution**
& match with a city 


[See existing urban challenges](#)







Urban Matchmaker

The place where cities match to share their practices and knowledge through partnerships. [Learn more](#)


 **Cities with a challenge**
looking for expertise


 **Cities with a solution**
looking to share with peers


Search  All [City to City exchanges](#) Innovative Actions   Sort By 


Filters [Reset](#)


For you
Apply filters based on your preference

Status 

Thematic area 



Operational topic 

Country 

Coherence Policy Objectives 



City to City exchange

Cities facing challenges and in need for expertise

 City with a challenge 

City to City exchange

Digital transition Sustainable tourism

 City with a challenge 

City to City exchange

Digital transition Local production

[Click here](#) to access the Urban Matchmaker

Thank you!



**Share your feedback
with us
(pleeease)**

**Paul Janson
Capacity Building Officer
paul@urban-initiative.eu**



Thank you!